

EUROPEAN NEWS

ATHENS MINISTER MEETS SHULTZ TODAY

US looks for talks on Greek bases

By ANDRIANA IERODIACONU IN ATHENS

MR GEORGE SHULTZ, the US Secretary of State, meets the Greek Foreign Minister, Mr Karolos Papoulias, in Washington today and tomorrow and is expected to explore prospects for starting preliminary talks on the future of the four US bases in Greece.

1981 on an anti-American platform. The two sides are understood to have agreed earlier in the year to start preliminary talks on the bases issue. These are designed to explore whether Greece is prepared to extend their tenure beyond December 1988, when the present agreement on their operation expires.

Bundesbank money stock tops target

By Andrew Fisher in Frankfurt

WEST GERMANY'S money supply veered further off target last month, with central bank money stock growing faster than in previous months at a seasonally adjusted annual rate of 7.75 per cent, the Bundesbank said.

The 1986 target range for the central bank money stock, a unique and not easily understood money supply concept, is between 3.5 and 5.5 per cent.

David Barchard on a through that failed Turkey's tourism hopes take a dive

DOWN ON Turkey's Mediterranean coast, the late summer sun is still shining but the beaches are virtually empty.



students who do not stay in one place but make their own way around the country, staying either in cheap pensions or tents. In 1986, it seems that efforts to promote the more expensive 'tourism of business' have had a deterrent effect on the last kind of traveller.

The Ministry of Tourism would like to see these 'Turkish lira' tourists' dispersing realistically to the Black Sea coast, at present relatively ignored but with much to offer in July and August, the months when Turks take their holidays.

The threat of terrorism and the decline of the US dollar are both blamed for keeping tourists away, but one industry specialist believes high prices were the major cause.

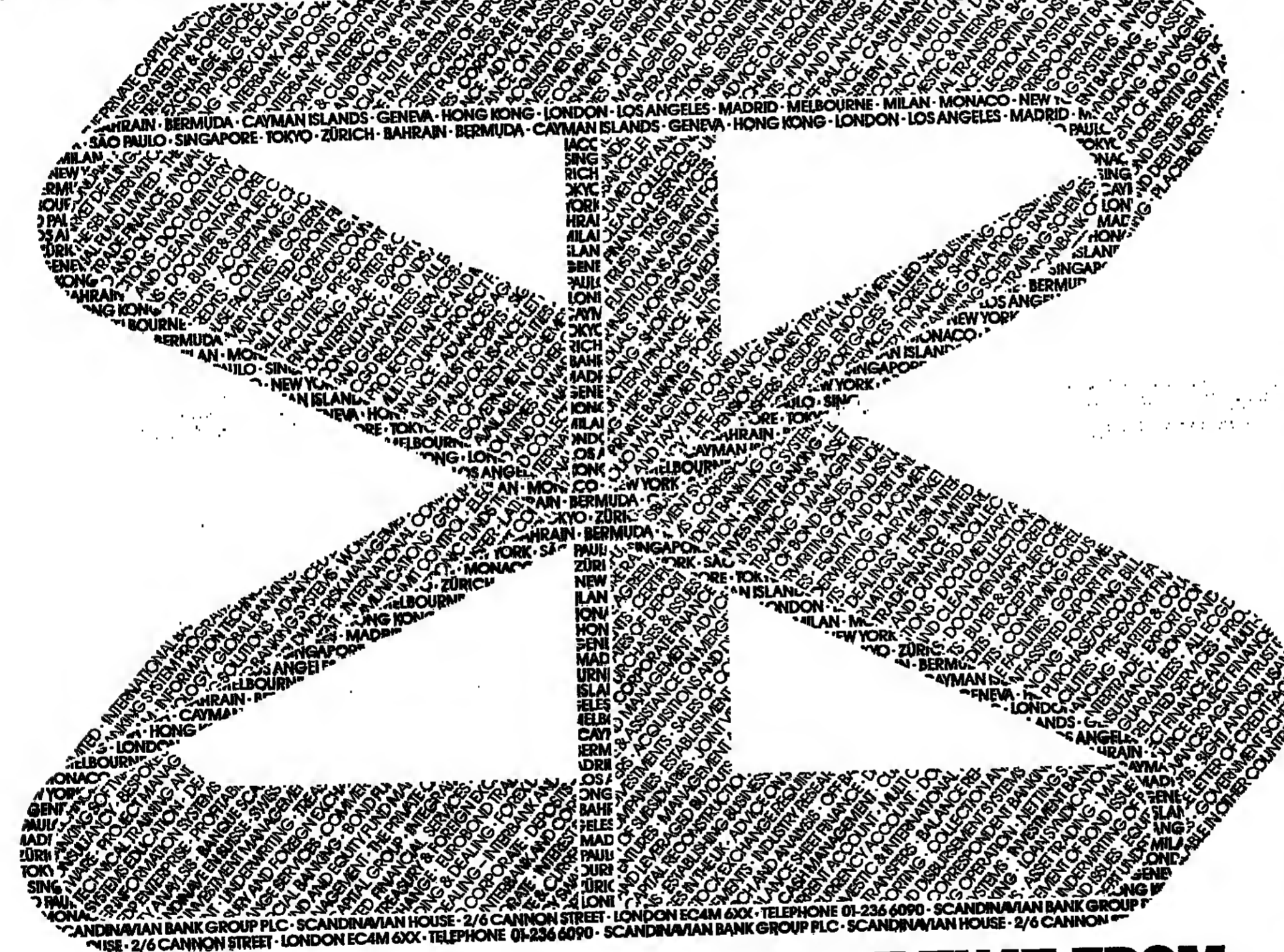
Foreign operators complain that Turkish government regulations for the new projects encourage developers to cram in too many beds and may result in unattractive holiday resorts.

Spain and Cuba settle 27-year-old dispute

By DAVID WHITE IN MADRID

SPAIN has received a 27-year-old claim with Cuba by obtaining a pledge of \$40m worth of compensation for Spanish-owned properties seized in the 1959 revolution.

what the Spanish authorities estimated to be justified—between \$70m and \$120m—and is only a fraction of the \$350m originally claimed by the former owners.



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Jordanians go on trial for W Berlin bombing

By LESLIE COLTJ IN BERLIN

TWO JORDANIANS accused of using a booby-trapped car to blow up the West Berlin offices of the German Arab Society last March, injuring nine persons, went on trial yesterday in West Berlin.

was pro-Israel, is suspected by the Berlin justice authorities of planning the bomb attack. Mr Salameh testified that the explosives were smuggled to West Berlin with the aid of an employee of the Syrian embassy in East Berlin.

One of the defendants, 35-year-old Mr Ahmad Hasi, is brother of Mr Nizar Hindawi who was jailed for 45 years last month in London after being found guilty of trying to smuggle a bomb in his girlfriend's baggage aboard an Israeli airliner.

The other defendant in Berlin, 39-year-old Mr Farouk Salameh, earlier signed a confession along with Mr Hasi that they received the explosives from the Syrian embassy in East Berlin.

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EUROPEAN NEWS

Unilever-France chief likely to head Patronat

BY PAUL BETTS IN PARIS

THE EXECUTIVE council of France's employers' confederation, or Patronat, has picked Mr Francois Perigot, the head of Unilever-France, as its preferred candidate to lead the influential organisation for the next five years.

As the preferred candidate of the Patronat's executive council, Mr Perigot is likely to be elected as the new chairman of the confederation next month by the Patronat's general assembly.

Mr Perigot yesterday won 26 votes from the executive council compared with only nine for his rival Mr Yvon Chotard, the former deputy head of the Patronat who has been openly campaigning for the chairmanship. Indeed, Mr Chotard, who earlier fell out with the current chairman of the confederation, Mr Yvon Gattaz, is expected to continue to campaign in the hope that he can still sway the votes of the Patronat's general assembly on December 16 in his favour.

However, it is rare for a candidate who has not won the earlier approval of the Patronat's executive council to succeed in the final vote. Mr Chotard, a publisher who has been responsible for labour relations at the Patronat since 1972, made it clear he was seeking the top Patronat position last spring after resigning as deputy chairman of the organisation. Mr Chotard and Mr Gattaz, the Patronat's chairman, had long been at odds. Mr Gattaz had also just beaten

Gibraltar talks to be held in January

By Joe Garcia in Gibraltar

MINISTERIAL talks between Britain and Spain over the future of Gibraltar, envisaged for the end of this month or early December, will not take place until January 13, according to official sources in Gibraltar.

Sir Geoffrey Howe, the UK Foreign Secretary, and Mr Francisco Fernandez Ordóñez, the Spanish Foreign Minister, last met in December last year in what is an annual meeting to review progress on the Gibraltar issue.

At the time, top priority was given to reaching agreement on the joint use of the Gibraltar airfield, but such a scheme has met with opposition in Gibraltar because the Spaniards wish to fly to Gibraltar from Madrid without going through passport and customs controls.

The question of the airfield is the only real prospect of substantial agreement between London and Madrid, as envisaged by the Brussels agreement of 1984 which sought to promote co-operation between Gibraltar and Spain on several issues.

Official Spanish sources in the Andalusian region would welcome a deal over the airport. It would help plans to convert the Spanish port of Algeciras across Gibraltar Bay into a "super port," because it would dramatically improve communications.

FAO faces shortfall of \$92m

By Alan Friedman in Milan

The UN's Rome-based Food and Agricultural Organisation (FAO) is facing a \$92m (£63.5m) shortfall because of arrears in payments by contributor-nations and other problems, according to Mr Edward Saouma, FAO Director-General.

Mr Saouma said yesterday that budget cuts by the US Congress had made "an already disturbing situation worse" and warned that the FAO could face increasing financial difficulties during its current two-year budget period, which runs until December 1987.

He had ordered \$18m savings by not filling staff vacancies and by cancelling some meetings and publications. The FAO will also have to draw on \$15m from its working capital reserves.

The FAO chief blamed the cuts in contributions by the US, which normally accounts for around 25 per cent of the organisation's budget. Late payments by other member-states, increased operating costs, and the weakness of the dollar against the Italian lira had compounded the situation.

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TIMETABLE FOR INTEGRATED SERVICES DIGITAL NETWORKS

EEC set to back telecoms system

BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN industry ministers are likely today to sanction the establishment of common standards for a new telecommunications system expected to have a \$200bn (£140bn) world market by 1990.

They are set to agree on a 14-month timetable for the definition of broad technical standards for integrated services digital networks (ISDN).

These will use existing copper telephone lines to transmit simultaneously voice, data and video messages, unlike the more advanced broadband communications, which will use optical fibres to perform the same tasks cheaper and better.

The European Commission believes ISDN will represent a \$40bn market in the Community by the end of the decade. The anticipated accord is significant because recent moves by US technical standards authorities towards setting a common format for ISDN have prompted fears among European companies that they could lose the lead they have in this technology.

Today's meeting in Brussels is due to give the go-ahead to a Commission proposal to empower the Conference of European Postal and Telecommunications Authorities to specify by

the end of this year how many different types of equipment will be able to communicate with each other and which services will be offered.

The Commission has set a timetable for the definition of 11 services by the end of next year, so that they can be offered throughout the Community from 1989. They include improved teletext, telephones able to take messages while the subscriber is on the line and calling line identification.

ISDN's attraction to business is that it will remove the need to have separate circuits for different pieces of communications equipment. Basic research for

Yugoslavia forecasts fall in hard currency

By Aleksandar Lebl in Belgrade

YUGOSLAVIA'S hard currency surplus for 1988 is expected to be \$462m-\$120m more than last year but barely half the \$820m planned. Announcing this in Belgrade yesterday Mr Nenad Krstic, the Foreign Trade Minister, said the surplus for 1987 was estimated at \$700m.

However, taking into account trade on a barter basis with Communist countries, the estimates for this year show a drop from \$820m last year to \$680m this against a planned \$880m. On this basis, next year's estimated surplus is \$550m.

The hard currency external debt, however, is expected to remain at its current level despite the Government's commitment, as outlined recently by the Prime Minister, Mr Branko Mitlicic, to repay \$1bn this year. This is because of exchange rate fluctuations which have increased its nominal value, expressed in dollars, by the same amount.

It amounted to \$18.2bn at the end of 1985, of which \$17.2bn comprised long and medium term borrowings, with \$987m short term.

The overall volume of Yugoslav foreign trade in the January to October period fell below the 1985 totals, with exports down by 3.4 per cent and imports by 1.6 per cent. However, exports to developed countries were up by 2.7 per cent and imports from them by 3.4 per cent.

Trade with Communist countries fell — exports by 7.7 per cent and imports by 1.4 per cent — mainly because of the drop in oil prices. This eroded the value of Soviet supplies of crude and consequently of Yugoslav sales to the Soviet Union. The fall in oil prices has led to a parallel decline in Yugoslavia's trade with developing countries.

Research plans survive budget strictures

BY QUENTIN PEEL IN BRUSSELS

WEST GERMANY, Britain and France, the three substantial net contributors to the EEC budget, yesterday failed to persuade their fellow member states to impose strict budget discipline on the ambitious plans of the European Commission for research and development over the next five years.

Finance ministers yesterday exercised their right to consider the Ecu 7.735bn (£5.5bn) research programme supposed to be agreed by the end of the year—but failed to reach the conclusion sought by the budget disciplinarians.

Mr Hans Tietmeyer, the West German State Secretary for Finance, argued that the programme meant an annual growth in research spending of some 25 per cent, against forecast growth for all non-agricultural spending in the EEC budget of only 6.6 per cent. He said ministers should make it clear to their colleagues in the Research Council that approval for the programme to the full

EEC Finance Ministers yesterday approved in principle a Ecu 1.5bn (£1.1bn) loan programme to help small- and medium-sized businesses, overcoming the longstanding objections of the Netherlands and West Germany, reports Quentin Peel in Brussels.

The programme will raise finance from the international capital markets for lending to small businesses at more favourable rates of interest than they could obtain on their own.

Both West Germany and the Netherlands had argued that it should be carried out by the European Investment

Bank, rather than allow the European Commission to raise the money itself in the form of a so-called New Community Instrument, as proposed in Brussels.

Agreement was finally reached yesterday that the first tranche of Ecu 750m would be raised by the Commission, before being entrusted to the EIF for lending. The second tranche of Ecu 750m would be both raised and lent by the EIF.

Detailed legal drafting of the agreement will have to be approved by the finance ministers' next meeting in December.

Chancellor of the Exchequer and chairman of yesterday's meeting, admitted that the conclusions did not match his expectations.

The message to the research ministers simply stated that "in view of the many competing claims on the available resources in the Community budget, the Council takes the view that Community finance can only be made available for measures which can be rigorously defended on grounds of cost effectiveness, and which are essential to achieve the Community's objectives."

The European Commission argue that the research spending at a Community level to enable the EEC to match similar programmes in the US and Japan, covering in particular the fields of advanced technology, including information technology and telecommunications, bio-technology, new means of transport and alternative energy sources.

Ecu 7.735bn would mean cutting back in other areas of spending. The research ministers are themselves deeply split between the three major budget contributors and the other nine member states—in spite of the fact that proportionately more of any EEC research spending is carried out in Britain, France and West Germany.

Mr Nigel Lawson, the British

Killing sets back peace hopes in New Caledonia

BY DAVID HOUSEGO IN PARIS

FRENCH HOPES of preserving peace and order on the South Pacific territory of New Caledonia until next summer's referendum have received a setback with the killing of a French loyalist militant over the weekend.

Mr Bernard Pont, the Minister responsible for France's overseas territories, said yesterday that "all the evidence suggested that he had been shot by members of the Melanesian Liberation Movement, the FLNKS, or those close to it."

Mr Jacques Chirac, the French Prime Minister, yesterday declined to see Mr Jean-Marie Tjibaou, the FLNKS leader, who is on a visit to Paris to discuss the terms of the referendum.

His decision brought strong condemnation from the Opposition Socialist party and is likely to exacerbate the growing list of conflicts between Mr Chirac and President Francois Mitterrand that have sprung up in recent days. Mr Mitterrand is due to see Mr Tjibaou on Wednesday.

The FLNKS says the shooting occurred after French settlers belonging to Mr Chirac's party had held a provocative meeting in a part of the territory where FLNKS support is strong. Mr Tjibaou says the loyalists paraded "guns, flags and insults."

The incident comes at a time when both sides in New Caledonia have been showing signs of impatience. Extremists among the white settler population have been disappointed by Mr Chirac's readiness for compromise and concession with the FLNKS—including his agreement to meet Mr Tjibaou in Paris.



Mr Chirac refused to see head of independence movement

On the other hand, the more militant among the FLNKS have been chafing at the moderation of Mr Tjibaou who has been ready to negotiate with a right-wing government in France.

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OVERSEAS NEWS

Kim Il-Sung death reports fuel fears of instability



Mr Kim Il-Sung: unchallenged role

IF REPORTS of the death of Kim Il-sung, the North Korean President, are confirmed, it will signal the passing of an era. Mr Kim, at 74, has been one of the longest-ruling heads of state in the world, coming to power with the Soviet occupation of North Korea at the end of the Second World War.

Mr Kim is hated in South Korea as a Communist enemy who commands one of the largest armies in Asia; yet, his longevity has lent continuity to the Government of North Korea. It is widely appreciated that however outlandish North Korea's actions may have appeared, after the disastrous experience of the Korean war, Mr Kim has always stopped short of starting another one.

His absence would signal a new period of uncertainty and possible instability. North Korea plays a pivotal role in the geopolitical power equation of north east Asia, where the interests of China, the Soviet Union, Japan and the US intersect in what has historically been a war-prone region.

Steven Butler explains why the enemy you know may be preferable in a tense part of the world

Mr Kim's grip on power remained firm through the Korean war, which North Korea launched in 1950. Progressively eliminating his political rivals in the 1960s, he has since ruled North Korea virtually unchallenged, reinforcing his position with a personality cult that was perhaps matched only by that surrounding Mao Tse-tung in China during the Cultural Revolution.

Chairman Mao and President Kim were often thought of as spiritual brothers, with Mr Kim's idea of "Juche"—roughly, "self-reliance"—as the underpinning of an ideological system claiming universal appeal.

For more than 35 years,

President Kim has been arranging for a transfer of power to his son, Kim Chung-il, which, if completed, would be the first hereditary power transfer in a Communist state. Kim Chung-il is now said to be running the day-to-day affairs of the Government.

Although the younger Kim is painted as something of a wild-eyed radical in the South, a playboy responsible for the North's international atrocities, little is known about the man's ideas or his true role. North Korean specialists say the open signs of resistance to the transfer have been absent for several years. Even so, it is believed the younger Kim may encounter resistance from a generation of political leaders who were passed over in the son's rapid rise to power.

It is the prospect of a new, largely unknown leader, and the possibility of a destabilising power struggle, that worries the South Korean Government. The fear is that the delicate military and political balance on the peninsula could become

the pawn of a political faction trying to assert control over the Pyongyang Government and the result might be war.

In recent years, analysts of North Korean affairs have seen Pyongyang as reacting to long-term trends that have worked against its interests. The North Korean economy grew respectably until the early 1970s, after which it has stagnated and has been vastly outdistanced by its rival in Seoul.

In 1984, North and South Korea began an unusual series of talks aimed at economic co-operation and humanitarian measures to reunite families separated by the Korean war.

The tension between these two old enemies was heightened earlier this month when the South Korean Defence Minister warned the North to stop building a dam just over the border that he said could be used as a weapon of mass destruction against the South.

The Minister's statement could be interpreted only as a threat to take military action to prevent the dam from being built.



Mr Kim Chung-il: day-to-day affairs

Australia backs UK bid to suppress spy book

BY CHRIS SHERWELL IN SYDNEY

THE Australian Government, responding to strong requests from the UK, yesterday backed London's bid to suppress the memoirs of a former agent of MI5, the British security and counter-espionage service.

The move was confirmed in the New South Wales Supreme Court when hearings opened on a British Government application to prevent Heinemann Australia publishing the memoirs of Mr Peter Wright.

Mr Wright, who served with MI5 for more than 20 years up to 1976, believes the service was penetrated by foreign agents and has acted unlawfully.

The Australian Government's support came in an affidavit which contended that publication of Mr Wright's memoirs would prejudice the operations of the Australian security services and be contrary to the national interest.

The move springs from suggestions in Mr Wright's memoirs that Sir Roger Hollis, a former MI5 chief, was a double agent.

The intervention seems likely to strengthen the British position, which is based principally on the argument that Mr Wright was under an obligation of contract not to disclose anything about his job without authorisation.

Mr Wright and his publishers maintain the information in Mr Wright's memoirs is no longer confidential, is known to the Soviet Union and out of date. They say it is in the public interest that publication go ahead.

The long-winded case finally opened before Mr Justice Powell after a separate hearing in the New South Wales Appeal Court yesterday morning in which a British request for an adjournment was refused.

India moves to ease border tensions

BY JOHN ELLIOTT IN BANGALORE

TWO INITIATIVES aimed at easing regional tensions in South Asia, were launched yesterday when India both agreed the outlines of a possible solution for Sri Lanka's ethnic crisis and also paved the way with Pakistan for a fresh attempt to improve the two country's deteriorating relations.

The broad parameters for a political agreement on Sri Lanka's Tamil ethnic crisis emerged after the end of the second annual summit in Bangalore of the South Asian Association for Regional Co-operation, where Mr Rajiv Gandhi, the Indian Prime Minister, held several hours of talks with Mr Junius Jayawardene, the Sri Lankan President.

They could lead to India threatening to close down offices and camps run in its southern state of Tamil Nadu by militant and extremist Tamil leaders if

the militants do not accept the new proposals.

This means that there now appears to be more prospect of a settlement of the crisis than has been likely for many months. But negotiations on the details were continuing late last night between ministers and diplomats of the two countries and a final settlement is still a long way off because both moderate and militant Tamil leaders have to be consulted.

Mr Gandhi said yesterday that the package put forward by Sri Lanka was "good" and was, he believed, "something that the Tamils can live with in peace and security in Sri Lanka."

He said this in the context of a declaration by the summit that South Asian countries should not harbour each other's terrorists. The inference was that Indian would tell the Tamil extremists, who have lived in

and around the southern city of Madras for two years, to leave India and return to Sri Lanka if the final deal agreed is, in India's view, as satisfactory as the broad parameters agreed in the past two days.

Sri Lanka's Tamil minority race wants some form of devolution and independence for its main areas in the north and east of the island. Substantial agreement has been reached in recent weeks on most of the necessary devolutionary measures. The sticking point has been a Tamil demand that the island's northern and eastern provinces, where the Tamils are strong, should be merged.

The Bangalore talks have concentrated on finding a compromise formula for this. Proposals have emerged for living off part of the eastern province around the city of Batticaloa, but this

is not favoured by the extremists. The Batticaloa area would be separated from the Tamil northern heartland of Jaffna by a Sinhalese area around the port city of Trincomalee.

The new initiative to try to restart friendship talks between India and Pakistan came after Mr Gandhi met Mr Mohammad Khan Junejo, Pakistan's Prime Minister. The two countries have agreed to hold a meeting early next month on illicit crossings of their common border, including drug trafficking, smuggling and terrorism. Their two Foreign Secretaries are also to meet next month to try to restart a series of friendship initiatives launched 11 months ago which foundered early this year. Mr Junejo said Mr Gandhi was "young and straightforward" and an "open-minded Prime Minister."

Workers clash at GM car plant in S Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

POLICE arrested 16 demonstrators outside General Motors' South African subsidiary yesterday after clashes between returning workers, strikers and newly employed "scab" labour outside the Port Elizabeth plant.

Later, management issued an ultimatum to the estimated 900 workers - one third of the workforce - still on strike. Those who fail to clock in by 06.00 would be dismissed, the company said.

The company's decision last week to recruit fresh labour from the large pool of unemployed car workers in the area to replace 500 workers sacked for taking part in an illegal sit-in contributed to the bitter confrontation outside the plant yesterday.

Management and many strikers complained in turn of union intimidation. Witnesses said returning workers and newly employed "scab" workers were threatened with "necklacing" - death by flaming rubber tyre.

The strike broke out on October 29 over union demands for severance pay and a list of job security guarantees following GM's decision to diversify from South Africa and hand over to a local management buy-out team headed by a former

senior GM executive from America.

Two former members of the Lesotho Government and their wives were shot dead over the weekend after being abducted by armed men near Roma, some 50km from the capital, Maseru.

Both men, Mr Desmond Sixibe, the former Minister of Information, and Mr Vincent Makhele, former Minister of Foreign Affairs, were members of the Government headed by Chief Leabua Jonathan which was overthrown by a military coup on January 20.

The coup followed a South African blockade of the landlocked kingdom's road and rail communications. Since then, Lesotho has been ruled by a military council headed by Gen Justin Lekhanya and a Council of Ministers headed by King Moshoeshoe II.

The deaths of the two former ministers were confirmed by Maj-Gen James Dingizwayo, Lesotho's Commissioner of Police, who said they were shot at Bushman's Pass near Roma. He gave no other details.

Since the coup, members of the deposed government have been kept under close surveillance.

IMF team resumes Cairo talks

An IMF team was scheduled last night to resume negotiations with Egyptian officials on balance of payments support, following a streamlining of their discussions caused by the sudden change of government in Cairo last week, Tony Walker writes from Cairo.

An IMF source said the discussions may continue until the end of next week. A five-man IMF delegation would then report to the fund's board which would consider whether a basis existed for further discussions.

The IMF is proposing a number of reforms to the Egyptian economy, including a streamlining of the multi-tiered exchange rate, liberalisation of interest rates and reduction of energy subsidies.

Japan's prices continue to decline

JAPANESE wholesale prices fell a further 0.8 per cent last month, the 20th consecutive monthly decline, despite a 2.8 per cent rise in import prices, Andrew Baxter reports from Tokyo.

On a year-to-year basis, Japan's overall wholesale price index was down 11.3 per cent, a decline eclipsed only by the 11.8 per cent drop recorded in September.

According to Bank of Japan figures released yesterday, domestic wholesale prices dipped 1.2 per cent from September, and 6.9 per cent from a year earlier. Oil and coal product prices fell 10.8 per cent from the previous month, while electricity, gas and water prices declined 5.6 per cent.

Philippines strike fails

THE PHILIPPINES' militant labour union, KMU, failed yesterday to draw massive support from the labour sector for a general strike it had called to protest against the murder of its chairman, Mr Rolando Olalia, last week, Samuel Seneca reports from Manila.

The strike, which affected only a small portion of Manila's industries and the transportation sector, disappointed KMU leaders, who had hoped to paralyse the city.

Government authorities had appealed to other labour unions to forego the strike as they fielded hundreds of police investigators to solve Mr Olalia's murder.

Meanwhile the Japanese Embassy appealed yesterday to the kidnappers of a Japanese businessman to establish contact, AP reports from Manila.

Philippine officials reported no clues in the abduction at the weekend of Mr Nobuyuki Wakagi, 53, director of the Philippine branch of Mitsu of Japan, who was grabbed on Saturday by five armed men as he was driving.

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November, 1986

Union Carbide countersuit shifts Bhopal blame

BY K. K. SHARMA IN NEW DELHI

UNION CARBIDE OF THE US yesterday filed a countersuit against the Governments of India and the State of Madhya Pradesh seeking to blame them for the deaths of at least 2,000 people in the Bhopal gas disaster.

The countersuit will add to the lengthy court battle over who is responsible and what damages are to be paid for one of the world's worst industrial accidents.

The countersuit against the Governments, which filed a suit for damages from Union Carbide in a court in Bhopal two months ago, claims that they encouraged the existence of the illegal shantytowns around the pesticides plant where many of the victims lived.

The countersuit also alleges liability against both Governments arising from their roles in the design, staffing, location and product manufacture from the Bhopal plant. Union Carbide alleged that the Indian Government's policy required that the company to discontinue importing a less-costly carbaryl-based pesticide.

It further claimed that the Government insisted that it should manufacture material cyanate (MIC) in India—MIC is the deadly gas that leaked from the plant and that this was done in accordance with a Government-approved process.

Union Carbide said in the company's document, filed in the Court of District and Sessions judge G. S. Patel, who is hearing the compensation case filed by the Government, specified "how the tragedy could only have been the result of the deliberate introduction of substantial quantities of water into a MIC storage tank. Recently, Union Carbide officials have been saying that the disaster was caused by sabotage by a former employee.

The company's case is that the Indian and Madhya Pradesh Governments were at all times aware of the chemical processes, storage condition and safety systems in effect in its Bhopal plant. Both Governments were also fully aware that MIC is a toxic chemical, it claims.

The document filed by Union Carbide also tries to show that the detailed design, engineering and construction of the plant were done by major, respected Indian consultants, contractors and its own Indian subsidiary. It says that the Indian Government limited Union Carbide's role to process design and that the US company provided "safe process designs."

The company's document tries to show that during the past 20 years, Indian laws, regulations and policies were implemented to restrict to the greatest extent possible the involvement of the corporation with its Indian subsidiary.

Sarney plans economic package amid Brazil election euphoria

BY IVO DAWNAY IN RIO DE JANEIRO

PRESIDENT Jose Sarney of Brazil yesterday called in senior cabinet members for discussions on an economic package that is likely to quieten the euphoria over the outcome of the weekend's elections when the principal governing party won a resounding victory.

Despite persistent and often contradictory leaks, the new measures remain firmly under wraps. Analysts are convinced, however, that the Government will take further steps to rein in demand.

There is also expected to be a series of price adjustments

and substantial increases on tariffs for public sector utilities and products ranging from electricity supply to steel.

For the private sector, industries which suffered an acute squeeze on profits when prices were frozen in February are expected to be allowed limited upward adjustments. Motor manufacturers and some chemical products should gain.

But a number of crucial questions are reported to be still under discussion. These include a debate over where tax rises could be imposed, and a new policy on wages.

Some Government economists have argued for a general thaw of the price freeze, leaving only basic essentials protected. But Mr Dilson Funari, the Finance Minister, appears to have ruled this out as well as the prospect of across-the-board tax rises.

Industry now believes that some relaxation of prices, despite the inflationary consequences, must take place. Official inflation figures for October were 1.9 per cent—the highest monthly total since the economic adjustment, the Cruzado plan, was imposed.

Real underlying inflation, including illegal surcharges on prices, is believed to be markedly higher.

The triumph of the principal governing party—the Brazilian Democratic Movement (PMDB)—in the gubernatorial and congressional elections has given new authority to the administration.

With counting expected to continue all week, it is already clear that the centre-left PMDB has won a decisive victory, often at the expense of its right-wing coalition allies, the Liberal Front (PFL).

It seemed certain yesterday that the PMDB candidate for governor of Rio de Janeiro state, Mr Wellington Moreira Franco had beaten Mr Darry Ribeiro, of Mr Leonel Brizola's Democratic Workers Party (PDT) and the fiercest left-wing opponents of the government.

The election result has also dealt a heavy blow to the other left party, the socialist Workers Party (PT), which looks unlikely to exceed 20 per cent of the poll in any of the key states. Similarly on the right, the Democratic Social Party (PDS)—the rump of the old military grouping, Arena—has also performed poorly.

Mr Paulo Maluf, its best known candidate who fought for the governorship of Sao Paulo, appears to have come a poor third in the race.

But the scale of the PMDB victory, leaves the Government in a dilemma over its economic strategy as many of its victorious senators and deputies fought their campaigns on the integrity of the Cruzado plan and for a continuation of the price freeze.

Too radical a revision of the plan—all believe some is necessary—could lay the administration open to charges of failing to hold to the most fundamental element behind the PMDB's landslide success.

Peru offers inducements to private investment

BY BARBARA DURN IN LIMA

THE PERUVIAN president, Mr Alan Garcia, is calling on the private sector to "bet on Peru" and reinvest its profits from this year's economic boom. As incentives, the Government is offering such sweeteners as a cheaper dollar exchange rate on imports, operating cost subsidies and short cuts through government red tape.

At the Annual Conference of Executives, the country's most important business meeting of the year, at the weekend Mr Garcia asked an audience of 600 to work with the Government to invest and create jobs so that "terrorism does not

inflame unsatisfied minds." The Government's maverick debt stance, paying only 10 per cent of export income for foreign debt service, has allowed it to prod the economy into a largely consumer-led growth rate of more than 6 per cent this year, which he predicted would continue in 1987.

His planning chief, Mr Javier Tautalean, said Peru must open a new phase of economic reactivation led by industrial investment.

The dollar shortage has already forced business and government into the black market.

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Reagan alters stance on conventional forces

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE WHITE HOUSE said yesterday that the US would insist on a balance of conventional forces between Nato and Warsaw Pact nations before the West could consider moving towards the elimination of ballistic missiles.

Mr Larry Speakes, the White House spokesman, told reporters yesterday that, although the question of conventional arms had not been directly addressed at the Reykjavik summit, "it was obvious there would have to be a balance between US and Soviet conventional forces... if you reduced nuclear forces down to their lowest point in the 10-year

period," which the US envisaged in Reykjavik.

The White House statement represents a shift of emphasis by Washington, one which appears to be aimed at meeting West European concerns about Mr Reagan's failure in Reykjavik to take account explicitly of Moscow's superiority in conventional arms when he discussed with Mr Gorbachev the elimination of ballistic missiles over a 10-year period.

The White House statement follows the visit of Mrs Margaret Thatcher to Washington over the weekend. Mrs Thatcher is understood to have emphasised the importance of

eliminating conventional arms as part of any nuclear weapons agreement.

Mr Speakes said that the US was not proposing any formal linkage between the nuclear arms talks and the question of conventional force balance. Neither, he said, was the US imposing any preconditions.

The shift in emphasis by the US will be welcomed in Western Europe. In terms of military strategy, Mr Reagan's failure in Reykjavik to address the question of conventional forces was seen as a serious oversight, one which was attacked in Washington, too.

Politically, too, there has been concern in Western Europe about Mr Gorbachev's success in Reykjavik in focusing attention on Washington's Strategic Defence Initiative.

By bringing Moscow's conventional force superiority to the fore, it will be easier for Mrs Thatcher to defend her position that the UK retain its nuclear deterrent.

Reuter adds from Paris: Mr Richard Farle, the US assistant Defence Secretary, warned yesterday of a major risk of research from the SDI programme leading to the Soviet Union through European companies participating in the project.

White House says no more arms will be sent to Iran

BY OUR US EDITOR

THE WHITE HOUSE insisted that the US is not planning to send further arms shipments to Iran.

Mr Larry Speakes, the White House spokesman, told reporters that "the President's policy is no further arms shipments."

He added that the US would also urge third countries not to ship arms to Iran.

Mr Speakes' comments followed continuing speculation about divisions within the Administration on US policy towards Iran and comments on Sunday from Mr George Shultz, the Secretary of State, which were widely interpreted as confirming that Mr Shultz has been profoundly unhappy with the White House decision to send arms to Iran.

The White House, in admitting last week that the arms shipments were made, argued that they were part of an effort to open a dialogue with moderates in the Iranian Government. Administration critics have maintained that the shipments were used to help secure the release of American hostages, held by pro-Iranian terrorist organisations in Lebanon.

The statement yesterday may be a sign that the Administration is succeeding in efforts to resolve its differences over the question of covert arms shipments to Iran and that Mr Shultz's opposition to such shipments has won the day.

Tommy Walker in Cairo adds: President Reagan has sent personal messages to moderate Arab heads of state in an attempt to neutralise a reaction about secret US contacts with Iran.

President Hosni Mubarak of Egypt is known to be furious at the US action. Arab leaders are particularly incensed at the use made by the US of Israel as a conduit for weapons spares sent to Iran.

Meanwhile, a special Iraqi envoy has arrived in Cairo for talks with Mr Nubarak and Egyptian officials. Mr Saadoun Hamandi, a former foreign minister, and now speaker of Iraq's parliament, flew to Cairo from Amman where he met King Hussein.

Jordan is one of Iraq's principal supporters in the long-running Gulf war. King Hussein is understood to be angered that the US was supplying weapons and spares to Iran.

The US President assured his Egyptian counterpart that the American arms embargo on Iran still applied and that his Administration is committed to ensuring the security of the Gulf and surrounding areas.

Moderate Arab leaders have refrained from public criticism of the US, but the Press has not been similarly reticent. The Kuwaiti daily al-Qabas said the shipment of US arms to Iran would prolong the Gulf war.

Mexico plans reform of company taxation

BY WILLIAM ORME IN MEXICO CITY

MEXICO'S 1987 budget, introduced to Congress this weekend, plans a 15 per cent increase in government investment, financed largely by higher corporate taxes.

A tax reform accompanying the budget aims to boost the Government's income by 1.5 per cent of gross domestic product, as Mexico pledged to do in its July agreement with the International Monetary Fund.

For corporate treasurers, the most significant change in the new tax code is its gradual elimination of complete deductions for interest payment, a provision, the Finance Ministry contends, discouraged productive investment and encouraged excessive indebtedness.

The tax code will allow deductions only for "real" interest payments—that is, interest after subtracting for inflation. Present allowances for the total write-off of interest payments are the main reason why revenue from corporate taxation fell from 2.9 per cent of GDP in 1980 to an estimated 1.6 per cent this year, the Finance Ministry said.

One consequence of the reform should be a sharp decline in corporate "back-to-back" loan deals with foreign banks, government economists said.

The revised interest deduction rules will not be fully enforced until 1991, however. In a provision calculated to disappoint accountants who have been crying out for a radical simplification of the Byzantine tax codes, businesses are to calculate 80 per cent of their 1987 tax bill under the old code using the new rules for only the remaining 20 per cent. In 1988, the new code will apply

to 40 per cent of tax payments; equivalent annual increments will eventually mandate full compliance five years from now.

The new tax system will also gradually reduce the top corporate tax bracket to 35 per cent, down from the current 49 per cent, while the highest rates for individual taxpayers will be lowered from the present 55 per cent to 50 per cent.

Some of the budget's underlying macro-economic assumptions have also been challenged by private-sector critics.

Inflation is projected in budget documents at 80 per cent next year, down from an expected 110 per cent in 1986.

Private economists who doubt that the Government will succeed in slowing inflation in 1987 note that the 1986 budget was based on a projected 60 per cent inflation rate.

The budget is based on a projected 2 to 3 per cent economic growth rate. In its negotiations earlier this year with foreign creditors, Mexico set a goal of 3 to 4 per cent growth for 1987—and secured pledges for up to \$2.5bn in additional contingency lending if the economy failed to expand at this pace.

In its budget presentation this weekend, however, the Government said 3 to 4 per cent growth would not be attained until the beginning of 1989.

More than half the 1987 budget will go towards the servicing of foreign and internal government debts. Interest and amortisation payments are expected to total 56 per cent of the budget, but this figure will rise if inflation exceeds the projected 80 per cent mark, forcing up domestic interest rates.

Why workaholics seldom get to the top.



Is he working his way to the top? Or not on top of his work?

This is a true story.

One company we know employed a man who worked very hard every day, long after everybody else had gone home and often at weekends as well.

His job wasn't particularly important or well paid. But everybody marvelled at how long and painstakingly he laboured.

At 9 o'clock one night, a few years before he was due to retire, he went to collect some more paper from the stationery store. On the way, he had a heart attack in the lift.

Nobody was there to tend him. They'd all gone home. So he died.

His bosses felt guilty. Had they been overworking him, they wondered.

So they gave someone else the job to do and watched carefully to see how he fared.

The new man found he could do the entire job in two days a week.

Workaholics, it seems, do not work for success or riches.

They don't work to achieve anything.

For them, work is an end in itself. If anything, they work to create more work.

True, you may say, but what has this to do with InterCity. (We assume you've spotted the logo at the bottom of this page.)

Next time you're on the motorway, look at the business folk in their cars.

What are they accomplishing?

Not a lot.

They are achieving nothing more than covering the miles to Liverpool, London, Birmingham or wherever. And they are turning it into hard work.

Look at their faces. Do they look as though they're enjoying it?

When they get to the other end, they will be tired. So they will have the comforting feeling that they have done a day's work and earned their money, before they even reach their meetings.

Now look at the people covering the same journey on InterCity.

These people are shirking.

They are reading magazines, doing crosswords, playing chess, thinking, eating meals, studying reports, formulating their strategy, snoozing, daydreaming. Heaven help us, some of them are drinking alcohol.

Most of all, they are having a nice time.

Is this any way for go-ahead executives to conduct themselves?

It certainly is.

They arrive at their meetings with fresher, clearer minds. They are probably more alert and certainly less tired. Quite simply, they're in a fitter state to do business.

What's more, they get to their meetings at up to 125 miles an hour instead of 70.

Sometimes the way to the top is to do less work.



WORLD TRADE NEWS

UN agency aims for pact on terror at sea

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE International Maritime Organisation (IMO), the shipping agency of the United Nations, is drawing up proposals for an international treaty to combat terrorism at sea.

The IMO has set up a working party to produce a draft convention based on proposals put forward by the governments of Austria, Egypt and Italy.

The draft convention would have to be approved by a special IMO conference, open to all 130 member-states, and would become international law after ratification by national legislatures.

The IMO initiative follows the hijacking of the Italian cruise ship Achille Lauro in the Mediterranean last year, when an American passenger was killed by Palestinian terrorists.

Security at ports and on board ships on international voyages has since been tightened in an attempt to prevent similar incidents.

This is regarded as insufficient by the Italian Govern-

US protectionism dominates Pacific Rim conference

BY CHRIS SHERWELL IN PERTH

INTENSIFYING US protectionism, the lack of a recycling mechanism for Japanese surpluses and China's rapid transformation yesterday dominated a conference on trade and investment in the Pacific Rim.

The three themes, pinpointed on the first day of a three-day symposium in Perth, were seen as having potentially profound implications in a region often regarded as the world's growth hub of the future.

The day's most provocative comments came from Tengku Razaleigh Hamzah, Trade and Industry Minister in Malaysia, who drew stark parallels with the 1930s slump to identify a "crash of '86" for commodity-dependent economies.

These countries, he said, faced a crippling burden in servicing their debts, a slow-down in trade, tariff and non-tariff restrictions against them, and "the complete destruction of the psychological sense of economic optimism."

Though he believed the Pacific Age had arrived, he said, it would be "risky, probably brutish and definitely short," unless a region of equitably-shared prosperity was created.

That meant more trade, less protection, a reversal of the "severe trend of developed country investment" a curbing of arms expenditures and ideological leadership.

The Japanese, he said, now had to restructure their country and their psychology to provide the economic and moral leadership necessary to prevent a repeat of the first Great Depression.

Mr Michael Dobbs-Higginson, head of Merrill Lynch's Asia-Pacific division, said Asia's fast growing economies had become excessively dependent on US domestic demand. In the longer-term, however, they would eventually join the industrial club.

Japan, on the other hand, would either have to arrive at a new "consensus" policy for growth or suffer a bout of de-industrialisation, as painful to the Japanese as it was to the Americans in the early 1980s.

The country also had a responsibility to seek ways to recycle its surplus to the poorer half of the world which is stalled by weak commodity prices, he said.

"Economic progress in East Asia," he added more generally, "now depends to a much greater degree than before on political progress — towards stable governments which out-last presidents and prime ministers."

Mr Alan Carroll of Consul-

tants Business International said that geopolitical changes, exchange rate movements and shifts in competitiveness were completely altering the economic map of the region.

To understand what was happening, he declared, it was necessary to appreciate the impact of the year's changed value, the technological advancement of Japan, South Korea and Taiwan, the position of South-east Asia, and the impact of China's demographic changes in which four out of 10 people in the world came from India or China.

It was especially necessary, he added, to understand the impact of a rapprochement between the Soviet Union and China, and the "irreversible" changes in China.

These prompted Mr Michael Sandberg, head of the Hong Kong and Shanghai Bank, to lament China's continued refusal to borrow abroad on commercial terms.

He said China's reserves had dropped dramatically from \$17bn (£11.8bn) in 1984 to the "psychological benchmark" of \$10bn, and warned that a failure to meet basic needs would be more dangerous than carefully planned foreign borrowings.

Cairo uses secret weapon in fight for fresh life

BY TONY WALKER IN CAIRO

CAIRENES living on the east bank of the River Nile produce 1m cu metres of wastewater a day, equivalent to one-third of the volume of the Great Pyramid of Cheops in the desert on the fringes of the city.

The present Cairo sewerage system, designed by an Englishman 70 years ago to serve 1m people, is hopelessly inadequate for today's population of about 12m. It is estimated that at least one-third of Cairo is unsewered.

Health problems resulting in part from this state of affairs are horrendous. Infant mortality, for example, is around 12 times that of Western Europe and double the average for developing countries.

Egypt, with help from Britain (which is responsible for work on the east bank of the Nile) and the US (west bank), is trying to do something about the problem. It has embarked on one of the largest civil engineering projects in the world to provide a decaying city in marshy ground on the banks of one of the world's greatest rivers with a modern sewerage system and perhaps a new lease of life.

The "Greater Cairo Wastewater project" may appear prosaic and almost invisible (most of the work is underground) compared with the awesome structures that served as tombs for Egypt's Pharaonic rulers, but its benefit to present and future generations of Egyptians is likely to be considerably greater.

The sewerage project is a tripartite venture between the Egyptian Government, and US and UK contractors. American and British consultants (Ambic) in association with Egyptian engineers are overseeing the design and technical management of the first phase of the project, which is costing about \$20m.

It is a scheme of almost overwhelming magnitude in a city and an environment which poses enormous challenges for even the most skilled engineers.

The contractors, however, have a secret weapon in their primumval battle against the oozing mud — a 280-ton mechanical mole built by Markham and Co of Chesterfield in the UK under licence from the Okamura Engineering Co of Japan.

The huge device, with a massive drill mounted on the front and incorporating a slurry system to get rid of the waste, is slowly eating its way beneath the surface creating a tunnel. This will eventually run the length of Cairo on the east bank, a distance of 16 km.

Lilley International of the UK and Misr Engineering of Egypt have formed a joint venture to construct part of the main tunnel, which will carry more than 1m cubic metres of wastewater a day to treatment plants on Cairo's fringes.

The wastewater project is being funded through a mixture of grants and soft loans by the two foreign governments. The UK Overseas Development Agency (ODA) provided a £50m grant and the Export Credits Guarantee Department (ECGD) backed loans of £185m from the east bank scheme.

Lord Malcolm Selsdon, chairman of the project, in a recent

letter to Mrs Margaret Thatcher, the British Prime Minister, described the benefits to Britain of involvement in the Cairo project thus:

● Under phase one, contracts totalling \$77m are being let to major British contractors, often in partnership with Egyptian contractors.

● Between \$50m and \$300m of orders are being placed with British industry and more than 500 sub-contracts will be spread throughout the country.

● It is estimated that these orders will produce between 15,000 and 20,000 jobs in the UK in addition to 500 British employees working in Cairo.

● The project has provided the British water and sewerage industry with a much-needed chance to up-date technology and restore competitiveness in an area of major opportunity worldwide.

British consultant engineers of Taylor Binnie and Partners, who are overseeing the project as members of Ambic, are pleased with progress on the east bank scheme whose first stage is due to be finished by the end of the decade.

The magnitude of the required works can be judged by comparison with earlier flow figures — 49,000 cubic metres per day anticipated in 1980 and 25m cubic metres per day in 1981.



Lord Selsdon

Kobe Steel in excavator deal with Mitsubishi

By Andrew Rodger in Tokyo

KOBE STEEL, the Japanese steel, machinery and engineering group, is to supply hydraulic excavators to the US subsidiary of Mitsubishi Corporation, the major Japanese trading house.

The deal represents a boost for sales of Kobe's excavators in the US market, which have come under pressure because of the strength of the yen and trade friction.

Starting in February, Kobe, Japan's fifth largest steel producer, will supply five types of excavator to Machinery Distribution Inc. (MDI), the Mitsubishi unit, which will market them under its MDI-Yuvast brand name.

Between \$300 million and 400 machines will be supplied in the first year, rising to 600 a year in five years. Kobe is already selling hydraulic excavators and wheel loaders in the US through its Kobelco-America subsidiary, which sold 670 hydraulic excavators and other machinery last year for total revenues of \$46m.

Japan 'will be worst hit by ship debt write-offs'

BY OUR HONG KONG CORRESPONDENT

HUGE WRITE-OFFS of shipping debt are not over yet, a leading shipping financier has warned.

Addressing the fifth Sea Trade conference in Hong Kong yesterday, Mr Paul Slater of the shipping financiers First International Capital Group, described how the "fall-out from the shipping market's own version of a nuclear melt-down" was now moving East.

The worst damage will be in Japan, where Mr Slater said that up to \$10bn (£8.9bn) in bad shipping debts is likely to be written off in the next 12 months.

Mr Slater is on record as saying that total shipping industry debt may reach \$20bn, with most of that sum already judged to be lost.

China official warns on foreign partners' profits

BY ROBERT THOMSON IN PEKING

FOREIGN companies engaged in motor vehicle joint ventures have been making "big profits" but have not been prepared to transfer expertise to China or to produce parts locally according to Mr Chen Zutao, the general manager of the China Automotive Industry Corporation.

In a rare criticism of foreign business people carried by Xinhua, the official Chinese news agency, Mr Chen said that "some foreign businessmen are earning a double profit" by selling parts to the local assembly line, and then taking a share of the earnings when the completed vehicle is sold.

China has vehicle joint ventures with Volkswagen of West Germany, Peugeot of France, and the American Motors Corporation. Foreign partners say they have been unable to increase local production of parts because of the poor quality of Chinese products, and claim that ventures have been hindered by China's shortage of foreign exchange.

Mr Chen said that the projects have been unsatisfactory because "these enterprises begin by importing assembly lines and are slow to make use of parts and accessories from local areas."

"It is against our interests when some of these businessmen ignore China's interests and requests. They are pursuing their own profits," he said. The general manager made clear that future foreign partners will have to manufacture the main components in China.

● China's imports of computers are being wasted because enterprises buying the equipment have had neither the necessary expertise nor compatible technology, the official Economic Daily has admitted.

The paper said that China imported 70,000 computers in 1984 but "many offices that bought computers found they lacked the competence and the technical staff to maintain them". It estimated that less than half the country's 150,000 microcomputer were in use.

China's Ministry of Foreign Economic Relations and Trade has already said that technology purchasing policies are "disordered" and the latest report shows the Government is displeased by the import flow despite tough import controls.

The ministry has been particularly annoyed by duplicated imports resulting from the lack of co-ordination among Chinese departments.

Go-ahead for Polish foreign capital venture

By Christopher Ebbelard in Warsaw

POLAND'S Foreign Trade Ministry has given permission for the establishment of the country's first joint venture with foreign capital under legislation passed last April.

The new company, Lini Joint Venture, with capital worth \$15m (£7.45m) brings together the Polish state airline Lot with a 53 per cent stake, Ibau GMBH, an Austrian construction company, and Marriott, the US hotel chain with a 24 per cent stake each.

The joint venture will be completing the Lot air terminal in central Warsaw over the next two years at a cost of \$60m (£34.7m) financed by loans provided by Austrian banks.

The new company will then run the terminal and hotel complex which will include the country's first casino for Westerners for 25 years.

● Lot has ordered 11 TU-154-M medium-range passenger aircraft for its North African and Near Eastern routes, from the Soviet Avia Export Company.

The 150-seater Soviet aircraft with tourist and business-class facilities worth 12m zloty (£42m) are to be delivered between 1987 and 1990.



NOTICE OF REDEMPTION

To the Holders of

Compañía Anónima Nacional Teléfonos de Venezuela

84% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of December 15, 1972, providing for the above Debentures, \$740,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on December 15, 1986, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest thereon to said date:

OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "M" BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:			
16	48	52	75
125	695	3095	3225
405	1125	2125	3495
435	1425	3025	3725
4125	5425	6225	7825
4725	9025	9725	7925
5025	6125	7725	8025
12025	13025	14225	14925
15225	17225	18225	18925
19225	20225	21225	24925
25225	26225	27225	28225

On December 15, 1986, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 115th Floor, 30 West Street, New York, N.Y. 10015, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich; Bank Mees & Hope NV in Amsterdam; Credito Romagnolo S.p.A. in Milan and Rome and Credit Industriel d'Alsace et de Lorraine, S.A. in Luxembourg.

Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee with a bank in New York City. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fails to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due December 15, 1986 should be detached and collected in the usual manner. On and after December 15, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

Compañía Anónima Nacional Teléfonos de Venezuela

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UK NEWS

Labour disputes defence of City self-regulation

BY IVOR OWEN

GOVERNMENT claims that the action taken by Morgan Grenfell in enforcing the resignation of Mr Geoffrey Collier as its securities chief shows that self-regulation is working well where strongly disputed by Mr Robert Sheldon, a former Labour Treasury Minister, in the House of Commons last night.

He claimed that the crudeness of the method used by Mr Collier, who resigned after admitting dealing on the basis of insider information, was unlikely to be repeated and called for an assurance that the new regulatory procedures now being introduced in the City of London would be capable of countering more sophisticated operations.

Mr Michael Howard, Minister for Corporate and Consumer Affairs, refused to comment on the "circumstances of a particular case" but insisted that the new self-regulatory procedures being put in place under

the supervision of the Securities and Investments Board (SIB) greatly increased the likelihood of insider trading offences coming to light.

He contended that, as more information became available under the new system, it would become easier to identify particular patterns of dealing and movements in share prices, which could prove to be the starting-point for proceedings.

Mr Howard also gave an assurance that the Department of Trade and Industry (DTI) would not hesitate to use the "sweeping and draconian" powers afforded to it by the Financial Services Act. Those suspected of offences could be obliged to answer questions on oath - questions which could be admitted in evidence.

Any refusal to answer such questions, he reminded the House, could lead to the person concerned being brought before the court for contempt.

In barbed tones, Mr Robin Cook, a Labour spokesman on Trade matters, congratulated the Government on bringing into operation powers in the act which only two weeks ago Mr Howard had said could not be introduced until next year.

He maintained that the discovery that the new structures in the City were being abused only a week after being set up proved that it would be intolerable if the SIB did not become fully effective for almost another 12 months.

Mr Cook said the case involving Mr Collier was exceptional only in that the dealer had been detected and dismissed.

Over the past year, he said, there had been 100 takeover bids preceded by an average rise in share prices of 86 per cent as "insiders" cashed in on their knowledge.

Australian group set to acquire Gestetner

By Martin Dickson

AFP INVESTMENT Corporation, a recently formed Australian company, seems set to acquire control of Gestetner Holdings, the British office equipment and duplicator manufacturer, under a complex deal agreed last night, which would give it an immediate 15 per cent stake in the group.

Gestetner, the grand old name of the British duplicator industry, has been considered a takeover target ever since the Gestetner family relaxed its 100-year control over the group and enfranchised its ordinary shares last year, reducing the family stake to about 28 per cent.

AFP, the latest in a wave of Australian groups to bid for British companies, is an investment vehicle which shot to prominence in September, when it took an option over a stake in Elders IXL, the Australian brewing to agriculture group, held by Broken Hill Proprietary.

It has a market capitalisation of more than A\$500m (\$325m) and is associated with two former Edges executives, Mr Peter Scamilton and Mr Richard Weissenberg, as well as textile magnates, Mr Basil Sellers and Mr Abraham Goldberg.

It is understood that under last night's deal AFP would take an immediate 15 per cent stake in Gestetner at a cost of £24m. However, through rights to subscribe for new shares, it could end up with 55 per cent of the group's enlarged equity capital, injecting a total of £44m into the business.

The Australian group intends to retain Gestetner's stock market quotation, but last night's deal apparently includes a full offer to its existing shareholders who wish to sell out. They would be offered 17p a share for both their ordinary and capital shares.

That compares with a price of 140p a share at which Gestetner's shares were suspended last week when it said it had received an approach about the "future management and control of the group."

AFP would acquire its 15 per cent stake at 140p a share - a price which gives the entire group a market capitalisation of £271m - and its contingent rights to further shares would be at a price of 170p a share.

Last night's deal would give it seats on the board and, in effect, management control, but its lack of knowledge of the copy industry means there are unlikely to be immediate changes in senior management.

Gestetner makes stencil and offset duplicators and also photocopiers under licence from the Japanese Mita group. It has also moved into desk-top publishing.

“Birmingham gave us an outstanding opportunity to concentrate our headquarters and research development staff on one site”, says Fosco Minsep Group Chairman, Tony Chubb. “This, together with Birmingham’s truly international communications, airlinks and exhibition facilities – essential for any major multi-national Group – the high quality skills of the workforce, and the research and development support of the two universities, makes Birmingham an ideal location for our business.”



ANOTHER SUCCESS IN BIRMINGHAM

Fosco Minsep – the multi-national speciality chemicals group – who moved their HQ back to Birmingham in 1983, have just invested another £1m in the City – this time in their new Molten Metals Research and Development Laboratory. They are not alone! Birmingham has all the necessary ingredients for success:

- Quality sites and buildings of all sizes;
- Office rent and rates less than one third of those in Central London;
- Unbeatable national and international communications;
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Radio watchdog role may be urged for Cable body

BY RAYMOND SNOODY

THE GOVERNMENT is expected to recommend next month that the Cable Authority should be given the regulatory responsibility for local commercial radio and the planned new third tier of community radio.

If national commercial radio goes ahead responsibility for that too would pass from the Independent Broadcasting Authority (IBA) to the Cable Authority.

The ideas will be set out in the Government green (discussion) paper on the future of radio in the UK which is scheduled to be published before Christmas.

Mr Douglas Hurd, the Home Secretary, has made it clear that he wants the discussion document to map out a new structure for radio to take the industry into the next century.

The apparent thinking is that the IBA should in future concentrate on the regulation of television and in making a success of its other major

responsibility – direct broadcasting by satellite (DBS).

There is also a determination to seek a significant degree of deregulation for the independent local radio (ILR) system which has been facing difficult financial times.

The Government has apparently turned to the Cable Authority, the body which regulates the cable television industry, because it deals in regulating local franchises. Unlike the IBA the Cable Authority does not own the transmission systems, but instead sets minimum technical standards and has been given the task by Parliament of regulating with a light touch.

There is also a feeling that it would be more sensible to expand the role of an authority that already exists rather than creating a new quango to regulate the commercial radio industry.

The Home Office said last night it would be premature to speculate on the contents of the Green Paper.

Europe will take US pop music channel

By Raymond Snoddy

BRITISH Telecom is joining with Mr Robert Maxwell to bring MTV, the US pop music cable channel, into the UK and the rest of Europe.

MTV has been one of the most successful advertising supported cable channels in the US, available to more than 80m homes. Mr Maxwell is setting up a new company with BT and Viacom, a US cable company which owns MTV, as shareholders.

The plan is to deliver the channel, made up largely of non-stop pop videos, by satellite to European cable networks. The aim is to launch the European version of MTV early in the new year, possibly to co-incide with the launch of Superchannel, the cable channel being put together by the ITV companies and the Virgin Group.

When Superchannel is launched on January 30, it will include about 10 hours out of 24 from Music Box, the existing European pop music channel. Apart from that 10-hour segment Music Box will no longer be available live to cable operators.

The new European MTV channel will be carried on Mr Maxwell's four channel British cable networks which will mean that at least one other channel may have to be dropped to make way for it – probably Music Box/Superchannel.

Mr Maxwell may also be considering the Europeanised version of MTV as a candidate for transmission on SES, a Luxembourg-based private-sector broadcasting satellite.

Europe will take US pop music channel

That compares with a price of 140p a share at which Gestetner's shares were suspended last week when it said it had received an approach about the "future management and control of the group."

AFP would acquire its 15 per cent stake at 140p a share - a price which gives the entire group a market capitalisation of £271m - and its contingent rights to further shares would be at a price of 170p a share.

Last night's deal would give it seats on the board and, in effect, management control, but its lack of knowledge of the copy industry means there are unlikely to be immediate changes in senior management.

Gestetner makes stencil and offset duplicators and also photocopiers under licence from the Japanese Mita group. It has also moved into desk-top publishing.

London 'natural home for trade mark offices'

By Fiona Thompson

BRITISH MEPs were yesterday urged to promote the UK's campaign to have the European Community Trade Mark Office sited in London.

At a briefing session for MEPs organised jointly by the London Chamber of Commerce and the Confederation of British Industry (CBI), Mr Geoffrey Pattie, Industry and Information Technology Minister, said Britain's bid represented the best possible package.

The proposed development, at St Katherine-by-the-Tower in London's Docklands, offered an unrivalled site close to the necessary infrastructure – the trade mark and patent agents, and well served by excellent transportation links, he said.

If London is successful, the office would be the first permanent Community institution to be based in Britain.

USM survey

YESTERDAY'S report on the flow of companies graduating from the Unlisted Securities Market (USM) to a full listing on the Stock Exchange wrongly attributed the quarterly survey on the USM to Touche Ross. In fact, the survey is by Peat, Marwick, Mitchell, and Mr Alan Comber, to whom remarks were attributed, is a partner at Peat Marwick. The survey is obtainable from the Peat, Marwick offices at 1 Puddle Dock, Blackfriars, London EC4 5PD.



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Swiss Bank Corporation and personal investment. How private is your investment?

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NOTICE OF ADJUSTED CONVERSION PRICE

To All Holders as of November 3, 1986 of 57% Convertible Subordinated Debentures due 2001 of Alex. Brown Incorporated

Pursuant to Section 1206 of the Indenture of Alex. Brown Incorporated to Bankers Trust Company, as Trustee, dated June 12, 1986, relating to the Company's 57% Convertible Subordinated Debentures due 2001 (the "Debentures"), the Company hereby gives notice that the Conversion Price of the Debentures under the Indenture has been adjusted in accordance with Section 1206 of the Indenture to account for a dividend on the Common Stock of the Company in the amount of \$0.10 per share, payable on November 4, 1986, and that, effective November 4, 1986, the Conversion Price under the Indenture shall be \$10.00.

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 Dated: November 18, 1986

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Payment of the redemption price will be made to the holders of the Debentures against surrender of the Debentures, together with the interest coupons pertaining thereto maturing after the redemption date. The face value of any missing unexpired coupons will be deducted from the payment. Payment will be made at the principal branch in Montreal of The Royal Bank of Canada and at the principal branch of The Royal Bank of Canada in London, England; of The Royal Bank of Canada (France) in Paris; of Deutsche Bank AG in Frankfurt-am-Main; of Societe Generale de Banque S.A. in Brussels; of Banque Generale de Luxembourg S.A. in the City of Luxembourg; of Swiss Bank Corporation in Basle, Geneva, Lausanne and Zurich; and of Banca Nazionale del Lavoro in Milan and Rome.

The funds required for the payment of the redemption price will be deposited on or before December 19, 1986 with The Royal Bank of Canada. Should any of the holders of the Debentures fail to present their Debentures on or before December 19, 1986 or fail to accept payment of the redemption moneys payable in respect thereof or give such receipt therefor, if any, as the Trustee may require, then the said redemption moneys shall be set aside for any such holder with The Royal Bank of Canada. Such setting aside shall for all purposes be deemed a payment to any such holder of the sum so set aside; and to that extent the said Debentures and coupons shall thereafter not be considered as outstanding. The said Debenture holders shall have no other right except to receive payment out of the moneys so set aside upon surrender to The Royal Bank of Canada of their Debentures and coupons.

Notice is further given that interest in respect of the Debentures will cease to accrue from and after the date above fixed for redemption.

All Debentures so redeemed shall forthwith be cancelled.

Montreal, November 18, 1986

Aluminum Company of Canada, Limited

Richard S. Porter
 Secretary

UK NEWS

David Buchan visits the controversial Greenham Common base

Cruise watch kept up as protests dwindle

Unions turn down 3.7% pay offer for engineers

BY PHILIP BASSETT, LABOUR EDITOR

ENGINEERING UNION leaders yesterday rejected a 3.7 per cent national-level pay offer...

The offer proposed by negotiators for the Engineering Employers' Federation (EEF) would raise the national minimum rate for skilled workers from £101.50 weekly to £105.10...

Mr Bill Jordan, president of the Amalgamated Engineering Union, said the offer was "inacceptable".

In a statement to the unions, the EEF said that the economic situation generally and the outlook for engineering in particular "was not reassuring".

The EEF rejected union claims about increasing profitability levels in the industry, and said instead that profits needed to be pushed up to attract funds required for fixed investment, training and research and development.

In the wake of Government criticisms of national pay bargaining, the EEF in its reply to the unions' claims for substantial increases...

Consumer spending boom set to continue

BY PHILIP STEPHENS AND CHRISTOPHER PARKES

BRITAIN'S CONSUMER spending boom shows no signs of abating, with high street shops continuing to reap the rewards of buoyant incomes and rapid growth in credit.

Provisional figures released yesterday by the Department of Trade and Industry (DTI) show that the volume of high street sales fell fractionally in October, but that 0.1 per cent decline followed a sharp rise in sales to an all-time high during the previous month...

Over the latest three months - the best guide to the underlying trend - sales volume was 2 per cent higher than in the previous three months and 6 per cent above the figure for the same period last year.

The latest Financial Times Confederation of British Industry survey of trends in the distributive trades suggest that turnover will continue to increase during the next few months. At the same time the Treasury is forecasting that the consumer boom will continue throughout 1987, the last full year before an election.

High technology groups to create 300 jobs

BY DAVID THOMAS

MORE THAN 300 new jobs in high technology industries were announced yesterday.

EBN Communications, a company based in Cambridge, Massachusetts, specialising in private data networks, is to build its first European plant at Livingston, Scotland, creating 100 jobs...

The HBN factory, which will make pocket switches and other networking products, is due to be finished next spring and is expected to ship its first products next July.

The company's European customers included National Westminster and Barclays in the UK, and ENI and Banca Commerciale Italiana in Italy.

AMERICAN DOLLARS are still being poured into new security gates, housing and other facilities at Greenham Common, 60 miles west of London...

"It's up to the politicians to tell us if and when they want us to stop and go home," Col Baes said. Last month US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, tentatively agreed that all of their medium-range nuclear missiles should be pulled out of Europe.

At one end of the industry, national rates were ignored, with companies paying domestic rates well in excess of the nationally-agreed levels, while at the other companies run the risks of having to pay rates which might be set if the EEF accepted the union arguments with reference to unrelated companies.

Arguing that it seemed to the employers "very difficult to set minimum rates for an industry as diverse as ours", the EEF said that arguments based on the profitability of particular companies, such as the unions had advanced, might have their place in domestic bargaining, but not in trying to agree national rates.

After the unions' rejection of the offer on rates, the two sides agreed to reconsider their positions, and will probably meet again next month.

The EEF also rejected the unions' claim for a reduction in hours as part of the pay agreement. It said that the correct forum for considering this issue was the sub-committee which had been considering radical industrial relations proposals for the industry.

The employers refused too to lower the starting level for adult rates from 20 to 18.

nearly 5,000 US air force personnel and their dependents at the Berkshire base.

When, last Friday, the first party of journalists was allowed into Greenham Common, on a trip that had apparently been planned for months but also happened to come a day before the opening of the Campaign for Nuclear Disarmament's annual conference, the "Greenham Women" demonstrators had dwindled to just 15.

But the protesters' ability to disrupt the base's activities has far from diminished. Indeed it may have increased. In the early hours of November 4 protesters ambushed one of the convoys that goes

on average once a month for training on Ministry of Defence (MoD) land at Salisbury Plain. They blocked the road with a car, threw paint onto the windshield of one of the massive, 12-wheel missile-transporters and cut its brake pipes.

When one of the six "flights" of cruise missiles leaves Greenham Common for Salisbury Plain training on how to disperse in time of war, it comprises no less than 22 vehicles - four Transporter-Erector-Launchers (TELA), two equally large Launch Control Centres (LCCs), 10 security trucks, five supply trucks and one removal truck.

In peacetime, Col Baes stressed, the convoys carried no actual missiles and its guards (a third of whom are RAF Regiment) carry no guns. But in time of increased alert or war "it would be a different ball game," Col Baes said, hinting that in those circumstances armed force might have to be used against any demonstrators.

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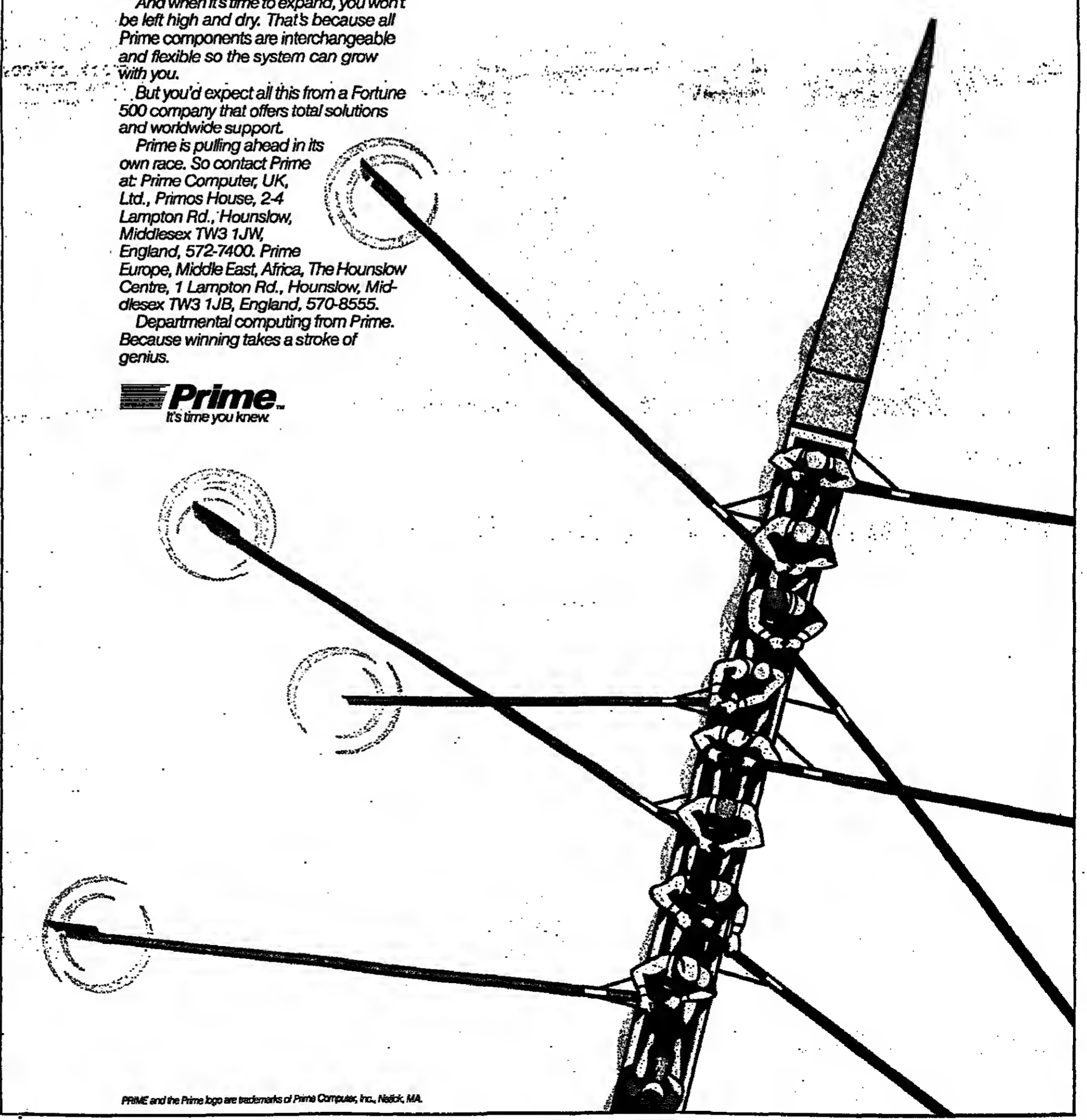
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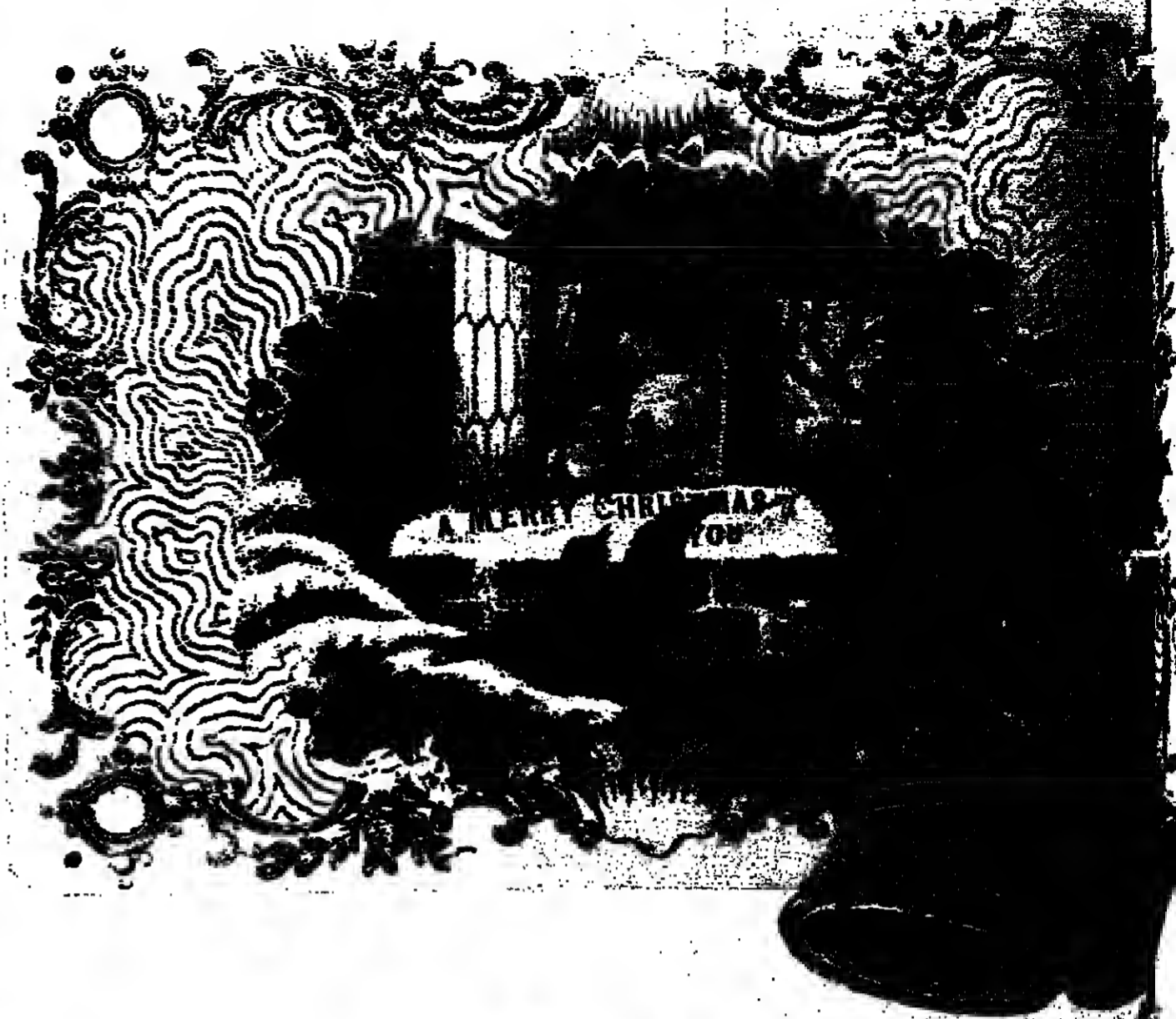
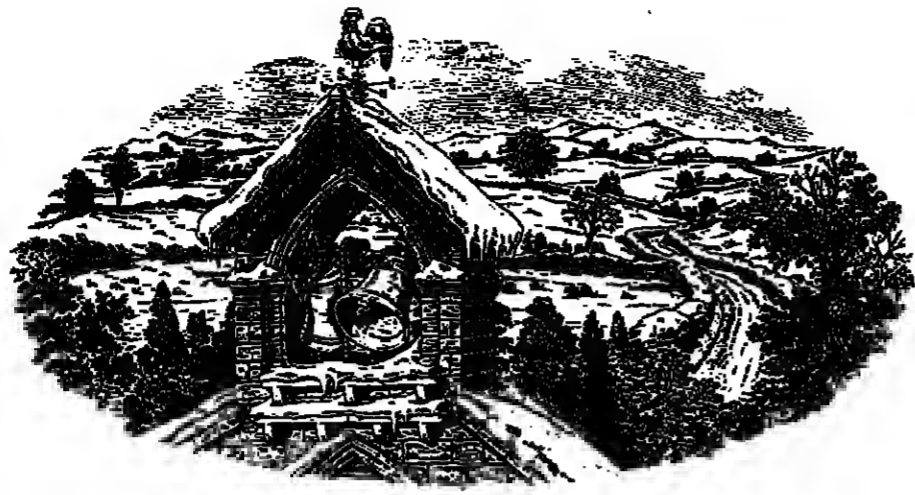
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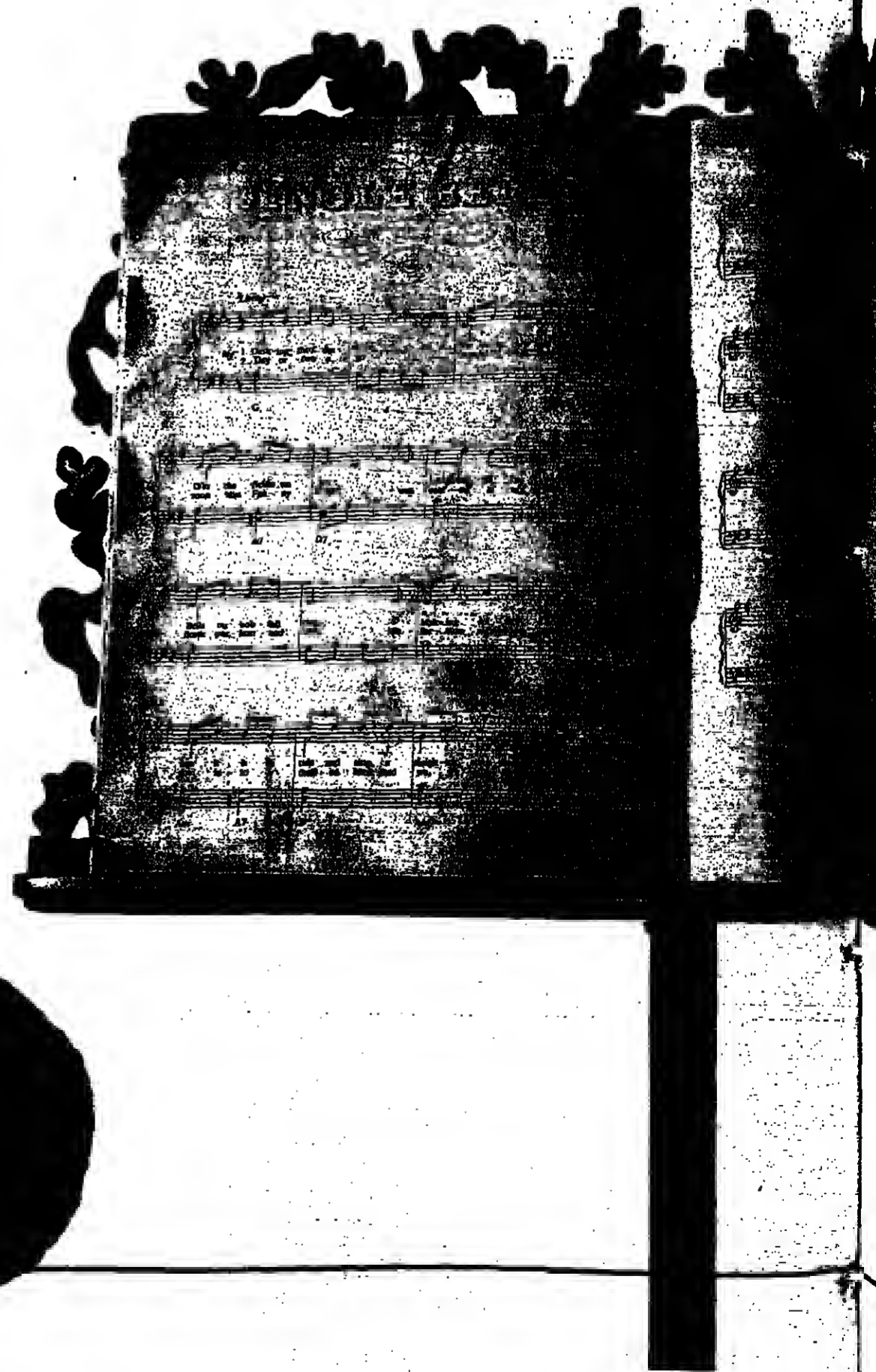
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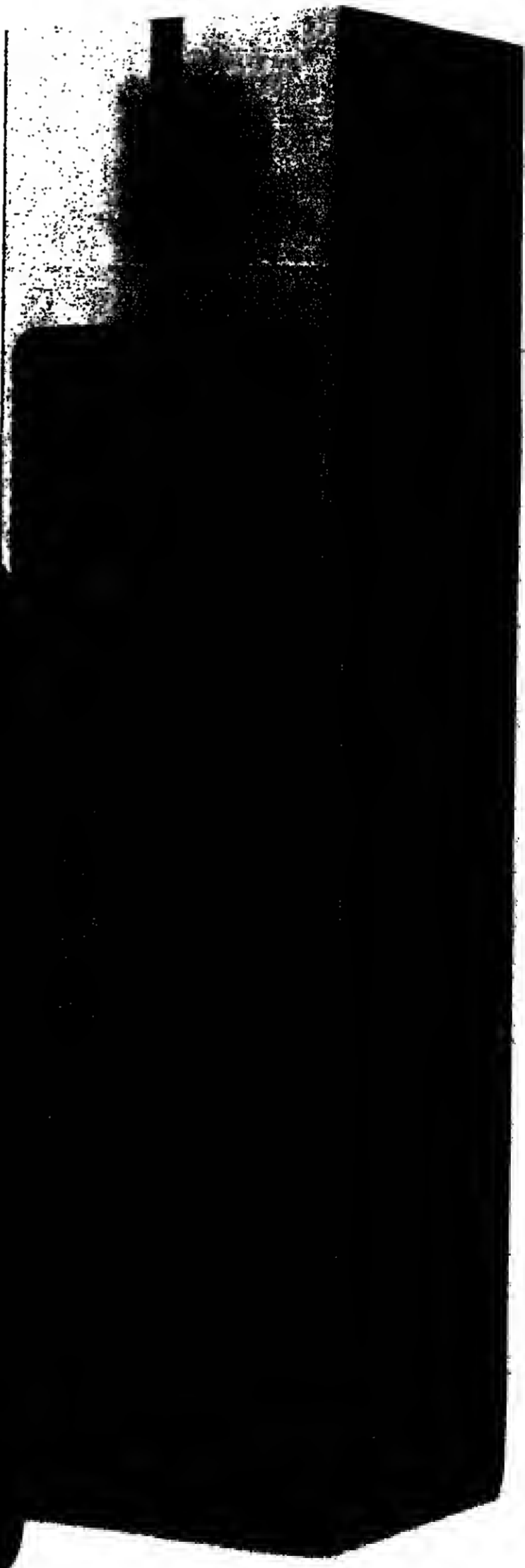
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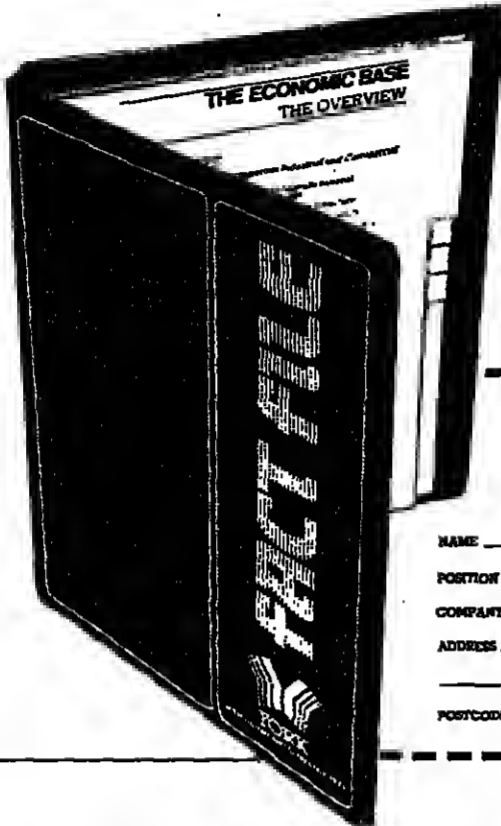


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UK NEWS

APPOINTMENTS FOLLOW DEADLOCKED TAKEOVER BID

Manchester Ship changes board

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

MANCHESTER Ship Canal Company, which is resisting a long and apparently deadlocked takeover bid by Highbams, yesterday made sweeping boardroom changes, appointing Mr Nicholas Berry as chairman and Sir Peter Lazarus, former Permanent Secretary of the Department of Transport, one of three new directors.

Mr Donald Redford, who was chairman up to yesterday's board meeting, has been appointed to the non-executive post of president of the company. Mr Berry said there was no question of Mr Redford having been sacked. He had brought forward his planned retirement by about six weeks.

However, Mr Redford's vigorous and uncompromising style has had

its critics among shareholders, particularly after the MSCC's last annual meeting when his treatment of small shareholders questioning the board's response to Highbams was very brusque.

Meanwhile, Highbams claimed yesterday that it now had 56.1 per cent of the MSCC's 8m shares and 42.6 of the company's traceable votes. The voting structure is tapered to favour smaller shareholders.

Mr Berry immediately disputed the voting percentage, but admitted that the key word in Highbams' statement is "traceable." About 6 per cent of votes, mainly of small shareholders, have not been traced. Highbams said it would therefore control any general meeting of the

company the moment it achieved 47.1 per cent of the votes and proxies present.

It believes this to be an easily realisable objective; both sides could start trying to "unbundle" their holdings into smaller packets held by nominees so as to maximise voting power. Highbams believes it would eventually get a majority at a general meeting just by doing this.

However, Mr Berry said that ground rules agreed by both sides with the takeover panel stipulated that Highbams must have more than half of all the votes, whether traced or not. In effect, this means that Highbams needs 53 per cent of the traceable votes for the panel to support its claims of victory.

Mr Martin Hill, Highbams' managing

director, said yesterday that this was still achievable and that the MSCC board should recognise the inevitability of defeat and resign.

Mr Berry, who is a director of the Daily Telegraph newspaper, joined the MSCC board last year with Mr Will Hopper, former Conservative Euro-MP for Greater Manchester and now chairman of the Highbams-controlled Shire Trust in the City of London.

Mr Berry controls a quarter of the shares through the holdings of Harrop, of which he is chairman, and has a personal block of 700,000. Dr Isidor Klumner, Highbams' vice chairman, joined the MSCC board yesterday, as did Mr Graham Zlot.

Rail travel costs to rise in new year

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH RAIL (BR) is planning to limit fare rises in the south east of England to 6.5 per cent early next year, despite a cut of 20 per cent in Government subsidies.

The increase will match the 6.5 per cent increase announced by London Regional Transport for the Underground network, which BR sees as its main competitor for commuters commuting daily to London.

The British Railways Board is still considering the level of increases for the rest of the rail net-

work next year, but prices are expected to rise overall by around 4.5 per cent. An announcement is expected within the next two weeks.

The increases compare with retail price inflation of 3 per cent. This is forecast to rise to 3.75 per cent by the end of December. However, the Public Service Operations (PSO) grant paid to BR by the Government to subsidise passenger services will fall from £220m in 1985-86 to £712m next year, an overall reduction of 13 per cent.

The portion of the PSO grant paid to the corporation's Network South East division, which operates London commuter services, will fall from £257m to £205m a reduction of 20 per cent.

Mr John Moore, the Transport Secretary, has also announced further cuts in the PSO grant to £555m in current prices by 1990. In addition, the InterCity network, which received subsidies of £128m in 1985/86, will be withdrawn from grant after next year.

Tory MPs seek reform of Sunday trade laws

By Peter Riddell, Political Editor

NEARLY 100 Tory MPs have backed a House of Commons motion urging reform of the Sunday trading laws. But it is highly unlikely that the issue will be taken up again by the Government before the next general election since the Bill to scrap present restrictions on Sunday trading was defeated in April thanks to a large Tory rebellion.

The motion says: "This House believes that the present law governing Sunday trading is unreasonable and requests amendment to take account of the manifest public demand for leisure outlets such as DIY shops and garden centres to open on Sunday."

The significance of the motion lies not only in the total of 98 MPs who had signed by yesterday but also in the seniority and range of opinion of the MPs. The list includes former ministers such as Mr Mark Carleton, Mr Peter Hees, Mr Ian Gow and Sir Hugh Ross as well as senior backbenchers such as the former chairman of the 1922 Committee, Sir Edward du Cann and the current vice-chairman, Sir Marcus Fox.

The only way the issue is likely to be raised is by a private member's Bill. The annual ballot is held this Thursday so there is a good chance that one of the signatories might have the chance to introduce such a measure.

However, the Conservative Party is divided on the question and anything other than a minor change in the current law could face strong opposition from Tory as well as Opposition MPs.

A subsidiary motive of the signatories is to put pressure on the Government to commit itself to action on Sunday trading after the next general election.

Prisoners 'incited to riot'

By a Financial Times Reporter

SOME PRISON officers incited inmates to take part in Britain's prison riots earlier this year, according to a report published yesterday.

The accusation was made by the Prison Reform Trust, which gave the first independent account of the disturbances which broke out in 22 jails and detention centres on April 30, after prison officers took industrial action over manning levels.

The trust's report has been sent to Sir James Heiney, Chief Prison Officer, who is holding an investigation into the riots for the Home Secretary.

The Prison Officers Association said that the accusations were "disgraceful." Mr David Evans, general secretary of the association, said it was considering legal actions against the trust.

The trust's report includes interviews with six unnamed prisoners who saw the disturbances.

Mr Stephen Shaw, trust director, said five of the six prisoners made the "extremely grave accusation" about the role of the prison officers. There was no single cause of the disturbances, he said. "In part they occurred because the Home Office's industrial relations tactics relied upon brinkmanship, on calling the prison officers' bluff. Shamefully, a few rogue prison officers took up that challenge and condoned and incited the worst-ever series of prison riots in our history."



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*Source: Money Management, September 1986, £1,000 Invested over 1 year.

UK NEWS

Government to increase arts spending by £17m

BY ANTONY THORNCROFT

GOVERNMENT spending on the arts and libraries is to be increased by 5.4 per cent in 1987-88, with a total budget of £339m. However, just over half the £17m rise is accounted for by the new building for the British Library at St Pancras, in London which will cost £18.9m in the next financial year.

disappointed, that a time when the purse strings have loosened, the Government has ignored the strong and soundly reasoned arguments for greater investment in the arts. Our base grant has only risen from £110m to £113m - a rise which does not keep pace with expected inflation.

to maintain the good response from successor councils, it has decided on a higher level of funding, and is providing £24m. The Arts Council will probably get by on the £138.4m. It will not have to push through its threat to withdraw funding from one of the four major national companies - the BSC, Covent Garden, the National Theatre and the ENO - but no client can expect a "real" increase in grant next year.

Baker sees teachers' dispute 'gulf'

BY MICHAEL CASSELL, PARLIAMENTARY CORRESPONDENT

THERE REMAINS a "considerable gulf" between the Government's guidelines for a settlement in the teachers' dispute and the draft agreement reached at the weekend, Mr Kenneth Baker, the Education Secretary said yesterday.

Mr Baker placed heavy emphasis on the draft nature of the agreement and emphasised that the unions and employers were due to return to the offices of the conciliation service, Acas tomorrow for talks to clear up several outstanding points. He said that full agreement between the two sides did not yet exist and that the details of the draft text had yet to be finalised.

Mr Baker placed heavy emphasis on the draft nature of the agreement and emphasised that the unions and employers were due to return to the offices of the conciliation service, Acas tomorrow for talks to clear up several outstanding points. He said that full agreement between the two sides did not yet exist and that the details of the draft text had yet to be finalised.

Glaxo imitates ulcer success

Tony Jackson reports on the scientist behind two of the world's most successful drugs

EXACTLY 10 years ago, a new treatment for stomach ulcers made its debut on the world market. The drug, Tagamet, was greeted excitedly by the newspapers in the UK, its country of origin.

But not even the drug's owners, the US pharmaceutical group SmithKline, foresaw that Tagamet would go on to become the biggest-selling prescription drug of any kind in the world, with annual sales of close on \$1bn.

SmithKline's position is now threatened by the British drug company Glaxo, which a month ago claimed to have edged into the top spot with its own highly successful drug Zantac. The Glaxo drug, also an ulcer treatment, imitates the Tagamet molecule - more effectively, Glaxo would claim, and certainly more expensively, but an imitation note the less.

Tagamet is an unusual drug in a number of ways. It was invented by Sir James Black, one of the most eminent drug researchers in the history of the industry. Sir James is a 63-year old Scot who has divided his career fairly equally between commercial drug development and academic life, having in his time held senior positions with the drug companies ICI, SmithKline and Wellcome. At present he holds the chair of analytical pharmacology at King's College, London.

Before coming up with Tagamet - the first successful example of what is technically known as an H2 antagonist - Sir James had in his ICI days produced another best-selling drug, Inderal, the first successful

heart drug of the type known as a beta-blocker.

Many in the industry would say that those two drugs remain almost the only examples to date of drugs found not by traditional empirical methods of research - molecular roulette, in industry jargon - but by working deliberately from an initial hypothesis.

The connection between Inderal and Tagamet is that they are both based on the theory of receptors. Broadly speaking, receptors are points in the cells of the body which pass on messages by responding to chemical stimuli.

In the case of Inderal there are receptors in the cells of the heart - known as beta-receptors - which respond to adrenaline and step up the heart rate. Beta-blockers are so called because they block off those - and only those - receptors, and bring the heart rate down.

Similarly, the body has H-receptors, so called because they respond to histamine. Histamine not only plays a role in hay fever and the like, but also triggers off the production of stomach acid - a central factor in stomach ulcers. Anti-histamines of the conventional type had been developed during the Second World War, but were found not to hinder the production of stomach acid.

At SmithKline's UK laboratories

at Welwyn in Hertfordshire, north of London, Sir James and his researchers worked on the premise that there were two types of histamine receptor, one connected with conditions like hay fever and the other - H2 receptors - located on the cell walls of the stomach. After 12 years of research and a couple of major setbacks, the team came up with a successful H2 blocker - cimetidine, known by the brand name of Tagamet.

The new drug made a considerable impact on the medical profession. It was unusually free from side-effects, and was evidently a major breakthrough in a serious illness which had previously been treated either with a mixture of antacids and strict diet or with surgery.

Despite the \$1bn or so which the health services of the world spend on Tagamet each year, they are probably making a net saving compared with the costs of gastric surgery as undertaken a decade ago.

It was, of course, too good to last. SmithKline had a five-year run at a marvellous new market, and then in 1981 Glaxo came up with another H2 antagonist, Zantac, which despite being deliberately pitched at a premium price to Tagamet made very rapid headway in world markets.

Several other H2 antagonists are

now joining the party including one from the Japanese drug company Yamanouchi which has behind it the formidable marketing muscle of Merck of the US, one of the biggest drug groups in the world.

Given Tagamet's good safety record, SmithKline hopes eventually to introduce it as a non-prescription drug, with luck before its patent runs out in 1992. Besides its likely use as a sophisticated indigestion tablet, the drug is vouchsafed by SmithKline scientists as being an excellent cure for a hangover.

Although the company has provided enormously from Tagamet, it seems to have little in its research cupboard to succeed it. In ulcer research it has moved on from H2 antagonists to a further and more problematic generation of acid suppressants called proton pump inhibitors, but here it is following - at a distance of some years - the work of another drug company, Hoesle of Sweden.

The stock market, certainly, is not impressed. At their present price of around 98p, SmithKline's shares are on a historic price-earnings ratio of around 13 - well below the Wall Street average, let alone the average for drug companies.

But Glaxo's share price, too has seen better days, with its P/E ratio standing only a whisker above the industrial average on the London market. The truth is that huge, blockbuster drugs like Tagamet and Zantac are quite uncharacteristic for an industry in which a \$50m product counts as a good seller.

Remaining Chinook helicopters grounded

By Michael Donne

THE REMAINING three Boeing BV-234 Chinook helicopters in the British International Helicopters' fleet have been grounded pending a final solution of the Chinook crash near the Shetland Islands this month in which 45 passengers and crew were killed. The aircraft have not flown since the crash.

This was announced yesterday by Mr Michael Spicer, Minister for Aviation, in a written parliamentary answer outlining the preliminary findings of the crash investigation.

The Accidents Investigation Branch of the Department of Transport had found a "catastrophic fatigue failure" of the spiral bevel ring gear in the forward rotor gearbox (the Chinook being a twin-engine and twin-rotor aircraft). This fatigue had multiple origins, but is believed to have resulted in the crash.

While in Hamburg

enjoy your complimentary copy of the Financial Times as a guest of these Hotels: Crest Hotel, Kapstadt; Atlantic Hotel, An der Alster; Ramada, Große Bleichen

A Financial Times Survey Nordic Banking & Finance. The Financial Times proposes to publish a survey on the above on January 12 1987. For further information please contact CHRIS SCHAANING on 01-248 8000 ext 3699. FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER LONDON - FRANKFURT - NEW YORK

S & U STORES PLC. The unaudited results for the Group for the half year ended 31st July 1986 are announced as follows: 1986 £ 1985 £. Turnover 18,163,005 17,708,000. Profit before tax 525,518 353,361. 4.2% Preference dividend 4,200 4,200. 31.5% Preference dividend 70,875 70,875. The results for the half year under review are encouraging and indicate that the out-turn for the year as a whole should show a significant increase. Derek Coombs, chairman and managing director. 17 November 1986. S & U STORES PLC 51-53 Edgbaston Street, Birmingham B5 4QH

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TECHNOLOGY

POWER STATIONS

Alterations should reduce acid rain

By Maurice Samuelson

MOVES TO combat the problem of acid rain and its pollution of lakes in Scandinavia is good news for Britain's power plant industry, demoralised and weakened by a 10-year blight on new power station orders.

The industry's spirits have been lifted by the British Central Electricity Generating Board's decision to spend some \$600m on flue-gas desulphurisation (FGD) installations at three of the UK's biggest coal-fired power stations, with a total generating capacity of 6,000 MegaWatts. The work will almost certainly be placed with UK-based companies with licensing rights to Japanese or US technology.

Lord Marshall, CEBG chairman, announcing the plan in September, said the aim was to ensure that emissions of sulphur dioxide (SO₂) would continue to be reduced for the rest of this century, and that FGD would also be fitted in new coal-fired stations to be built thereafter.

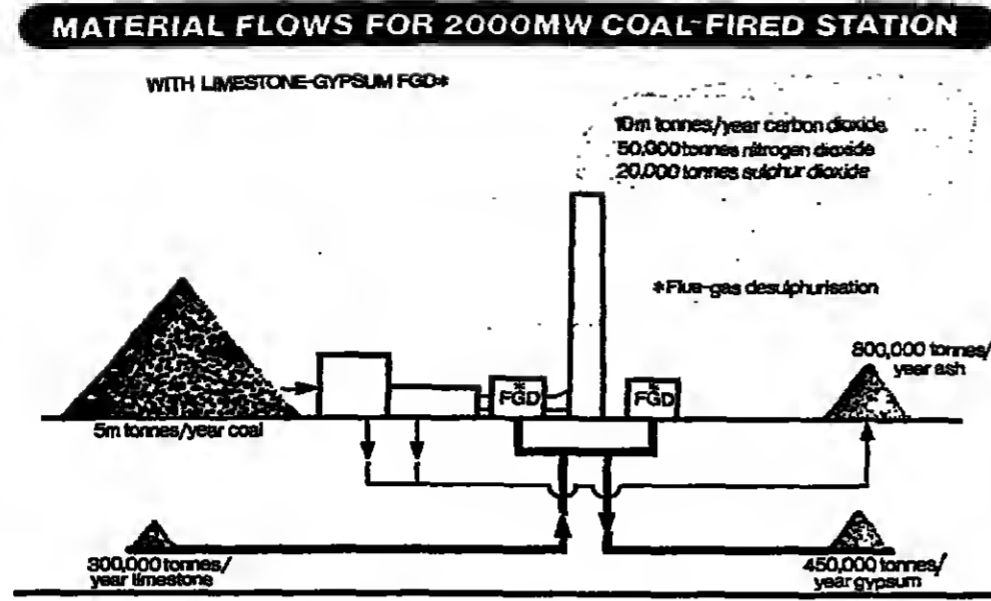
The first power station to be tackled will be the newly completed extension of the plant at Drax, North Yorkshire. Fiddlers Ferry, Cheshire, will probably come next, followed by a big Midlands station, such as that at Ratcliffe on Soar.

At Drax, work is expected to start towards the end of 1989, and when operational four years later, it should be removing about 90 per cent of the sulphur dioxide emissions from three 660 MegaWatt units.

The scrubbers (gas cleaning systems) on the station's units are expected to cost about \$50m each, so lively competition is likely to be aroused among would-be suppliers.

But with up to 100 different gas scrubbing systems in various stages of development worldwide, and with the CEBG asking about when it will start placing orders, the suppliers are being kept in painful suspense.

In addition to inspecting FGDs already operational in several parts of the world, the CEBG has also commissioned preliminary studies from the UK's Northern Engineering Industries and Davy Corporation about the systems they can offer. This has raised these companies' hopes, although the CEBG says they are only low level studies which will not



One cleaning process (above) involves limestone being ground and slurried and then used in a spray tower to contact the gas stream where calcium carbonate reacts to produce calcium sulphate, or gypsum. Drax (right) will be the first power station to be tackled



automatically be followed by orders.

The systems considered by the CEBG fall into two broad categories distinguished by the by-products to which they will give rise.

By "washing" the sulphuric emitter in a limestone slurry—a system used in Japan—the CEBG could produce high grade gypsum, the basic raw material of the plasterboard industry, or lower-grade products suitable for land-fill.

At Drax, such a plant would consist of a quencher and an absorber unit, situated between the induced draught fan and the chimney inlet. The waste gases would be rerouted

through the FGD plant instead of passing straight to the stack. There would also be areas for grinding and slurrying the limestone, for storing the gypsum and for water treatment.

The other main method, known as the regenerative system, creates sulphuric materials, such as sulphur, sulphur dioxide or sulphuric acid. Since a major FGD programme would seriously affect the markets for the commodities produced by either method, the CEBG may well decide to install different systems on regional power stations on regional marketing factors.

So far, most of the FGD plants built in the US and

Japan produce high quality gypsum, for use in plaster board or as a cement drying retardant.

A typical UK wallboard plant would be well matched to the gypsum output from a typical 2,000 MegaWatt power station.

The Drax extension, for example, would use about 300,000 tonnes of limestone each year. This process would then produce about 500,000 tonnes of gypsum for re-sale.

But as the gypsum market—like that for sulphuric acid—is limited, the CEBG might also have to dispose of the waste less profitably, such as land-fill. The need for more than one system suggests that there will

be good news for at least two of the principal suppliers of FGD systems. Among those based in Britain and offering a mixture of British and overseas expertise are: Northern Engineering Industries International Combustion; Babcock Power; Foster Wheeler; and Davy Corporation.

The UK market is also being eyed closely by Flakt, the large Swedish engineering company, which has installed limestone-based scrubbers in the US, West Germany and Scandinavia.

Davy has a strong chance of winning some business since it claims to be the only group with a commercially-proven gas-scrubbing system for producing sulphuric acid. This is the patented Welman-Lord method, developed and patented by Davy.

It uses recycled sodium sulphite to recover sulphur oxides from waste power station gases and can produce saleable sulphur dioxide, sulphuric acid or sulphur. It could be a candidate for the Fiddlers Ferry power station.

Davy has built about 25 such systems in the US, five in Japan and a growing number in East and West Germany and Austria.

Although up to 20 per cent more expensive to build than the gypsum plants, the Welman-Lord system gives products which are easier to store and to sell. To hedge its bets, Davy also has the European rights to construct a gypsum system using the American-patented Research-Cottrell method.

One of the main gypsum-type scrubbers is that offered by Mitsubishi, which has installed nearly 60 gas scrubbing units in some 15,000 Megawatts of power station capacity. Mitsubishi claims to hold half the Japanese market, and to have won orders in West Germany and the US.

NEI, which has access to the Mitsubishi technology, says the if it wins contracts for desulphurisation in British power stations the hardware would all be built in the UK—at least 75 per cent by itself and the rest by specialist subcontractors.

Japanese technology is also on offer from Babcock or Foster Wheeler, and respectively with Hitachi and J.H.I. (Ishikawajima-Harima Heavy Industries).

WORTH WATCHING

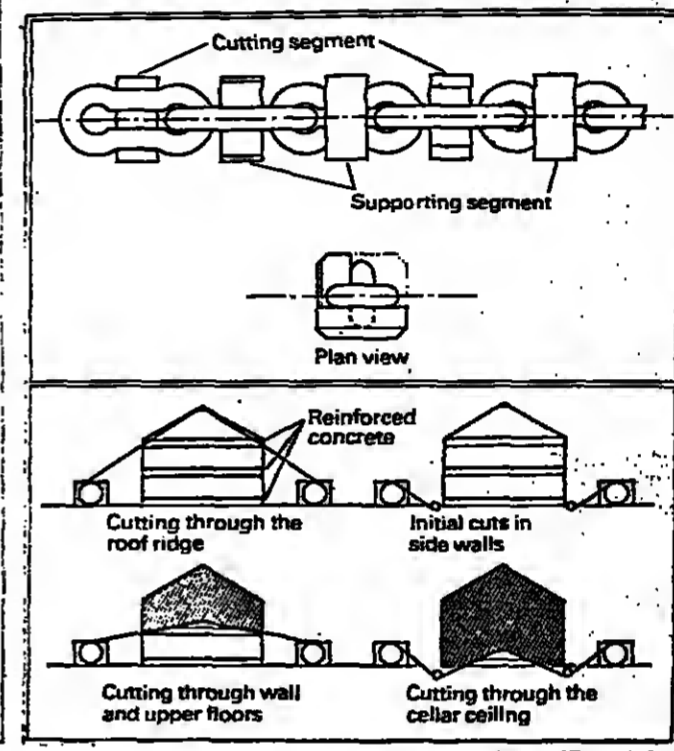


Edited by Geoffrey Charlish

Noisy neighbours

BUILDING COMPANIES wishing to slice a pair of semi-detached houses into two—effectively detached—dwellings have the answer in a giant chain saw (illustrated below) which features diamond teeth and has been used in an experimental project in Carinthia, Austria.

There is a worthwhile objective to this apparently fantastic dissection. By creating an air gap of just over an inch between the buildings, it is possible to improve sound insulation by seven decibels. Such separations have been achieved in Germany for as little as DM 20,000 (£7,100).



The saving system was developed by Hellman Trenn-technik of Landau.

Automation put to the test

CONFORMANCE TESTING of MAP and TOP products will soon be carried out by Networking Centre, a UK company in Hemel Hempstead which is setting up testing facilities under Department of Trade and Industry funding of over £1m.

MAP (manufacturing automation protocol) and TOP (technical office protocol) are initiatives led by General Motors and Boeing respectively to persuade manufacturers of factory and office automation equipment to use international standards for network communications. This conformance testing will be possible for those setting up automation systems to use products approved by the centre with the assurance that they meet the MAP and TOP specifications.

Having words with a computer

VERBAL instructions to, and spoken answers from an IBM personal computer are made possible by a single plug-in board developed by R & D Speech Technology of Ely, UK. The new board permits spoken control and response

The good news is FERRANTI Selling technology

in such applications as word processing, computer aided design, office systems and process control. For speech input, the device is trained by the user to recognize a series of words or phrases. Up to 20 words can be stored on the board in 30 phrases.

Printer beats counterfeiters

PRINTERS of such items as share certificates, pharmaceutical packaging, record labels and lottery tickets can beat counterfeiters with a system called Scrambled Indicia. This uses optical scrambling and unscrambling. Areas on items are printed using process cameras equipped with a special lens. The result is unrecognizable unless viewed through the "inverse" of the lens used in the camera. Counterfeit items would lack such printing and can, therefore, easily be identified.

Trials of the original system are under the strict control of Graphics Security Systems in the US, which developed the system.

Scrambled Indicia has been patented in 14 countries where companies using it have reported no loss or fraud due to counterfeiting.

In the UK, Scrambled Indicia is offered by Avery Label Systems of Maidenhead, Harrison, and Sons, security printers of High Wycombe, and Lawson Hardon, a packaging company.

Plug tells of its own failures

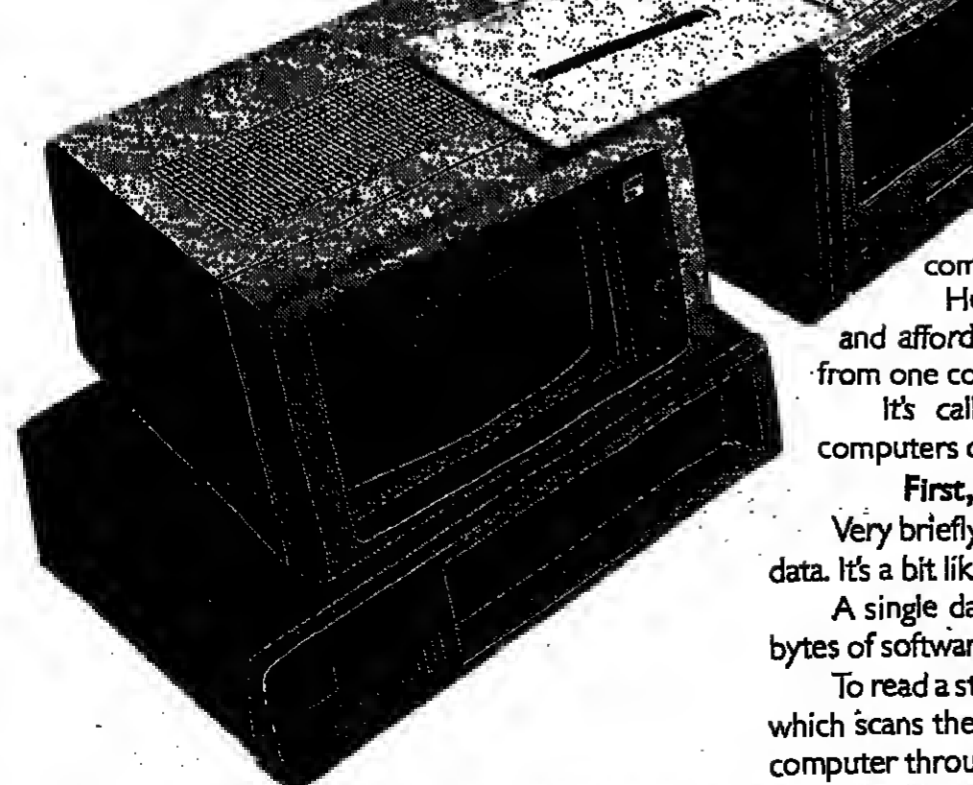
ELECTRIC PLUGS that emit a audible warning note if the socket is faulty or the device is removed from the socket have been introduced by B & R Electrical Products of Harlow, Essex, UK.

The "plugs" should prove useful in industry and in the home where it is essential to keep certain equipment running, such as freezers, fish tank heaters, greenhouses or life support systems.

Contact: Hellman Trenn-technik—Mr Stan Herbert of De Beers (UK), 0800 22485; Networking Centre (UK), 0462 27671; R & D Speech (UK), 0353 2679; B & R Electrical (UK), 0279 443371.

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THE ARTS

National Portrait Gallery/William Packer

Using the camera as a brush

The National Portrait Gallery is exhibiting until January 11 *Self, a thorough and extraordinary survey of the practice of self-portraiture by photography, the possibilities of which have intrigued photographers since the camera was invented.*

Indeed, the work of such artists as Duane Michals, Helen Chadwick, Arnulf Rainer, Cindy Sherman and Gilbert & George, is now essentially self-centred to a degree unknown before.

There is little especially new in such preoccupation any more than there is in narcissism itself. The camera has only made the urge to dress up, with oneself the centre of elaborate tableaux, all but irresistible to certain temperaments, simply by making the results more certain and immediate.

But Frederick Holland Day in the 1890s was enacting Christ's Passion to much contemporary scandal, with himself in the central role; William Mortenson in the 1930s was hanging himself by the arms with great weights swinging from his feet; Arnulf Rainer in the 1970s was violating the censored and grinning images he had made of himself — and it is perhaps legitimate to read something more into such obvious self-abnegation or cooptment.

The comparatively questionable manifestations of obsession, however, are hardly the rule, and it is only in the more recent work that any programme or polemic becomes at all obtrusive or heavy handed. The feminist critique behind the work of Jo Spence and Terry Dennett, for example, is rather less engaging than the amused and unself-conscious feminism of Alice Austen in the 1890s, the proto-surrealist montage of Louise Deshong-Woodbridge in the 1930s, or Berenice Abbott's technical self-distortion of 1930.

One of the reasons I want to go to the exhibition is to see Karel Capek's *Vec Makropulos*, the 1922 play which inspired Janacek's opera (usually called *The Makropulos Affair* in English); but the leading actor apparently fell ill and my performance was cancelled. In Prague, however, there is always something going on; and as I walked past the Rokoko Theatre I saw that they were giving an adaptation (by Armando Pugliese) of Italo Calvino's *The Baron in the Trees*: I bought a ticket immediately.

Since I know only a few words of Czech, I planned to stay just for the first act; but the brilliant staging by Karel Krix and the dynamism of the largely young cast quickly fascinated me, and I sat through the whole play, frequently laughing as heartily as my Czech neighbours. Krix, I later learned, made his own adaptation of Pugliese's dramatisation (which I had missed in Italy); his work was rich in Calvino's mordant irony and soaring imagination. There is, I discovered, such a thing as physical wit; and Krix's actors possessed it to an abundant degree.

The Czechs have a gift for mime, but mime was only one element in Krix's production (sets, props, and costumes were extremely simple). There was obviously a good deal of verbal play, to judge by audience reaction, and visual humour. I

will not soon forget the moment when the pretty, perky Julie Juzistova, held by actors, turned into the rising and dipping *Archduchess* of a ship's prow. Vaclav Vydra's bravura interpretation of the bandit Gian Capone was another highlight.

Boris Rosner, who played the eccentric Baron of the play's title, is leaving the Rokoko company (who will then drop the Calvino work from its repertoire), to join the National Theatre. There, I saw Alois Jirasek's *Lucerna*, a work dating from 1906 and now considered a Czech classic. The mercurial Rosner may bring vitality to the

1898 is certainly as remarkable as Judy Dater's enjoyable dead-pan satires of 1982. Indeed, in all this work from the 1840s to the 1980s, the most interesting and creative is that which is most direct in its enjoyment of experiment and response to technical opportunity, and fresh in the wit of its taking up of imaginative possibility. From the moment saw himself as the Drowned Man, artists have known the image of their own mortality, which worries and reassures and amuses them still.

The National Portrait Gallery is also celebrating the Queen's 60 years in a remarkable and fascinating exhibition (until March 22) of some of the portraits of all kinds that have been made of her in that time. It shows Her Majesty clearly to be — as in Raleigh's compliment to her Tudor namesake and cousin so many times removed — "a lady whom time hath surprised." But one's first impression, even so, is that she has

been better served by her photographers than her painters. The curious thing is that the paintings in general are none the less interesting for that, though their quality may be uneven.

Rather, it is that one's reading and enjoyment of them are simply at odds with one's response to the photographs, for all those painted and photographic image alike were so often the product of official commission, to mark a birthday perhaps, or state occasion. Surely the general institutional demand for a national icon.

Early and late, the photographs are immediately and naturally engaging and often actually beautiful, yet it is repeated the case that the wondrous images are the more memorable and definitive. All were the work of fashionable studio portrait photographers such as Marcus Adams, Dorothy Wilding, Karsh and Baron and, of course, Cecil Beaton. And all of them, with the exception of Beaton, have been lightly passed over for far too long as mere hacks or journeymen, beneath serious critical consideration. Only now, with our eyes beginning to refocus unprejudiced on their work, do we begin to see quite how good they were.

Foster Greenham's large 1964 painting of the Queen in light long evening dress seated like Goya's *Condesa de Chinchón* within a shadowy and unspecified space is a remarkable direct and unhesitant attempt at the grand full length. But it is a lovely thing nonetheless and stands for the general truth that, while a good painting may fall as a portrait, there is no such thing as a good portrait which is a bad painting.

The two best portraits here — apart from the Annigoni which dominate the show — confirm it, and they fall too within the second case of the personal, direct and modest statement. Rodrigo Foyrhan's small head and shoulders of the Princess in 1945, and Michael Noakes's rapid study of the Queen in 1973, are fine things, confident and convincing likenesses that look behind the mask and carapace of throne and state with natural, respectful simplicity to the woman herself.



Self-Portrait by Josef Pegst

The Baron in the trees/Prague

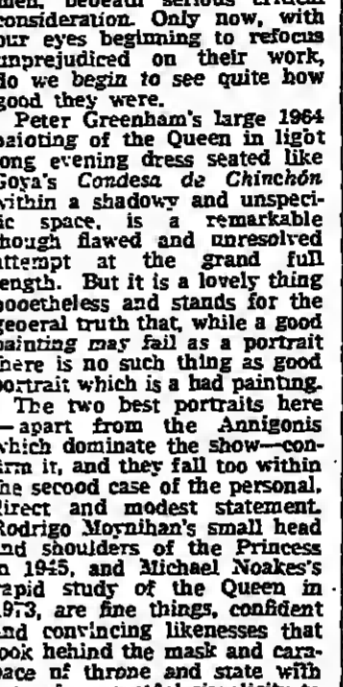
William Weaver

troupe, which — on the basis of this one experience — seemed rather "official," like the Comédie on one of its starchy nights. In this story of good peasants, stiff aristocrats, and magic creatures, Josef Kaur stood out as Ivan, the senior of the play's two water-goblins. Tall, hieratic, he delivered his opening diatribe with a fiery authority that seemed to make it comprehensible even to me.

The role of Henrich, a young peasant girl, was taken by a student of the Drama Academy, Simona Postlerova, an actress of immediate grace and bewitching beauty. But her interpretation — perhaps thanks to the direction of Frantisek

Laurin — seemed mannered, posed. The following night, with a cast of fellow-students, I saw her as Polly Peachum in an exhilarating student production of *The Threepenny Opera* at Duse, which revealed that she has a rich regular season (they are also doing Goldoni, Shakespeare, Gogol). Here unbounded enthusiasm was the key to Petr Krack's irresistible staging; and Postlerova was transformed into a young, sexy student of the Drama Academy, Simona Postlerova, an actress of immediate grace and bewitching beauty. But her interpretation — perhaps thanks to the direction of Frantisek

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Julie Juzistova (centre) in The Baron in the Trees

'Stravinsky Plus' at the Barbican

The Barbican Centre is holding a 25-day *Stravinsky Plus* festival in conjunction with the London Symphony Orchestra and The Guildhall School of Music from January 29 to February 22.

Sponsored by Nikon UK and Rank Xerox, the festival includes 17 symphony and chamber concerts, a free foyer exhibition, video screenings of historic performances and interviews all developed to Stravinsky.

It is part of the Russian season at the Barbican

with one Italian soprano (Stella Diaz) and an otherwise entirely German cast (Fri, Sun, Tue).

WEST GERMANY Berlin, Deutsche Oper: Eugen Onegin is revived with Debra Evangelista, Pilar Lorengar and Lenus Carlson. Elektra brings Helga Dernesch, Janis Martin, Maria Napier and Hans Beiser together. *Aida* has fine interpretations by Inna Tokody, Christine Angelakura and Giorgio Lamberti. Also in the repertoire: Katya Kabanova and Zar und Zimmermann.

NETHERLANDS Amsterdam, Muziektheater: The National Ballet with Giselle choreographed by Petipa and revised by Peter Wright (Wed, 2 perf). Premiere of the Netherlands Opera production of *Der Kreidekreis* by Alexander von Zemlinsky, directed by Herbert Wernicke. The Hague Philharmonic conducted by Stefan Soltesz, with Stella Kleindienst, Hebe Dijkstra, Marleen Flipse and Rene Claassen (Thu), (253445).

NEW YORK Metropolitan Opera (Opera House): The week features the first seasonal performance of *I Puritani* conducted by Richard Bonynge in Sandro Secchi's production with Joan Sutherland, Salvatore Fisichella, Sherrill Milnes and Samuel Ramey. It joins the repertoire of *Romeo et Juliette* conducted by Plácido Domingo with Cecilia Gasdia; Der Rosenkavalier conducted by Jeffrey Tate in Nathaniel Merrill's production with Anna



Ashley Putnam, who sings the title role in Covent Garden's new production by Russian director Yuri Lyubimov of Janacek's 'Jenufa', which opens at the Royal Opera House tonight. Max Loppert's review will appear tomorrow

Takacs Quartet/Wigmore Hall

Max Loppert

The "House Full" sign and the queue of hopefuls for returns showed on Friday that the Takacs Quartet are now among the select groups who fill the Wigmore. And no wonder: such a beautifully balanced, radiant-toned, subtly moulded quartet playing merits every hit as much.

The latest Takacs programme was Classical — Haydn, Mozart, Brahms — and in each work the players displayed that particularly rich, wide variety of response within a properly Classical framework that only the most sensitive ensembles are able to explore. As sound the three performances were each a marvel: the young, fully energetic shine that one first admired a decade ago has been added a unification of technique, style and approach that betokens unbroken artistic development.

The best, unusually came at the beginning — Haydn's "Fifths" Quartet, Op 76 No 2, fittingly dramatic without ever seeming driven or forced. In the Andante, the Takacs gift of playing a simple melody simply and, at the same time, with evocative fine nuances of nostalgia and pathos made this unlike almost every other performance of the work I have heard. When applied to the Adagio of the Mozart "Hunt" Quartet, the same slow-moving, patient dedication took the reading almost to the edge of mannerism without ever toppling over.

After the interval the Brahms C minor, Op 51 No. 3, was presented as an unhurried

meditation, on themes of Brahmsian emotion, recollected in eloquent tranquillity; the performance was expansive, never massive. The corporate melodic voicing and supporting in the middle movements was graced with so tenderly intimate a characterisation of moods that one felt guilty about those very few moments when one regretted the absence of Brahmsian grit. It will be interesting to discover what new powers this group will acquire, what new energies and insights.

Misha Maisky, whom 13 years ago I admired (at the Spoleto Festival) as a young cellist whose distinctively shimmering intensity was restrained, by proud, razor-sharp musicianship, became one of the world's jet-set instrumentalists, with a recording contract to match. He has also, to judge from the first half of Saturday's Wigmore recital, become a big, obvious, playing-to-the-gallery-style international performer.

In the Strauss sonata — how noisy and looq-winded it here seemed — and then in the Beethoven D major, Op. 102 No. 2, the large-scale utterances came pouring out with the sort of smug, all-purpose emotionalising that did not miss a few repeated faults of intonation; then came the quiet slow passages, fined down to a showman's whisper.

Spontaneity was clearly intended; what was actually communicated was the sense of a musician who has lost touch

Tedd Joselson/Elizabeth Hall

Dominic Gill

Tedd Joselson is a pianist quite new to me, although he has appeared with a number of US orchestras and recorded for RCA. He is a serious, obsessive artist with a strong Cherkassian streak in his technique and adventure. American horn, Juilliard trained. I liked his serious, courtly account of Mozart's D soata K311 at the start of his recital on Sunday afternoon — the delicate (sometimes even over-inflected) voicing of the slow movement, as well as the bright orchestral colours of the finale.

The focus of his performances of two short Liszt pieces, and the late Wagner's *gris* was crushing close — every single aspect listed, and ticked off, as it were, from the blueprint of the "ideal" performance. He treated Schubert's Wanderer Fantasy like a brilliant Lisztian canvas, which is legitimate, and playing got very splashy from the *jugato* onwards, and in the closing pages was positively hysterical — but it all seemed somehow in a good cause. Mr Joselson meant well, and much of what he had to say was original and arresting.

The crescendo of mounting tension, however, did not stop with Schubert. And by the time Mr Joselson had reached Prokofiev's sixth sonata, we were going to fly apart on the platform right there in front of our eyes. In its relentless fashion it was rather an intriguing performance, which took every parameter of Prokofiev's score and magnified it until it leaped screaming from the page, but in terms of pure emotional production, far beyond what the composer can ever have dreamed of, let alone intended, without a second's respite from start to finish, it was probably the most exhausting performance of any piano work I have ever heard.

Even the slow waltz was shaken from head to foot with passion, patting with unmassaged desire — in pursuit of that which no few pianissimos found themselves impetuously transformed into forte, to very singular effect. I did not dare to stay to see if Mr Joselson would proceed with *ecores*; but if he did, there must have been blood upon the keys when he finished.

This year, the Chertsey quarry has produced a second ritual offering, a well-preserved bronze sword, datable stylistically to the 10th century BC. Clearly, there may be many more such finds — just as the Wetwang Slack gravel quarry in Yorkshire had three cart burials and Lindow Man from the second bog body from Lindow Moss in Cheshire. Gerald Cadogan



Milva as Jenny Diver and Michael Heltau as Mack L'Opéra de Quat'Sous/Paris

Michael Coveney

Just after he had directed the Italian premiere of *The Threepenny Opera* in 1956, Giorgio Strehler received a note from Brecht asking him to direct all his works, one after the other. Strehler's Brecht productions at the Piccolo, Milan, were the foundation of his reputation which, in its autumnal efflorescence in the Théâtre de Europe project based at the Odéon in Paris, is an abiding glory of the European cultural scene.

This is Strehler's fourth Threepenny Opera, presented with the Théâtre de Europe in the magnificent musical theatre cavern of the Châtelet (seating 2,200) and is easily the best version I have seen. It is produced with only so much splendour as beggars can imagine, but is enlivened with the tired and unprompted lavishness that sunk our own recent National Theatre account. It fills the theatre with style and panache—the setting is inter-war New York gangland rather than Victorian Soho—and most successfully offers Well's great songs as full-blown objective comments on the action.

The narrator is dispensed with, scene and song headings drifting across the proscenium on a travelling electric message strip, two circular flickerlog strips joining the over-titles with the set, designed by Ezio Frigerio (Strehler's regular collaborator) as a great city garage with different film lots revealed behind a separating wooden fence. In a gesture of insouciant authenticity, "Mack" the "Knife" is the recorded, crackling voice of Brecht himself, that old Berlin Telefunken sound quality emerging from a downstage phonogram.

But there is nothing perversely reverent in the staging. The wedding of Mack and Polly is not in a stable, but in the garage, lit by the headlights of several vintage cars, the bridal bed a converted Ford interior. The warehouse which harbours Mack on the run is an exotic flop-house heaving with squalor and exhaustion, both qualities transmitted in bucketfuls by Milva, the Italian cabaret artiste, as Jenny Diver. In "Pirate Jenny," the "Tango Ballade" and, especially, the "Solomon Song" (filched from Polly), Milva proves she is the best thing to have happened to

Brecht's songs since Lotte Lenya. Milva appears to sing not from her lungs but straight up from the pit of her stomach. With little time to impress, she brings a lifetime of sighs and anger to the hell to *oe* commiserable movement of throwing her wig to the floor, or sliding erotically across the stage to claim the object of her revenge. Peter Fischer's musical direction is faithful to the original orchestrations; the combination in the "Solomon Song" of Milva's voice, the harmonium and the trumpet is as perfect as you could desire in its controlled wash of nostalgic valedictory.

This is, however, far from being a one-woman show. Michael Heltau, the Viennese Burgtheater is a sinuous, calculating Mack, balding and middle-aged as Brecht specified and not at all the slick narcissist English productions often project. His Polly is the fine German film actress Barbara Sukowa, who sings competently and performs with spirit. Yves Robert and Denise Gence (a great Comédie Française favourite) lead the native contingent as the Peachums and all the criminals are sharply and memorably characterised, from Jean Benguigui's roly-poly Tiger Brown to Jean-François Ferrier's cool and sparkling Walter.

Frigerio's designs and Franca Squarciapino's costumes are a stylish riot of colour and visual surprise. At nearly four hours, the evening is long but not tiresomely so. Each scene is played fully for its worth and the songs delivered as separate entities, often on a platform running along the audience's side of the stage. There are dead spots between text and music, Strehler profiting by a professional deployment of his cast—for instance, in the warehouse, or the Act 3 opening of a Fellini-esque parade of hussiesmen and cripples. The policemen are done as the Keystone Cops, a farcical risk that comes off.

The French text has been prepared by Strehler with Miriam Tanant with one or two choruses left in German. Performances continue at the Châtelet until February 8, the conductor's baton passed back and forth between Nicolaus Kemmer and Diego Masson. The playing on Friday night under Kemmer struck me as magnificent without flaw in either tempi or execution.

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Arts Guide

Opera and Ballet November 14-20 LONDON Royal Opera, Covent Garden: The new production of Jenufa... WEST GERMANY Berlin, Deutsche Oper: Eugen Onegin... PARIS Offenbach's La Belle Hélène... ITALY Trieste: Teatro Comunale Giuseppe Verdi... NETHERLANDS Amsterdam, Muziektheater: The National Ballet... CHICAGO Lyric Opera: Uo Ballo in Maschera...

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Tuesday November 18 1986

Market cure for steel

THE European Community's agonised deliberations on the future of its six-year-old "crisis" regime of controls on steel production and prices show all the signs of bearing out the truth of the old adage that nothing is more permanent than the temporary.

At a meeting of EEC industry ministers today, the European Commission is due to renew pressure for plans to cut production quotas by the end of next year. It argues that liberalisation is justified by the return of more stable market conditions, thanks partly to progress made in rationalising capacity since 1980.

However, the programme faces serious obstacles. Though most EEC governments accept in principle the case for liberalisation, they are deeply divided over how far and how fast it should go. Only the Dutch appear ready to approve the Commission's plans in their entirety.

The Commission's task has been further complicated by the last-minute intervention of Eurofer, the association of major integrated steel producers, which insists that the market is still too fragile and burdened by too much excess capacity to be able to withstand the rigors of free competition. Instead, Eurofer is offering voluntary cuts of 1.5m tonnes in its members' capacity, provided the existing quotas are maintained until next July and succeeded by some form of controls until 1990. What these should be has been left vague, though Eurofer may have in mind a return to the market-sharing arrangements which prevailed in the late 1970s.

Quota system

The plan, which has still to be fleshed out in detail, raises several immediate criticisms. The first is that the capacity cuts proposed may not go far enough. Some EEC officials estimate that, to reflect accurately Eurofer's share of total excess capacity, the cuts should amount to more than 1.5m tonnes.

Furthermore, Eurofer has yet to prove that it can deliver on its promises. Balanced European-wide capacity cuts are difficult

enough to negotiate in the best of circumstances. The incentive for steelmakers to agree among themselves is likely to be even smaller if they are subject neither to market pressures nor to direct political compulsion to restructure.

During the past six years, the industry has already succeeded in trimming more than 30m tonnes of excess capacity. But this has been achieved at the cost of a quota system based on producers' historic production levels which has prevented more efficient steelmakers from fully exploiting their competitive advantage. To prolong the cartel for another five years would risk penalising them still further, while lulling Eurofer's weaker members into a false sense of complacency.

That would not only retard the adjustment process but would also be contrary to the interests of Europe's steel consumers whose contributions to economic growth, employment and EEC trade far outweigh those of the producers.

Political realism

Many European governments may nonetheless conclude that the approach outlined by Eurofer deserves to be explored further, while uncertainties about the market remain. Even countries with financially strong steelmakers have reason to fear a precipitate return to a free market if the result were an outbreak of destructive price competition and a renewed subsidy war.

Political realism may thus dictate some flexibility in the Commission's approach. If necessary it should be prepared to extend by a year or so its timetable for the removal of production and price controls. But in exchange, it must insist at all costs that EEC governments commit themselves to a binding deadline for the completion of liberalisation.

If Eurofer's steel industry is to return to reasonable health, its departure from the convalescent ward cannot be deferred indefinitely. The longer it is delayed the greater the risk that the industry will become permanent, with damaging effects on the European economy.

Toothless bill on product liability

THE PRODUCT liability legislation, proposed by the Thatcher Government in a bill due to be published on Thursday, is designed to implement the EEC directive on this thorny subject. It would remove the anomaly of English law, whereby those who suffered as a result of defective products can claim only against their immediate suppliers. A reform establishing a direct claim in respect of death, injury or damage to personal property against the manufacturer has long been much overdue at a time when it is the manufacturer's advertising rather than the recommendation of a friendly shopkeeper which creates consumer expectations of utility and safety.

The main aim of product liability law, as developed by US judges, is to make liability independent of negligence or other fault on the part of the manufacturer, is unlikely to be achieved in the way intended by the Government. It is proposed to emasculate the legislation by including in it the "state of the art" exemption allowed by the EEC directive. This enables manufacturers to avoid liability if they can show that the state of science and technology at the time when the product was placed on the market did not allow them to foresee its harmful effects.

Burden of proof

As a result, although the individual claiming compensation will no longer have to prove negligence, the manufacturer could defeat the claim by the "development risk" defence, by proving that he has applied the latest scientific and technical knowledge with proper diligence and regard for the consumer's safety. However, the consumer will rarely be in a position to benefit from this reversal of the burden of proof: the cost of litigation in terms of time, money and nervous energy will deter most from pursuing their claims in court. One of the aims of making product liability "strict" in the legal sense, is to avoid complicated litigation. The development risk clause would defeat this aim.

The other aim of product liability legislation is to achieve a fairer distribution of development risks. Under conditions of mass production, the safety of new products can often be checked only by statistical evaluation of random tests. As a result, it is possible that in spite of utmost care on the

part of the producer, a few individuals will be harmed by a product which brings a great benefit to the overwhelming majority of consumers and to society. This is particularly so in the case of medicines, which, while improving the health of millions, may cause severe damage under unforeseen circumstances, or to a certain type of patient whose condition could not be taken into account. Such burden of development risk is too heavy for the individual to bear, while the manufacturer can insure or self-insure against it. The "state of the art" clause of the proposed legislation would leave this unfair burden on the shoulders of the individual.

US experience

The proposition that the manufacturer should be strictly liable, including the development risk, is not only a matter of fairness, it is also the best method of keeping the manufacturers on their toes. In the knowledge that they will be unable to hide behind the highly debatable concept of "state of the art".

However, there is also another aspect of this problem. The combination of impressionable juries and of attorneys who financed the litigation on the expectation of a hefty share in the award drove the US product liability awards sky high. At least one major enterprise had to apply for protection under the US insolvency law and many more had to give up certain products because the insurance premiums were sky high. For this reason, the EEC Product Liability Directive provides the possibility of setting an upper limit to the awards, though not lower than Ecu 70m — about \$11m.

The option is likely to be taken up by Germany, Denmark and possibly the Republic of Ireland, but the British Government decided against it, considering the proposed clause too difficult to interpret, most of the limit too high to be of practical importance. This decision ought to be reconsidered. As awards are increasing, the limit may soon not appear too high. Also, by taking out insurance policies on an industry basis, the insurance burden of small companies could be alleviated, letting the large research-based companies shoulder a greater share. But above all, the development risk defence must be removed from the bill if it is to provide a real protection for the unavoidable victims of progress.

NIGERIA'S ECONOMY

A radical plan, but the risks are high

By Michael Holman, Africa Editor

OUTSIDE THE Bristol Hotel, just off bustling Broad Street in the commercial heart of Lagos, stands a group of robed traders whose assessment of the Nigerian Government's economic performance is probably as perceptive as that of the country's anxious international creditors. Their business is the currency black market. They attract the attention of potential customers with a hiss that cuts through the cacophony of taxi horns, followed by a quickie recitation of the street rate for major foreign currencies.

Until recently this was four to five times the official exchange rate. But now the Bristol Hotel traders face tough competition from the Government. In September it launched a weekly hard currency auction, the centrepiece of what one leading aid donor has described as "the most radical and far-reaching reform programme in Africa".

The result has been a massive effective devaluation of Nigeria's currency, the naira, a move which Western economists have long argued was essential to the recovery of the severely depressed Nigerian economy. For years their forecasts fell on deaf ears in Lagos where successive civilian and military governments have recoiled at the thought of the potential political risks of economic reform. But now the military regime of President Ibrahim Babangida has decided to bite the bullet. Africa's last significant bastion of resistance to the conventional economic wisdom of the West has been won over.

Most local and foreign businessmen agree that the package of measures now in place — which includes the virtual abolition of import licences and of many price controls and subsidies — represents a watershed in Nigeria's economic management. Where they disagree is over the prospects for recovery of an economy which has seen oil earnings plummet to a forecast \$6.5bn this year from a peak of \$25bn in the early 1980s — and which has no foreseeable alternative to continued heavy dependence on oil.

For years their forecasts fell on deaf ears in Lagos where successive civilian and military governments have recoiled at the thought of the potential political risks of economic reform. But now the military regime of President Ibrahim Babangida has decided to bite the bullet. Africa's last significant bastion of resistance to the conventional economic wisdom of the West has been won over.

Government's efforts. They have urged creditors to take a sympathetic stand: commercial bankers discussing Nigeria's rescheduling request in London in September were pressed to avoid prejudging a major turning point in Nigeria's economic policy" by making their terms too harsh. Such a policy, according to a Fund statement circulated at the meeting, risked jeopardising the very substantial progress Nigeria has made in recent months. The World Bank itself will be providing \$450m in backing for the programme, in addition to \$4.5bn in finance for specific projects over the next three years.

If the rescheduling proceeds successfully, Nigeria's trading partners are expected to resume normal export credit guarantees because of mounting arrears in trade payments — in the early part of 1987.

First, however, there will have to be considerably more progress towards settling the arrears. Traders' claims amount to nearly \$10bn but government has issued promissory notes to repay only around \$1.5bn so far.

There are major potential stumbling blocks ahead for President Babangida. The first is broadly political. As one prominent businessman put it, "the Government is voluntarily surrendering one of the most lucrative areas of patronage used by its predecessors — the import licence."

In the past an import licence, granted by Government Ministries meant an automatic foreign exchange allocation. The substantial overvaluation of the naira made the import licence an easy route to foreign goods imported under licence at the artificially depressed exchange rate could be sold at several times the price on the black market. Licences are now being sold for a much more realistic rate. There will be many importers, who have seen their windfall profits wiped out by the new system, and politicians and civil servants who have profited handsomely from the competition for licences, who will resent the introduction of the new system.

The auction will also have a serious impact on Nigeria's educational facilities — which includes army officers. "What we used to take for granted," said one young businessman, "were cheap travel to Europe and the US, access to medical and educational facilities abroad, colour TV sets and a new car each year. The devaluation has put these out of reach for most of us."

Quite apart from the threat of resistance from vested interests, numerous other

obstacles remain. The outlook for the price of oil, which accounts for over 90 per cent of export earnings, remains uncertain. The Government is forecasting an oil price of around \$13 per barrel and exports of about 1.3m barrels per day (b/d) next year.

On this basis the Government calculates that it can cover a projected external financing gap of \$4.2bn, with a combination of debt relief (which would reduce the gap to \$1.15bn), additional commercial borrowing and increased cover from export credit agencies. It is a finely balanced calculation, however, and some economists believe that it is based on too optimistic an assessment.

Another fundamental factor which could affect the recovery strategy is the weather. Good harvests in 1985 and 1986 have produced bumper crops of basic foodstuffs, which has kept market prices reasonable and cushioned the impact of the austerity measures. Poor rains next year would mean the return of bumper crops of basic foodstuffs, which has kept market prices reasonable and cushioned the impact of the austerity measures. Poor rains next year would mean the return of bumper crops of basic foodstuffs, which has kept market prices reasonable and cushioned the impact of the austerity measures.

A further area of major concern involves the functioning of the currency auction. Conducted by the Central Bank, which has received bids from nearly 40 commercial banks for the available foreign exchange (this has varied from \$50m to \$80m per week), the auction determines the value of the naira for all transactions except the servicing of Government's external debt.

Last week the rate of N352 to the dollar was nearly doubled by Bristol Hotel traders, suggesting that the auction has not yet set a realistic value for the currency.

The business community and the donors are also concerned over whether successful applicants for foreign exchange will put it to good use. The danger that the auction may boost inflation — already unofficially estimated at over 30 per cent — is also a source of worry.

It is a formidable list. But underlying all these questions is a fundamental concern: Does the Government have the capacity to implement a programme of this scope effectively? The federal civil service is demoralised, inefficient and less than enthusiastic about a system which curtails many of its powers of patronage.

By the end of next year the crisis has seemed well nigh insoluble. The President's de-

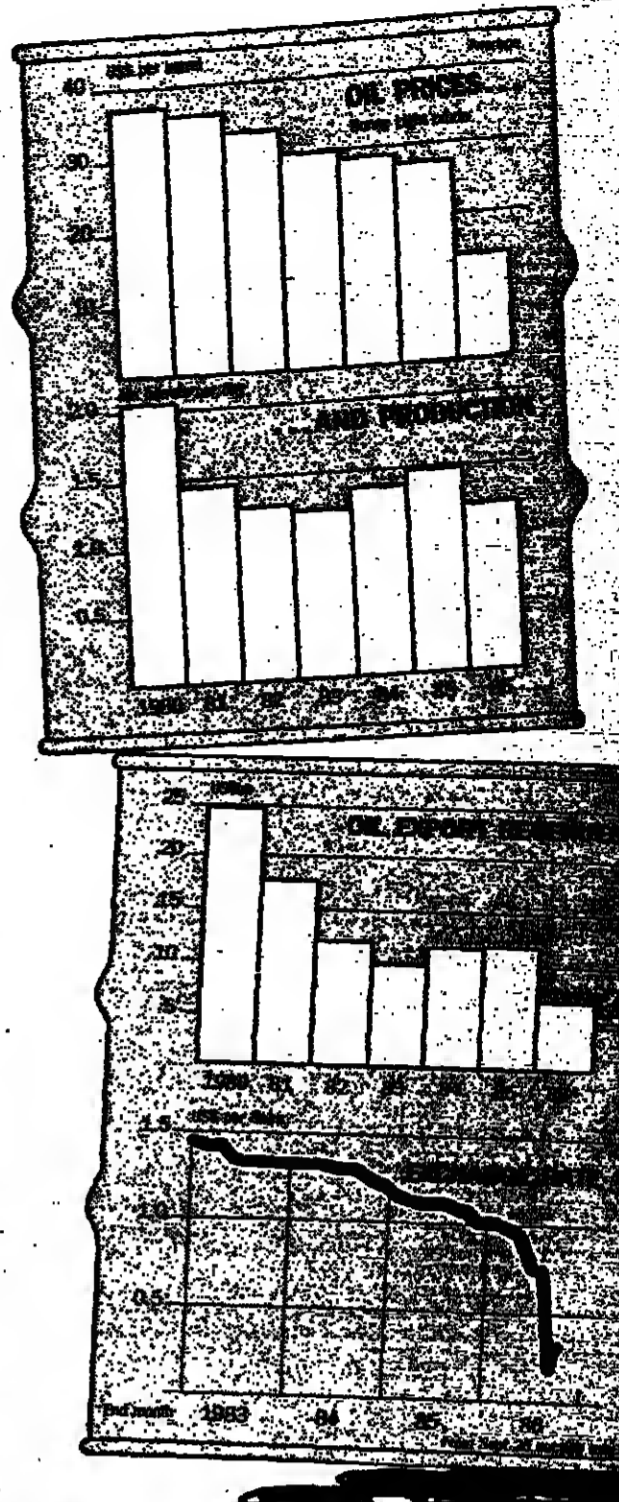
cision to throw open the question of co-operation with the IMF to a national debate produced bitter denunciations of the Fund, together with the message that the nation would rather tighten its collective belt than go to the IMF for assistance.

In the event, President Babangida seems to have turned the debate to his advantage. He has convinced "Nigerians that if they wish to turn down IMF resources and "go it alone" they must be prepared to accept tough measures.

But whether the combination of economic reforms and fresh financial backing expected from the country's trading partners and major donors can produce the economic recovery which Nigerians will expect remains to be proved. Some five years have elapsed since it first became apparent that the country was in serious difficulties; the decline in the intervening years has been precipitous. Now, for the most part, is there a sound economic base on which to build. The

country must remain dependent on oil exports for the foreseeable future, and diversification of exports is likely to be slow. The fruits of the oil boom years were largely squandered on prestige projects which today are burdens rather than assets — the Ajakuta project is destined to be a drain on foreign currency into the next century. And many economists would argue the scale of the new resources proposed is simply dwarfed by the magnitude of the country's problems.

An entire generation of young Nigerians is reaching maturity with little hope of a job in the formal sector; yet Africa's most populous country continues to grow at the rate of 3 per cent a year. Five crops of debt and an assassination in 20 years have highlighted the fragility of a political system which struggles to unite 100m people of immense ethnic diversity. "The reform process has only begun," says one veteran observer. These are the factors which could well determine whether progress is to continue.



Sources: London Oil Reports/Petroleum Intelligence Weekly, IMF/Bank of America.

Perelman on the prowl

If you had to invent the perfect US corporate raider, you could do a lot worse than pick 43-year-old Ronald Perelman as a model. Over the last week he has left Wall Street behind and is on the prowl for a deal after another, culminating in his staggering \$4bn bid for Gillette, the razor and consumer products giant.

Eight years ago, Perelman was running his family's metal manufacturing business in Philadelphia. Since then he has been buying and selling companies, peeling off marginal operations and borrowing heavily to finance even bigger conquests. In 1979 he persuaded Cohen-Hatfield Industries, a jewellery distributor, to buy MacAndrews and Forbes, a maker of liquorice and chocolates, and has never looked back.

MacAndrews and Forbes went on to buy a whole string of other companies, including Technicolor, Consolidated Cigar Corporation, Video Corporation and Pantry Pride, a Florida supermarket chain, which had emerged from bankruptcy in 1981.

This last acquisition catapulted Perelman into the big time. He stripped it of its supermarket and used it as his corporate shell to issue some \$700m of "junk bonds" which enabled him to start hunting alongside such major corporate raiders as Sir James Goldsmith, Carl Icahn and T. Boone Pickens.

When Wall Street first heard that Perelman had set his sights on Revlon, the cosmetics giant, few took him seriously. But he persevered and last year won control after a bitter \$1.5bn takeover battle. Since then Perelman has sold off large parts of Revlon, amassed a war chest of \$1.4bn and has been on the prowl again.

Men and Matters

For the Gillette bid. Indeed, some Wall Street investors describe Perelman as one of "Drexel's creatures". His success has given him an entry into the Hollywood and New York jet set although his public appearances are so rare that he even failed to turn up at the last annual meeting of Revlon, where he is the chairman.

Chinese walls

Lion dancing, fireworks and Chinese delicacies will mark the formal opening of the Halifax Building Society's newest agency on November 30. The reason? Its location: Fifth Street, a short walk from London's Soho hotspots, in the heart of Chinatown.

The brain behind bringing the Halifax to Chinatown is John Han, a 50-year-old Briton of Chinese extraction. His financial services company, Homeline Enterprises, which already sells insurance products will offer Halifax mortgages and savings accounts from a building which also houses a Chinese dentist.

Euro-cover

Bernard Attali, aged 43, who until July was chairman of the Groupe des Assurances Nationales (GAN), the third-largest of the French state-owned insurance groups, is the latest recruit among French technocrats to a foreign firm.

He has joined Commercial Union, the British insurance group, as its European adviser, and will also take up a senior role with its French subsidiaries.

The move comes at a moment when the French insurance world is undergoing rapid change, and with Commercial Union strengthening its French activities.

Two years ago it acquired Epargne de France, a life insurance company, and more recently it has turned its French fire and general accidents subsidiary into a fully-fledged company.

Both measures were taken in anticipation of greater competition in the British insurance market with the privatisation of the three main groups, and the steady removal of restrictions in insurance business among EEC members.

Heads up

Headhunter Somerset Gibbs, chairman of Directorship Appointments, secured some notable scalps recently for stockbroker Smith New Court Agency. He recruited the electrical team from Scrupulous Packers and the Far East team from de Zoete and Bevan.

Which must have mightily impressed Smith New Court chairman, Tony Lewis, for he has now head-hunted Gibbs himself, to be chief executive of the company's stockbroking arm.

Gibbs, once with Capel-Cure Myers, will continue as non-executive chairman of Directorship Appointments.

Poverty line

Who said beggars can't be choosers? In Sokoto, northern Nigeria, beggars have decided to reject small coins from almsgivers as a protest against devaluation.

The Nigerian Daily Times quoted a spokesman of the Sokoto State Destitutes Association as saying the decision to refuse the 10 kobo (2.7 US cents) coin was taken at an emergency meeting.

Train of thought

At John Mezzies bookstall, Bristol Temple Meads station, the new British Rail timetable is prominently displayed in the Humour section.

Letters to the Editor

Design sector dilemma

From Mr R. Key
Sir—It is easy to see how...

Personalities in business

From Mr W. Reuder
Sir—Gedroff Owen (November 14), commenting in the...

Sweeping the streets

From the Area Officer, London Division, National Union of Public Employees...

of Pritchard up to approximately a month before Richard Evans wrote his article...



Weighty matter junked

From the General Manager, Diocese of Exeter (UK)
Sir—For the twelve months ending October 31, 1986, all unsolicited mail received by the diocese...

Possibly 9m shareholders

From the Chairman, Treasury Group
Sir—Some of the facts about British companies and share ownership do not seem well understood...

Defining local content

From the Director-General, Electronics Components Industry Federation
Sir—In his well-informed and balanced article on inward investment (Nov 10) Guy de Jonquieres mentions the matter of local content...

The working week

From Lindsay Pritchard
Sir—I notice the current pay negotiations for teachers are discussing annual hours of 1300 (employers) or 1150 (teachers)...

Molotov cocktails

From Mr C. Guest
Sir—Your obituary on Vyacheslav Molotov (November 11) implies that the term 'Molotov cocktail' originated with the Hungarian freedom fighters in 1956...

Fossil fuel prices

From Mr P. Watts
Sir—In commenting on my letter, Professor Odell (November 11) says I misrepresent the Central Electricity Generating Board's views on coal and oil prices...

Scotch in small bottles

From Mr R. Collingsworth
Sir—Mr Wormstone's letter (November 12) leaves one very pertinent question unanswered—will the Scotch Whisky Association have enough 'clout' to ensure that when the bottle size is reduced by some 7 per cent, the price to the consumer will be similarly reduced...

Voting on changes at the Stock Exchange

From Mr H. Marsden
Sir—May I take the opportunity to thank all those who supported our initiative in voting against the Stock Exchange proposals...

dent upon the health of the constituent parts. The council should note that 19.5 per cent of the votes were cast against the proposals...

are still very much present and we no doubt represent a considerable number of private shareholders who are just the sort of users of our market which the Government wants to encourage...

Britain's museums

An admission of 'freedom'

By Antony Thorncroft

ONCE EVERY fortnight somewhere in the UK, a new museum opens its doors to the public. By the end of this year there will be 2,000 museums...

MUSEUM ATTENDANCES 1985. Table with columns for Museum Name, Number of visitors, and Location. Includes British Museum, National Gallery, Science Museum, etc.

Source: British Tourist Authority/English Tourist Board Research Services.

As Mr Brian Morris, chairman of the Museums and Galleries Commission, asserts: 'There is overwhelming evidence of the importance which British society places on its heritage and art...'

planned exhibitions; and kept galleries dark. It now sees admission charges as its only hope; the alternative is large-scale redundancies...

middle. They were pioneered by the National Maritime Museum at Greenwich which raised over £400,000 in revenue last year...

The problem for the museums is epitomised by the experience of the Natural History Museum, one of the most popular in the country with total annual admissions of around 2.6m last year...

By going for a fixed charge, with exceptions for school parties and so forth, the Natural History Museum hopes to avoid the confusion and the bad press...

But the National Gallery is absolutely opposed to charges, as is, less fervently, the British Museum. The Science Museum is wavering. All the museums know that the Government...

This gap has been caused by a succession of inadequate Government grants. For the current year the museum is receiving £12.9m in revenue, 88 per cent of its total subsidy...

The scheme will generate more income in 1987, and enable the V & A to open on Fridays for the first time in a decade...

The museums are happy that they will no longer be penalised for showing enterprise (at least for the next three years, after which the Government will be reviewing the situation)...

15% grants. no wonder London's moving our way.

Advertisement for Warrington-Runcorn featuring a large image of a watch and text describing services for companies who need to custom build and a skilled labour force on their doorstep.

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FINANCIAL TIMES

Tuesday November 18 1986

DAIWA BANK a fully integrated banking service

FOREIGN BANK MOVES WORRY PALESTINIANS

Financiers look to West Bank

BY ANDREW WHITLEY IN JERUSALEM

THE rudimentary financial system operating in the Israeli-occupied West Bank for nearly two decades could shortly be transformed by the return of several, competing foreign banks.

Both are following in the footsteps of the Cairo-Amman Bank. Just weeks after its low key re-opening in Nablis, this small bank, headquartered in Amman, is now actively preparing to extend its network to three other West Bank towns - Hebron, Ramallah and Bethlehem - where it operated prior to the July 1967 war.

800,000 Palestinians are the political implications of this development which could not have been begun without the unofficial blessing of Amman.

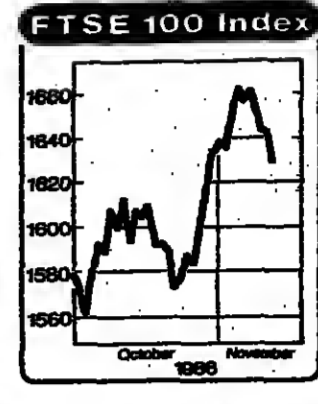
Insisting that they use the Israeli banking system, the Israeli authorities are refusing to allow Arab residents of east Jerusalem to use the Cairo-Amman Bank in Nablis. And the same considerations are likely to prevent the reopening of closed foreign bank branches in the Arab side of the city, at least as part of West Bank networks.

Brussels rejects pleas by meat producers

By Tim Dickson in Brussels

THE EUROPEAN Commission created a major political storm last night by turning down pleas for help from British beef farmers and French lamb producers.

Would be a market maker? After the first three weeks from Big Bang day had been spent taking long positions in all the takeover prospects (and the rest), yesterday saw market-makers slashing the value of their assets on the grounds that the speculation game is over.



THE LEX COLUMN BA passes its test flight

performance can be regarded as a demonstration of resilience under pressure.

And, most important, existing shareholders are being offered a full cash exit price - in the old-fashioned style.

British Airways' £141m first-half

By Michael Dornes, Aerospace Correspondent, in London

BRITISH AIRWAYS, the state-owned airline which is due to be privatised early in the new year, earned a pre-tax profit of £141m (£200m) in the first six months of the current financial year, despite the downturn in traffic in the early summer due to fears of terrorism in Europe.

Britain gives cool response to Argentina's Falklands initiative

BY TIM COONE IN BUENOS AIRES AND DAVID BUCHAN IN LONDON

ARGENTINA has for the first time proposed a formal cessation of hostilities over the Falkland Islands, in exchange for Britain dropping its 150-mile military "protection zone" around the disputed islands.

The Argentine initiative appeared to coincide with President Raul Alfonsin's meeting yesterday with President Reagan and to UN discussion next week of the Falklands issue. It seems to reflect the more flexible two-tier approach first aired informally by the Argentine Government in 1984, and contrasts with the more hardline approach to sovereignty favoured by sectors of the armed forces.

The initiative follows two weeks of intense diplomatic activity by the Argentines to summon international support against Britain's recently proclaimed 150-mile fisheries conservation and management zone around the Falkland Islands and Britain's additional claim to the fisheries and sea-bed resources up to a 200-mile limit around the island.

Printing

So many people are taking a hand in the reconstruction of the printing industry that it is hard to keep count. But it does at last begin to appear that the crowds around McCord's have begun to thin a little.

Tricentrol

Tricentrol shareholders may have a strong sense of déjà vu at the sight of an extraordinary write-off of £50m on what is euphemistically described as a reorganisation of North American assets.

Sandoz to call on experts for inquiry into fire

By John Wicks in Zurich

MR MARC MORET, chairman and managing director of Sandoz, the Swiss chemical company, is to call on a group of independent outside experts to look into the recent fire at the Schweizerhalle plant near Basel, which resulted in widespread pollution of the Rhine.

BTR Nylex to acquire 51% of Taiwan group

By Martin Dickson in London

BTR NYLEX, the quoted Australian subsidiary of BTR, the British industrial conglomerate, is to acquire a controlling interest in a leading Taiwan plastics company for around US\$110m in cash and shares in a deal which greatly increases the group's presence in the Pacific Rim.

Kim Il-Sung death reports

Continued from Page 1

More news of the President's fate may come today with the arrival in Pyongyang of the Mongolian leader, Zhambyn Batmunkh, who is expected to be welcomed by party and state leaders. The official Chinese newspaper Xinhua reported yesterday that Pyongyang was normal, its streets lined with national flags of the two countries.

US subpoenas leading figures

Continued from Page 1

The SEC had gone to considerable lengths late on Friday to assure the market that Mr Boskey personally and not his company would be paying the penalties and he had up to 18 months to do the necessary trading. Moreover, his main investment vehicle, Ivan F. Boskey Corp, was well capitalised, was competently managed and had sufficient liquid assets.

US subpoenas leading figures

prompted by news reports that the SEC had issued subpoenas to some leading figures. It was believed that those subpoenaed included Mr Carl Icahn, one of the best known corporate raiders and presently hiding for US\$1.5m, Mr Boyd Jeffrey, the chairman of Jeffrey & Co, a Los Angeles brokerage house that often assembled blocks of shares from arbitrageurs and sold them to raiders, and Mr Michael Milken, who is credited with inventing high yield junk bonds which have provided much of the finance for takeovers in recent years.

US subpoenas leading figures

Mr Milken's firm, Drexel Burnham Lambert, a leading Wall Street securities house, which has expanded rapidly on the back of its junk bond business, confirmed it had been subpoenaed but would not comment on whether individual officers were also subpoenaed.

US subpoenas leading figures

Mr Boskey yesterday resigned as chairman and director of Cambrian and General Securities investment trust, the trading vehicle he set up for tax reasons in the UK which invests almost entirely in North American securities.

US subpoenas leading figures

Mr Gummer said that the present situation was "a clear encouragement to the people in Ireland who can use the system for smuggling across the border and who can make profits which bear no relation to ordinary trade." The effect was to take away business from Northern Ireland abattoirs.

British Airways

Anyone who doubts that British Airways is truly a stock for the professional market had better take a look at the bumpy flight path which led to BA's first-half profit of £141m.

NEWS REVIEW

BUSINESS

Harrier GR5 video system

Ferranti Defence Systems has secured a contract worth £1.5m to supply colour video recording systems for the RAF's fleet of British Aerospace Harrier GR5 aircraft.

Traffic control

To minimise delays caused by faulty traffic-signal equipment and to achieve improvements in the efficiency and speed of rectification of these faults, West Sussex County Council is to install a Ferranti remote signal-monitoring system. The system produced by Ferranti Computer Systems, Wythenshawe Division, will continuously and automatically monitor traffic signal control installations at sites throughout the county.

Briefly...

Ferranti Electronics has produced the Digilink workstation design package, the first low-cost CAE system for the design of combined analogue/digital Application Specific Integrated Circuits (ASICs) by the customer.

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COMMUNICATIONS Message received

The Ferranti Voice Manager solves one of the most pressing problems faced by a mobile sales force - phone contact between base and field. It might be sales intelligence or instructions from base to perhaps hundreds of sales personnel around the country, or a salesman trying to get his message through from a hotel room on the other side of the world when the whole of the UK is tucked up in bed, but wherever, or whenever, the Ferranti Voice Manager makes sure that the message gets through.

MANUFACTURING Innovative training

A Merlin 750 DCC co-ordinate measuring machine from Ferranti Metrology Systems, Dalkeith, has been chosen by the MSC-funded Sheffield Polytechnic and Sheffield City Polytechnic to equip the Centre for Advanced Manufacturing Technology (AMT). The joint venture is the first of its kind in the UK and offers an enormous potential to its clients, having invested £1.5m in the AMT centre for both staff and equipment.

The good news is FERRANTI Selling technology

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday November 18 1986

RTS GROUP... TRACTOR-TRAILER SYSTEMS... SERVING SHIPS PORTS INDUSTRY

6 My golden hello has a poison pill... They won't let me keep my secretary from... Senior Secretaries

MCorp to sell credit card unit for \$300m

By William Hall in New York

MCorp, the big Texas bank which has been hit by the problems in the US oil industry, yesterday announced that it was selling its lucrative credit card and mortgage banking operations for \$300m in a move which will bolster its capital ratios.

The Dallas banking group, which suspended its dividend earlier this month, has signed a definitive agreement to sell MNet to Lomas Neelstein, which services a \$21bn mortgage portfolio and is one of the biggest mortgage banking firms in the US.

Mr Gene Bishop, MCorp's chief executive, said that the sale would boost the group's primary capital ratio by 107m to 11.8m or 8.1 per cent of total assets. He said that the transaction qualified for MCorp shareholders "the substantial and previously unrecognised value that has been created through the activities of MNet."

MNet provides retail financial services to the MCorp group, 500 other commercial banks and has some 700,000 credit card customers. MNet's principal subsidiary, MBank USA, is a Delaware banking operation which conducts credit card and mortgage banking operations.

In the 10 months to the end of October MNet earned \$32.3m pre-tax and had assets of \$200m, credit card receivables of \$90m and stockholders equity of \$70m. MNet offers its credit cards through 575 commercial banks and manages credit card processing for 21,000 merchants. MPAFC Brokers, one of its subsidiaries, is the largest discount brokerage operation in the Southwest.

MCorp earned \$7.1m in the third quarter of 1986 but lost \$0.1m in the first nine months of the year, and its non-performing assets of \$1.1bn have been rising and now roughly equal common shareholders' funds. The growing problems of several Texas banks has led to the state rushing through a banking law allowing out-of-state banks to acquire local banks. However, MCorp has stressed its intention to remain independent.

MCorp shares closed 1/2% higher at \$12 1/2 in early trading yesterday.

El-Sayed takes over as Procordia deal founders

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA's share price fell steeply yesterday to a new low for the year as Mr Refaat El-Sayed, the controversial main shareholder in the troubled Swedish antibiotics and animal health group, sought to resume his planned ownership deal with Procordia, the Swedish state holding company.

Mr El-Sayed told a shareholders meeting that he had not accepted Procordia's withdrawal from the agreement reached at the beginning of September under which it was to buy from him an initial 10.75 per cent voting stake with an option to increase this to 43 per cent within 12 months.

Mr El-Sayed also said that he was taking over again as managing director of Fermenta, the post he was forced to relinquish in February, when Fermenta was first plunged into turmoil as he admitted that he had lied to investors about his academic qualifications.

Procordia announced suddenly on Sunday that it was pulling out of the deal with Mr El-Sayed. It said that he had failed to fulfil his obligations to provide the necessary legal guarantees that would ensure Procordia's access to the 3m A shares on which it was to take an option.

Procordia last night rejected Mr El-Sayed's attempt to keep the deal alive. "He can keep as many doors open as he likes, we regard the deal as dead. We are not prepared to start negotiating again."

In the last year the Fermenta board has lost three of its busiest industrial names: Mr Costa Bystedt, deputy chairman of Electrolux, the household appliances concern, Mr Olaf Widengren, chief executive of Astra, the pharmaceuticals group, and Mr Pär Skantzorp, chief executive of Kebo, the industrial operations arm of Beijer, the Swedish investment company.

Following the surprise withdrawal of Procordia the Fermenta shareholders meeting yesterday elected three other new board members: Mr Hans Mikaelsson, former managing director of Cofabank, Sweden's fourth-largest commercial bank, Mr Jan Sparf, former managing director of Beijer, and Mr Sune Dahlberg, 66-year-old Fermenta executive. Only four weeks ago Mr Dahlberg was appointed managing director, the post Mr El-Sayed is now taking back himself.

Following the collapse of three major deals this year with Volvo, Montedison, the Italian chemicals group, and now Procordia, it is far

from clear how Mr El-Sayed can broaden Fermenta ownership and solve his own pressing debt problems.

Earlier this year he announced that he had personal debts of around SKr 1.5bn (\$200m). The first repayment of SKr 550m is due by mid-December.

Procordia's withdrawal denies Mr El-Sayed about SKr 200m, and it is still unclear when and whether he will be able to pursue his plan to sell 3m B shares to existing Fermenta shareholders. He said yesterday that a prospectus would be issued later this year.

Two wage earner investment funds, which were to have bought 600,000 B shares and underwritten the offer of 2.2m of the 3m B shares to Fermenta shareholders pulled out of the deal yesterday. They took the action on the grounds that Fermenta no longer had a long-term industrial partner, a pre-condition for its engagement.

The Fermenta share price fell by SKr 12 to SKr 107, compared with a peak for the year of SKr 295, after trading at only SKr 96 a share. The B free share dropped by SKr 18 to SKr 107 compared with a peak for the year of SKr 325.

American Airlines agrees ACI bid

By Charles Hodgson in New York

AMERICAN AIRLINES, the second-largest US carrier, said yesterday that it had agreed to acquire ACI Holdings, parent company of AirCal, the West Coast airline, for \$15 a share in a deal that could be worth \$225m.

American is to buy 6m shares, or just under 70 per cent of ACI's outstanding common stock, as a first step and has an option to purchase an additional 10m authorised but unissued ACI common shares.

Pending approval of the cash merger by the US Department of Transportation, the shares will be held in a voting trust. ACI's convertible exchangeable preferred stock, and its convertible subordinated debentures will remain outstanding unless converted to common stock by their holders prior to consummation of the merger.

Assuming full conversion, the total equity value of the transaction is about \$250m. Mr Robert Crandall, American's 56-year-old chairman, said the merger brought benefits to both airlines.

"American, which is growing rapidly, needs the West Coast presence which AirCal can provide. AirCal, on the other hand, will benefit as its West Coast strength is supported by the reach of American's worldwide system," he said.

The acquisition was not a change of direction for American, which has about 15 per cent of the US domestic market, behind United Airlines, which has 17 per cent.

Mr Crandall described the move as a "tactical modification in the light of the special importance of the West Coast and the timing imperatives created by the rapidly changing airline industry."

In September, Delta Airlines, the Atlanta-based carrier, bought Salt Lake City-based Western Airlines in a \$600m deal.

STATE UTILITY ACTS AS A PILOT FOR PRIVATISATION Spain sells off Gesa

BY TOM BURNS IN MADRID

MR Claudio Aranzadi, the new chairman of INI, Spain's public-sector holding group, thinks people's capitalism is largely a matter of rhetoric.

His views appear cautiously at odds with an initiative he took last month to offer a sizable chunk of an INI-owned electrical utility for sale to private shareholders.

They are also, it seems, at odds with the giddy response to the offer. A 36 per cent shareholding in Gesa y Electricidad (Gesa), worth Pta 8.5m (\$0.15m), was subscribed more than four times.

When the offer closed, the company ended up with 54,386 new shareholders each holding an average of 76 shares or an average individual investment of Pta 145,240 (\$1,080).

Mr Aranzadi, 50, who moved up from INI's deputy chairman slot in June when Mr Luis Carlos Cuelgas, his contemporary and predecessor, was appointed Minister of Industry, is adamant that the Government of Socialist Premier Felipe Gonzalez has not taken a leaf out of Mrs Thatcher's privatisation book.

Although the Gesa operation is viewed by both INI and the Government as a pilot scheme for similar initiatives by other companies in Spain's public sector, comparisons with the UK are misplaced. Share ownership Spanish style is intended to be well short of people's ownership.

There is a fundamental difference. "We simply don't accept that private enterprise is intrinsically better," says Mr Aranzadi. "We're selling the concept that people can earn money by investing in the public sector." INI's venture with Gesa is not to undermine the public sector but to strengthen it.

Gesa's new stockholders will doubtless make money when the company is quoted again on the Spanish bourse this month. But Mr Aranzadi and his fellow INI mandarins are already sufficiently satisfied with the confidence that small investors have shown in Gesa's state-controlled management.

A guiding principle of the pilot scheme was to ensure that INI firmly retained the whip hand. After the 36 per cent placement the state's participation in Gesa stands at 54 per cent, and Mr Aranzadi says that it will not be reduced further.

But a second was just as clearly to reach out to "the people." The scheme by passed traditional market investors and was aimed at placing shares with small time savers, many of them first-time players on the bourse.

Gesa left nothing to chance and embarked on an unprecedented advertising campaign that ran from direct mailing of its mini prospectus to radio jingles. To ensure a wide distribution, minimum investments were set at a low Pta 50,000 mark with a ceiling of Pta 50m.

In the event shares were allocated on a pro-rata basis after reducing to Pta 1m all bids in excess of that figure.

As an experiment it surpassed all expectations. "It may look paltry compared with British Telecom," says Mr Aranzadi, "but it's been perfect for our purposes. We've established there is a very big demand, a mass of potential investors."

Gesa was a sound choice for the pilot scheme. It earned net profits of Pta 652m last year on sales (electricity to the Balearic Islands and town gas to the main city of Palma de Mallorca) of Pta 23.8m. Firmly established in the fast growing, tourist-driven economy of the Mediterranean islands, Gesa has diversified into water treatment, fish farming and renewable energy.

As the pilot scheme's lessons are digested, INI executives are already drawing up lists of other companies that could follow along the same path of widely distributed share ownership.

But the key benefit is more of a psychological one. Gesa, it is claimed, has demonstrated that the public sector can raise venture capital finance just like anybody else - and this amounts to a green light for continued state control in all those sectors that the Government deems to be strategic.

If anything, it is this modified form of state capitalism that has found its place in the sun.

Northrop to write off \$250m on F-20 Tigershark fighter aircraft

BY OUR NEW YORK STAFF

NORTHROP, the US military aerospace group, said yesterday that it would write off \$250m this year on its F-20 Tigershark fighter aircraft, which recently lost a vital US Air Force tender.

The company added that it saw no need for further investment in the F-20 project since its rejection in favour of a modified version of General Dynamics's F-16 fighter.

The Los Angeles-based contractor said that it had previously planned to write off about \$200m on the F-20 this year but now intended to make provision in the fourth quarter to conclude contracts with its subcontractors and suppliers.

Total expenditure on the F-20 since the programme began would amount to about \$1.2bn by the end of this year. All expenses have been written off as incurred.

The investment was an unprecedented step by a US defence contractor since Northrop developed the fighter without a specific Pentagon order. It began the project in the late 1970s in response to a request by the Carter Administration for a relatively cheap fighter with low maintenance costs that would appeal to US allies.

However, hopes of foreign orders were hit by a Reagan Administration ban on sales of the fighter to Taiwan. The company said yesterday that the absence of a US Air Force production programme had precluded foreign orders for the F-

20 although many countries retained an interest.

Northrop has been able to sustain cash flow for the F-20 through its work for the Pentagon on the highly secret Stealth bomber, which is designed to be largely invisible to enemy radar.

The company slipped into the red in the third quarter after taking a \$80m charge on a "long-term, customer-sponsored research and development contract" assumed by analysts to be the Stealth bomber.

Northrop lost \$30.5m in the third quarter compared with net income of \$47.8m, or \$1.03 a share, in the year earlier period. Revenues were slightly ahead at \$1.26bn against \$1.21bn.

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K mart boosts sales to a record \$87.3m

BY OUR NEW YORK STAFF

K MART, the second-largest US retail store chain, said yesterday that continued consumer confidence in the outlook for the US economy helped lift third-quarter earnings and boost sales to a record.

Net third-quarter earnings rose 12.7 per cent to \$67.3m, or 60 cents a share, compared with \$77.4m, or 60 cents, in the year-ago period.

Sales rose 8.9 per cent to \$5.69bn against \$5.2bn in the 1985 third quarter.

Mr Bernard Fauber, chairman, said continuing strong sales in K mart's clothing departments and improvements in sporting goods and automotive departments contributed substantially to the third-quarter performance.

Mr Fauber said the results would have been better but for the elimination of investment tax credit under the recently approved US tax reform legislation, which reduced earnings per share by 8 cents. The opening of a number of new stores also had an impact on the third-quarter results as all pre-opening costs were charged as incurred.

He added that gross margins declined modestly as a result of promotional programmes.

For the nine months, the Michigan company had record net income of \$207.5m, or \$2.24 a share, a 41.1 per cent increase on the \$210m, or \$1.73, earned in the year-ago period.

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New Issue
November 18, 1986

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INTL. COMPANIES AND FINANCE

Hochtief sees fall in profits

By Our Financial Staff
HOCHTIEF, the West German construction group, expects profit to fall this year because of rising domestic costs and stiff price competition at home and overseas.
Domestic results in the first nine months of the year had been below expectations, the company says. Foreign results were lower than in the same period a year earlier.
Construction output fell to DM 3.74bn (\$1.67bn) in the nine months from DM 4.10bn in the same 1985 period. Incoming orders declined to DM 3.87bn from DM 4.17bn while orders on hand fell to DM 4.15bn from DM 4.58bn.
Hochtief said the construction industry in West Germany had finally begun to see a slight upturn in demand, but this had not led to any significant increase in construction output.
Building prices remained stagnant while costs, particularly for personnel had risen.
Overseas price competition has also been fierce this year. Foreign construction activity was again hampered by reduced oil earnings and financial difficulties of some developing countries.
Incoming orders from overseas totalled DM 1.09bn in the first nine months, down sharply from DM 1.86bn in the corresponding 1985 period.
Domestic incoming orders rose to DM 2.78bn from DM 2.46bn in January-September 1985.

Fiat to spend L3,116bn on plant modernisation and research

BY JOHN WYLES IN CASSINO

THE FIAT group yesterday announced an ambitious three-year L3,116bn (\$2.2bn) plan for technological upgrading its manufacturing plants and research and development efforts in southern Italy.
Supported by L600bn of government money, the programme is being presented not only as a modernisation of Fiat's 25 plants in the Mezzogiorno but also as an important contribution towards boosting technological skills and capacities in the region.
In addition to the L2,800bn allocated to plant development, the company plans to spend L400bn on expanding its research and development efforts in the south so that they are on a par with those in the north. Some L54bn has been allocated to retraining 6,000 of the group's 35,000 workers in the region together with 900 researchers. Fiat also expects to be recruiting another 1,000 employees.
Mr Vittorio Ghidella, Fiat Auto's managing director, stressed the company's need to match the highest technological standards if it was to remain competitive. Competition was not only a matter of price and financial resources but also of focusing on the content of the product.
Speaking in the offices of one of Fiat's most highly robotised assembly plants which sits in the shadow of Monte Cassino, Mr Ghidella stressed the importance that research and development into new materials was playing and would continue to play in vehicle development. "The use of plastics for structural parts offers an enormous leap forward," he said.
Fiat's strategic plan aims at integrating product planning and production through computer-aided design and manufacturing. At the point of production it wants the maximum flexibility based on computer control of the entire production cycle.
It is looking to its revamped and expanded southern research and development efforts for a major contribution towards reaching these goals. The plan received a warm welcome yesterday from Mr Salvatore De Vito, the Minister for the Mezzogiorno, because of the priority which the Government is now giving to raising the region's technological potential.
According to the Minister, joint research and development spending in the south is only 18 per cent of the national total because of the lack of a structural capacity.

Pirelli buys stake in Wagner

BY ALAN FRIEDMAN IN MILAN

ITALY'S Pirelli tyre and cable group has acquired a 16 per cent equity stake in Wagner Indumat Systems, the Italian factory equipment subsidiary of West Germany's Wagner Federtechnik.
Pirelli, which purchased the shares through its Dima Factory Systems division, said that it expected to acquire a further 45 per cent of Wagner Indumat by the end of next year, bringing total control to 80 per cent.
Pirelli did not disclose the purchase price for the recently formed Wagner Italian subsidiary but said it expected turnover to reach L1,000m (\$7m) in a couple of years. Wagner Indumat's turnover is around L50m to L58m, while Dima is predicting 1986 revenues of L350m and has a staff of 270.
The Pirelli-Wagner deal includes technical and commercial co-operation in automated handling equipment for factories.
Fininvest, the master holding company of Mr Silvio Berlusconi's private television, property, publishing and media fund group, is expected to reach 1986 consolidated turnover of around L2,500m (\$1.8bn).
Fininvest has not yet released a balance sheet for 1985, when group turnover was around L3,000m. In 1984 Fininvest made a net profit of L2,500m on turnover of L1,120m.
Mr Paolo Berlusconi, Fininvest managing director, said yesterday that by the end of this year group debt would be cancelled.

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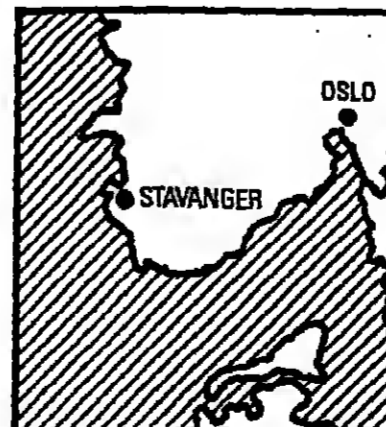
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INTERNATIONAL COMPANIES and FINANCE

ANZ 5% ahead before write-off

BY ROBERT KENNEDY IN SYDNEY

THE AUSTRALIAN and New Zealand Banking Group (ANZ) hopes to show the benefits of its recent expansion programme...

AUSTRALIAN BANK, a small five-year-old operation in which Banque Paribas has a 15 per cent stake...

of trading bank deposits rose 1.4 per cent and lending 0.9 per cent in the year. Benefits from this and automation investment were expected in the future.

The directors are confident that these moves will see benefits flow to shareholders progressively over the next few years, indeed in some cases they have begun to do so this year...

Fletcher Challenge revises bid for NZFP

FLETCHER CHALLENGE of New Zealand has revised its NZ\$1.5bn (US\$755.5m) offer for NZ Forest Products (NZFP)...

The adjustment follows an agreement with Wattle Industries to sell a 24.9 per cent stake in NZFP to Bada Corporation...

The chairman of NZ Forest has advised us that an increase in Fletcher Challenge's shareholding would be welcomed and that he would recommend Fletcher representation on the NZ Forest board...

This was partially contradicted, however, by Mr Lindsay Pappas, NZFP chairman. He said he had given no further assurances to Fletcher...

Mr Pappas added: "I said only that NZ Forest could not prevent the Fletcher challenge from going to 12.5 per cent of the shareholding."

Fletcher now claims beneficial entitlement to some 8 per cent of NZFP. This is in addition to its 13.1 per cent starting level.

Bombay share trading halted

TRADING on the Bombay stock exchange, India's largest, came to a standstill again yesterday, with brokers refusing to do business unless income-tax authorities returned share certificates seized in raids on 21 stockbrokers last month...

Tax officials say the certificates can be released only after bank guarantees for their value are put up. All exchange delegation is trying to sort out the problem with the Indian finance ministry.

While hardly an outstanding increase at 5 per cent, the ANZ outcome compared favourably with the efforts of its major local competitors. Westpac Banking last week reported a 2 per cent gain and earnings at National Australia Bank were barely changed.

The latest profit at ANZ excludes, however, an extraordinary loss of A\$150.68m which related mainly to a goodwill write-off from its purchase of the outstanding 25 per cent of its New Zealand banking arm during the term.

Mr Bailey said market share of trading bank deposits rose 1.4 per cent and lending 0.9 per cent in the year. Benefits from this and automation investment were expected in the future.

Barlow Rand boosts earnings

BY JIM JONES IN JOHANNESBURG

BARLOW RAND, the South African industrial and mining group, earned almost 45 per cent of its attributable profits in foreign currencies during the year to September 22nd...

in turnover was internally generated, and that 12 per cent derived from acquisitions. Rand Mines, the holding company for the group's mining interests, benefited from the rand's persistent weakness and increased rand-denominated sales...

cents a share from 164.9 cents and the year's dividend has been raised to 20 cents from 10 cents. Barlow Rand's principal shareholder is Old Mutual, South Africa's largest insurance company.

C. G. Smith, Barlow Rand Group's food, packaging and textiles holding company, was hurt by a profit setback at its Imperial Cold Storage (ICS) subsidiary in the year to September, but still increased consolidated turnover and profits.

Turnover increased to R7.2bn from the previous R6.2bn, the pre-tax profit was R372.5m against R293.6m.

Earnings increased to 212.3 cents a share from 164.9 cents and the year's dividend has been raised to 20 cents from 10 cents.

Tax charge leaves Elbit lower

BY JUDITH MALTZ IN TEL AVIV

ELEBIT, the Israeli manufacturer of military communications equipment and commercial computer systems, has revealed a 31 per cent drop in net earnings to \$6.2m for the six months to September.

Sales were stable at \$76.4m, with some 60 per cent deriving from exports. The company's backlog of orders, valued at \$267m, was slightly higher than for the previous year.

client, the company has decided to concentrate its marketing efforts overseas, mainly in the US. Last month it signed a deal with Boeing to help update weapon deliveries and navigation systems in US Air Force Phantom jets.

Elron Electronic Industries holds a 68 per cent stake in Elbit. The rest of the company's shares are traded on the Israeli stock exchange.

Hill Samuel details SA restructuring

By Our Johannesburg Correspondent

OLD MUTUAL and Sanlam, South Africa's two largest insurance companies, are to become important shareholders in Hill Samuel's South African offshoot when the local company restructures its capital base.

The South African merchant bank's British parent has announced its participation in Hill Samuel's South African offshoot when the local company restructures its capital base.

Executives of the bank will own 14.14 per cent of the equity, a further 10 per cent will be owned by a trust which administers the executive share purchase scheme, 20.81 per cent will be held by the British parent and 30.85 per cent will be held by outside shareholders.

The British parent's interest will eventually drop to 14.9 per cent as the executive trust has been granted the right to acquire a further 5.3 per cent of the issue capital.

Before the rights issue was announced in October the bank had 6.7m ordinary shares.

The intention is to raise R15.1m by issuing 3.3m new ordinary shares at R4.50 each.

R15.2m will be used to redeem preference shares held by the British parent.

Three Malaysian groups deny difficulties

BY WONG SULONG IN KUALA LUMPUR

THREE MALAYSIAN listed companies—Kuala Lumpur Industries, Sri Hartamas and Universal Cables—controlled by Datuk Wong Kee Tat, a property developer, have denied rumours that they are in financial trouble.

When trading resumed yesterday, Sri Hartamas encountered continuous selling pressure to fall by another 21 cents to 84 cents. It was the most actively traded issue, with 2.45m shares transacted.

close at 51.5 cents on a turnover of 1.5m shares. Sri Hartamas fell by 19 cents to 106 cents on a turnover of 3.1m shares, while Universal Cables dropped 12.5 cents to 28.5 cents with 846,000 shares transacted.

However, KLI managed to recover 8.5 cents to 60 cents, on a turnover of 1.4m shares, while Universal Cables also recovered by 3.5 cents to 32 cents on a turnover of 276,000 shares.

In a statement to the KLSE and SES, KLI described its sharp share price fall as being due to "short selling and irresponsible rumours" about the company.

Datuk Wong is one of the biggest property developers in Kuala Lumpur, and due to the collapse of the property market, several of his projects are facing difficulties.

by depositors as a result of the rumours. Universal Cables said it was the subject of rumours that it would be placed under receivership by its bankers.

The rumours were "totally untrue," it added.

БАНК ДЛЯ ВНЕШНЕЙ ТОРГОВЛИ СССР Bank for Foreign Trade of the USSR US\$37,612,500 Project Related Term Loan In connection with the supply and construction of the Belovo-Novosibirsk Coal Shurry Pipeline by Snamprogetti SpA

БАНК ДЛЯ ВНЕШНЕЙ ТОРГОВЛИ СССР Bank for Foreign Trade of the USSR US\$46,102,300 Project Related Term Loan In connection with the supply and construction of an Electrolytic Zinc Plant by Snamprogetti SpA

L.F. ROTHSCHILD, UNTERBERG, TOWBIN, INC. extends its appreciation to the 1986 European Healthcare Investment Conference Attendees London, England October 21-22, 1986

Savory Milln Securities has moved to 595 Madison Avenue Savory Milln is pleased to announce that from Monday November 17th their New York office has moved to larger, purpose built premises.

INTERNATIONAL CAPITAL MARKETS and COMPANIES

CBOT applies to extend trading

BY DAVID OWEN IN CHICAGO

THE Chicago Board of Trade, the world's largest futures exchange, has filed an application with the Commodity Futures Trading Commission...

at the exchange over the merits of, on the one hand, extending trading hours and, on the other, forming "fungible" links with futures exchanges in different world time zones.

Trading on all contracts. According to Mr Karsten Mahlmann, the exchange's vice chairman, "it was a generic request without any item being decided."

The move follows the recent announcement by the CBOT's arch rival, the Chicago Mercantile Exchange, that it is forming a joint task force with the New York Stock Exchange to study the possibility of an electronic linkage involving stocks and stock index futures contracts.

Pits prepare for 24-hour dealing

THE RAPIDLY expanding financial futures and options sector, still dominated by the Chicago exchanges, has had plenty of time to ponder a response to the increasingly global demand for its products.

Minimal changes in exchange procedures and opening hours. However, Chicago would risk losing some of its existing international business to its chosen associate.

Extending hours avoids this risk, but would be unpopular with floor traders. Liquidity problems might also be anticipated during the small hours and the implementation of a continuous clearing system would probably be necessary.

Particularly alluring for the CBOT, which is seen by many as dangerously dependent on its US T-bond contract. The exchange is keen to maximise the vast global potential of the strongest string in its bow and would dearly love to share the spoils.

LINKS BETWEEN FUTURES AND OPTIONS EXCHANGES

Table with columns: CME/SIMEX, IOS/Montréal/Vancouver/Sydney Stock Exchanges, LIFFE, SFE/NY COMEX, CBOT/LIFFE, London SE/Philadelphia SE, CME/NYSE. Rows: Currency and Eurodollar futures, Gold options, US T-bond and Eurodollar futures, Japan govt bond and Eurobond futures, Currency options, Various areas.

One possible reason for the resurgence of interest in the extended hours approach is that some of the international links so far set up have yet proved a resounding success.

Another explanation is that round-the-clock trading on one floor conjures up the alluring prospect of worldwide dominance of a given product area, as opposed to shared dominance with one or two associates in different time zones.

This prospect must have been particularly alluring for the CBOT, which is seen by many as dangerously dependent on its US T-bond contract.

Now it seems that the proponents of longer trading hours have won the day, at least in the Chicago Mercantile Exchange (the CBOT's arch rival) and the fledgling Singapore International Monetary Exchange had been growing.

Innovative CD facility for Bank of Tokyo

By Alexander Nicoll

BANK OF TOKYO has mandated Merrill Lynch Capital Markets to arrange a \$250m certificate of deposit underwriting facility, incorporating a dealership feature believed to be a first for a bank listed on the so-called "rank" which sets standard issue rates for 12 leading Japanese banks.

The deal does, however, include a separate feature which provides both borrowers and investors with greater flexibility and could even enable it to raise money more cheaply than at run rates.

Called a specialised dealership system, it enables banks taking bids to Bank of Tokyo for any maturity up to five years, and in any currency. This could allow issues of specific maturities, by comparison with the standardised early months or late month maturities of the run, and for longer periods than the six-month maximum on the run.

Reports of sluggish US economy lift issue volume

BY HAIG SIMOIAN

A BUSY DAY in the Eurobond markets saw new issue volume rise on the back of renewed speculation about the strength of the US economy and the likelihood of interest rate cuts.

The US economic statistics issued last Friday implied a more sluggish economy than had recently been suggested. If confirmed by GNP statistics later this week, new Eurodollar issue volume could be set to rise further.

The coupon for some of the 80 largest US S & L by asset size is the first FRN issued by an S&L to collateralise 120 per cent by triple A rated mortgage obligations of US Government agencies.

priced convertible bond, with an indicated coupon of 8 1/2 per cent. Led by J. Henry Schroder Wagg, the paper has an indicated premium of between four and five per cent. The issue is callable immediately at 100 per cent, declining annually by one per cent thereafter. Final terms will be set on November 26.

In the primary Eurodollar FRN sector, Salomon Brothers priced issuer for First Chicago Corporation.

Franklin Savings Association, a Kansas-based US savings and loan association, made its Eurodollar debut with a \$200m collateralised FRN paying 8 1/2 per cent over six-month Libor.

Buoyed by its resolute spread over Libor, the noticeable paper was trading with a 1 1/2 cent fees at mid-afternoon, according to the lead manager.

BIF Bank Finance Jersey issued a \$450m 1989 14 1/2 per cent bond, led by Bunge Paribas Capital Markets and priced at 101 1/2. Guaranteed by BIF Bank, this swap-related deal was trading within 1/2 cent of bid at mid-afternoon.

Philip Morris Inc, the US tobacco, beer and soft drinks group, gave last week's reactivated Empirum market another boost with an \$800m, 1990 7 1/2 per cent 1989 issue, priced at 101 1/2. Led by Bank of America International, this swap-related deal is the first time a US corporate has raised three-year Euro within the past 12 months.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on November 17

Table with columns: US DOLLAR, SWISS FRANKS, EURO, DEMARK, NORWEGIAN, SWEDEN, FINLAND, DENMARK, GERMANY, FRANCE, ITALY, JAPAN, AUSTRALIA, NEW ZEALAND, SOUTH AFRICA, CANADA, MEXICO, ARGENTINA, BRAZIL, CHINA, HONG KONG, SINGAPORE, MALAYSIA, THAILAND, INDIA, PAKISTAN, BANGLADESH, SRI LANKA, SINGAPORE, MALAYSIA, THAILAND, INDIA, PAKISTAN, BANGLADESH, SRI LANKA.

China opens its biggest money market

CHINA has opened its biggest money market in the northern Chinese city of Tianjin, according to the Xinhua news agency.

The market handles borrowing and lending, the transfer of bonds and bill discounting and is run by the Industrial and Commercial Bank of Tianjin, the capital of Shanxi Province.

At Saturday's opening session, 190,000 yuan (about US\$2,800) worth of bonds were sold, while 110m yuan was borrowed.

Credit Suisse doubts success of Dome project

CREDIT SUISSE said it was not representing holders of some SFr 300,000 worth of Dome Petroleum notes who are refusing to accept a debt waiver and that it doubted their chances of success.

The bank issued the debt, and conflict of interest would prevent it from representing them, a bank official said. "It was known that we would not get a 100 per cent acceptance rate, that people would believe they could get more by doing this," he added.

Japan trusts' assets climb

COMBINED NET assets of Japanese investment trusts, including those specialising in stock and bond investments, rose by ¥571.5bn to a peak of ¥29,830bn in October, according to Japan's Investment Trust Association.

Some observers said the record figure suggests more investors are moving funds from bank deposits due to sagging interest rates to better performing investment trusts.

The switch has been encouraged by the Bank of Japan's fourth successive cut in the official discount rate this year to 3 per cent, from 3.5 per cent, as from November 1. Interest rates on ordinary and other types of bank deposits have been sliding as a result of the central bank's move.

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MANAGEMENT: Small Business

Following the lure of the countryside

Peter Marsh reports on high-tech establishments in rural areas

"IF I get stuck with a technical problem, I lie out on the moor and let it stew. I don't go for too long—I can't leave the phone unattended." The speaker is Eddie Clunan, who for five years has run a one-man electronics company from an isolated part of Cumbria, one of Britain's most rural counties.

Many people in high-tech industries around the world would gladly swap their office blocks and laboratories for Clunan's business premises, a 27-year-old farmhouse called Hazel Hall, reached by a dirt track and surrounded by rolling hills.

Life for the quietly spoken 39-year-old is not entirely a bucolic idyll, though. Customers and suppliers are mainly long distances away and his equipment is somewhat rudimentary, as illustrated by the old caravan he is thinking of converting into a makeshift clean room.

Clunan is one of a growing number of people running technology-based businesses in ancient buildings in Britain's rural regions. The structures themselves often have the right kind of dimensions for design and work and small-scale assembly in activities such as electronics and precision engineering.

The Council of Small Industries in Rural Areas, an arm of the UK Government's Development Commission, notes a growing trend by high-tech companies to set up in old buildings in the countryside. The council last year handed out £1.5m in grants (up from £460,000 in 1983-84) to aid the conversion of such structures into business premises.

High-tech businesses frequently fit in well in countryside areas. They usually employ small numbers of people and are relatively unobtrusive. Raw materials and products are generally lightweight and can be shipped in and out in small vans as opposed to heavy lorries.

Because of relatively low distribution costs, small businesses do not suffer a disadvantage through being in isolated areas a long way from their main customers in towns. Overriding all other factors is simply that the people running

high-technology businesses often prefer basing themselves in the countryside rather than cities. They view the latter with distaste because of high crime rates, heavy traffic and so on.

Take Ian Bilsland who eight years ago worked for IBM in the London area. Bilsland packed his bags and moved several hundred miles north to Blairgowrie, a small town near Dundee in the foothills of the Cairngorms, to set up Graphic Information Systems, which designs computer software.

Bilsland decided that if he was going to take the risk of starting on his own I would live in an attractive part of the world," says Bilsland, whose 16-person company is based in a converted 19th-century post office.

Isolated

Arthur Ring, proprietor of AR Microelectronics, which he runs with his wife, Georgina, has a still more unusual address, a 100-year-old former court house in Linton, near Cambridge. In the place where prisoners used to stand in the dock and he harangued by magistrates, there now rests a large computer. Ring uses the machine to design microchips for such customers as Plessey, IIT and Hughes Aircraft.

Many of the people running rural high-tech businesses stress the satisfaction they gain from working in the countryside. John McKechie, founder of Microcode, a company in West Wiltshire, in Wiltshire, spent three years designing his business's first product, a set of electronic circuits for encoding radio and telephone messages.

He did all this in an isolated 1720-built house, which acts both as his home and his company's drawing office, next door to a magnificent windmill. "This place gave me strength," McKechie remarks.

Not all the companies which operate premises in the countryside are small fry. AE, a world-renowned engineering group recently the subject of a takeover bid by Turner and Newall, has its headquarters and research laboratory in a major house near Rugby, Warwickshire. The company claims

the location is highly convenient for travelling to Britain's main industrial centres and, moreover, provides a pleasant environment for top-grade business people.

Ingersoll Engineers, the consulting group, operates from another country house near Rugby, where it occasionally stages horse shows.

John Hawkins, founder of Babage Software, a one-man software company, also lives at his business address, a converted, 100-year-old chapel in the country town of Totnes, Devon. Hawkins says he sometimes misses working in an ordinary office where there are other people to talk to.

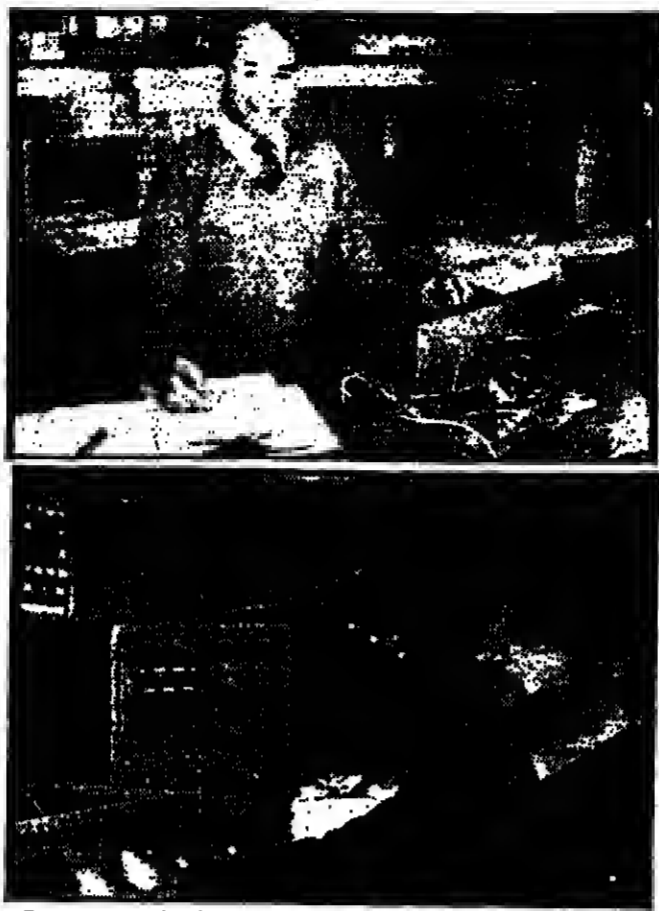
The opposite is true for Donald Hoyle, who thinks nothing of spending 12 hours a day by himself, designing computer software for controlling washing machines. Hoyle works in a 18th Century converted barn near the hamlet of Linthwaite in Cumbria.

"The barn has tasteful wood panelling and is sound-proofed with special honeycombe material to keep out noise from distractions such as passing tractors and to drown the sound of the washing machines which Hoyle tests.

Hoyle—who works for companies such as—Procter & Gamble and whose biggest achievement was to devise a program for cleaning garments in only 30 minutes, half the normal time—says he does not miss the bonhomie of working in an office. "I find being in a rural area good for inspiration," he says.

Alex Miller, managing director of Eastpoint, a small, specialist engineering company, thinks much the same way. Eastpoint, which makes a range of products including telephone exchanges and parts for aircraft ejector seats, is based in an old railway station in the picturesque village of Cortes Castle, Dorset.

Miller and his two co-directors, Les Hayward and John Mulby, converted the station in 1983, when it was derelict. The trio had become sentimentally attached to a place after realising Hayward's grandfather used to work there as a stationmaster.



Donald Hoyle (top) and Eddie Clunan: working in rural Cumbria

Another proud occupant of a disused railway station is Combustion Developments, of Bukewell, Derbyshire, which makes electronic systems for power stations. David Coe, managing director, says the premises help the company's business.

"When customers come here they remember us as the company in the railway station. It leaves a particularly good impression on Americans."

Running a business in old buildings in the countryside can sometimes lead to problems. ER Fluids is an engineering company, based in a ramshackle workshop in Brough, Derbyshire, which claims to have produced a new way of driving factory machinery. The technique is used in a novel clutch mechanism and turns liquid solid when current passes through them.

Dr Jan Aarons, commercial director, says the company, formed by ex-Sheffield University engineers, is working with several well-known overseas groups but does not have a good reputation with UK concerns. "Perhaps they would take us more seriously if we were in a smart, building in London with a receptionist and someone mak-

Management buy-outs

No halt to rate of growth

BY MARTIN DICKSON

THE PHENOMENAL expansion of age in the UK, with over £1.2bn worth of deals done (about four times that of 1984), accounting for some 15 per cent of overall acquisition activity. The buy-out, in short, became established as a legitimate arm of business policy.

The past fortnight alone has witnessed: ● Britain's second buy-out attempt during a takeover battle—that for printing group McCrone— and the first in which the management team has raised its initial offer.

● The launching of an inventive plan for a "management buy-out" through a hostile bid for Simon Engineering, the process plant contractor.

The rapid growth of the industry is underlined in a new survey published by Venture Economics, the venture capital specialists, in conjunction with Nottingham University's Centre for Management Buy-out Research, an acknowledged leader in this field.

The survey claims to be the only "one stop" source of comprehensive information on 1985 buy-outs, deal structures and leading equity investors. But at a price of £1,995 (plus VAT) for 150 ring-bound pages, it is hardly parting with this fund of knowledge cheaply.

Several themes stand out. First, 1985 was the year that the buy-out phenomenon came

of age in the UK, with over £1.2bn worth of deals done (about four times that of 1984), accounting for some 15 per cent of overall acquisition activity. The buy-out, in short, became established as a legitimate arm of business policy.

Second, the time between a management succeeding with a buy-out and then floating its company on the Stock Market has been getting noticeably shorter, providing institutional investors with an early opportunity to revalue their stake, or sell it if they so wish.

The average time between buy-out and flotation for 33 companies which came to the market between 1982 and 1986 was just over two years—an average significantly reduced by the number of 1985 buy-outs which have already been floated.

So called trade sales—that is, the disposal of a bought-out company to another company—have also become an increasingly important means for investors to cash in their stake, particularly in small companies.

Third, the buy-out industry is becoming more international, with a growing number of investments from foreign parent companies. More buy-outs involving the sale of overseas subsidiaries and the growing involvement of foreign

investors, especially major US institutions.

The increasing role of the Americans could, says the report, lead to a much higher level of debt, relative to equity, in buy-outs. In the UK, the majority of deals involves some 20 to 40 per cent of equity, while in the US the ratio of debt to equity often approaches 8:1.

The Bank of England has already made clear that it would regard such a development as undesirable.

As the report makes clear, investors in many management buy-outs have already made handsome returns—some within less than a year—and the rate of business failures has been very low (none among deals over £5m).

But amid all this activity, it is perhaps well to heed Venture Capital's warning that "the future may not be quite so bright. The upward pressure on buy-out valuations, which has been caused largely by the high level of confidence in the stockmarket, may well put severe pressure on the cash flow required to service the buy-out debt."

Review of UK Management Buy-outs 1986 edition, 150 pages. Available from Venture Economics, 14, Bury Way, Passage, London, W4 4PH. Price £1,995 plus VAT.

In brief...

MORE than £6.5m has been committed by investors to the most recent venture capital fund arranged by merchant bankers, Lazard Brothers. Called the Lazard Unquoted Companies Fund, it will make investments in UK unquoted companies with good growth prospects, operating across a wide range of industry sectors.

The fund will be managed by Development Capital Group, a Lazard subsidiary and is aimed at complementing Lazard's specialist funds which focus on investment in particular industry sectors.

A £25m West Country Fund has been established by 31 investors in industry—to encourage new enterprise and employment among local

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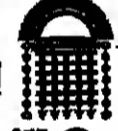
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UK COMPANY NEWS

PLAN TO LIQUIDATE THE GLASGOW STOCKHOLDERS TRUST

Mowlem bids to reduce its debt

BY TERRY POVEY

John Mowlem has made a hostile bid for Glasgow Stockholders Trust. If its offer succeeds, the contracting and construction group is hoping to raise some £55m in order to reduce debts through the liquidation of GST's investments.

The contracting and construction group plans to liquidate GST's portfolio if its bid succeeds.

Mr Philip Beck, Mowlem's chairman, said yesterday that this form of fund raising had been chosen as it was "cheaper, and left a better aftermarket in the company's shares at a time when stock market conditions were uncertain as far as general GST, which had 90 per cent of its £55m assets as of the

end of 1985 invested in UK, US and Far Eastern equities, yesterday asked shareholders to take no action on the Mowlem offer until the board writes to them.

However, Sun Life Assurance Society and Sun Life Pensions, who between them own 26.5 per cent of GST's ordinary shares, have already agreed to accept the offer.

Mr Beck commented that he was disappointed that "the board of Stockholders have so far been unable to recommend the offer, particularly since the major shareholder in their company has made it clear it will accept."

Mowlem's has been considering ways of raising fresh funds and equity for some time but

has been concerned to avoid dilution or the use of an extensive discount.

While the group's shares fell 24p to 344p yesterday, one calculation makes the bid for the equivalent of an almost one-for-four rights issue at 345p.

Although at the start of this year Mowlem had net cash of £28m, this balance had in the course of 1986 turned into a net debt equivalent to 60 per cent of shareholders' funds.

Debts had grown because of the acquisition costs and working capital needs of SGB, the scaffolding company bought for £160m in May, and Alfred Booth, the housebuilder the £17m purchase of which was completed in January.

To back up its share offer for GST, Mowlem has forecast pre-

tax profits of not less than £29m for 1986, which compares with £13.1m last year, and earnings per share of not less than 33.5p (30.2p).

The terms of Mowlem's offer are based on the formula asset value of each GST share. For a FAV of up to 180p, Mowlem will offer its shares, taken as being worth 382p each, to the value of 110.813 per cent of the asset value.

For an FAV of over 180p, Mowlem will pay 99.5 per cent of the excess in cash. A cash alternative worth 165p for each GST share is also being offered.

On the basis of the most Mowlem share offer is worth 184p a GST share. This compares with a 168p close last night.

See Lex

Petranol in talks with un-named suitor

Mr Terence Heneaghan, managing director of Petranol, the UK agency company with a production base in the US, announced yesterday that preliminary merger talks were under way with an un-named suitor.

He said he had been forced to make the announcement because of a steep rise in the share price from about 36p 10 days ago to 59p last night.

Mr Heneaghan said, however, that the talks so far were not conclusive, and he hoped to make an announcement by the end of the week.

Last month Petranol's shareholders blocked a proposal to double its capital through a \$50m rights issue for the acquisition of Apollo Energy, a private US oil group. It is thought that Inoco, a US oil company, helped to block the rights issue through its 6.7 per cent holding in Petranol's equity.

Earlier this year, Inoco bid £21m for Petranol, but it was thwarted when the Takeover Panel decided that it and Mr Clive Smith, Petranol's former chairman who resigned this year, were acting in concert.

INFRARED ASSOCIATES, the US-based high-technology company quoted on USM made pre-tax profits of \$413,000 (at current rates) in the half year to August 31 1986, against \$347,000.

Acquisitions lift St Ives to £8m

BY DAVID GOODHART

St Ives, the fast-growing printing group which came to the market in September 1985, yesterday announced that in its first year as a public company turnover has risen from £18m to £40m and pre-tax profits from £2.5m to £3.6m.

The results are boosted by two major acquisitions—Richard Clay, the book printer, for £18.8m and Chase Web Offset, the magazine printer, for £22m—which have helped lift its market capitalisation from £21m to over £100m and taken it into the top five printing groups in the UK.

Richard Clay has made St Ives the largest book printer in Britain and Chase has made it one of the largest magazine printers. Under merger accounting rules pre-tax profits still show a rise of 47 per cent and turnover is up 23 per cent.

Mr Bob Gavron, St Ives chairman, said the result reflected a record level of activities for the group's trading which had arisen from continued organic growth, as well as the acquisition of Focus Technical Services in July.

The results, including Focus, showed that sales grew by 25 per cent to £20.13m (£16.08m), while earnings per 10p share rose 38 per cent to 8.15p (5.91p).

The final dividend is 1.35p net for a total of 2p. The company said this was a 33 per cent increase over the notional

SAC boosts profit 51%

SAC International, the USM quoted design engineering group, lifted taxable profits by 51 per cent from an adjusted £1.1m to £1.66m in the year to August 31, 1986.

Mr Roger Smedley, the chairman, said the result reflected a record level of activities for the group's trading which had arisen from continued organic growth, as well as the acquisition of Focus Technical Services in July.

The results, including Focus, showed that sales grew by 25 per cent to £20.13m (£16.08m), while earnings per 10p share rose 38 per cent to 8.15p (5.91p).

The final dividend is 1.35p net for a total of 2p. The company said this was a 33 per cent increase over the notional

dividend which would have been recommended for the year ended August, 1985 had its shares been listed throughout that year—SAC came to the USM last December.

During the period under review, the group achieved a major corporate objective in obtaining a level of sales to overseas customers which now accounted for over 50 per cent of total turnover.

All SAC's UK activities performed well with all divisions showing an increase in turnover and profits. The chairman said he was confident that SAC was now well placed to benefit from the many international aerospace programmes that were expected to be launched over the coming year.

the new financial year (starting August 1) 50 new magazine printing contracts had been won including two from abroad—for Elle and Comptel.

The net cost of redundancies over the year is £200,000 and the interest charge £700,000—gearing at the year end was 22 per cent but has now been reduced. Earnings per share have increased from 24.5p to 43.5p and a total dividend of 9p is proposed. In the coming year, Mr Gavron expects continued organic and acquisition growth.

Miss Sam withdraws plans for flotation

By Richard Tomkins

Miss Sam, the high street fashion company which had yesterday been expected to unveil its prospectus for a flotation on the stock market, has been pulled out of the new issues queue.

Capel-Cure Myers, the stockbroker which has been advising the company, blamed a legal hitch for the withdrawal but would not elaborate. No-one at the company was available for comment.

Miss Sam had been expected to come to the main market through a placing which would have given it a market capitalisation of about £15m. On the basis of the most Mowlem share offer is worth 184p a GST share. This compares with a 168p close last night.

The company was founded in 1976 by Mr Stephen Morris. It designs and supplies women's and children's fashion wear to high street retailers and mail order companies in Britain and Europe, using sub-contracted manufacturers.

Capel-Cure Myers could not say whether Miss Sam's flotation had been cancelled or delayed. The legal hitch which has interfered with its plans for a listing is understood to be connected with the business itself rather than with difficulties in meeting the listing requirements.

APV in £20m US expansion

APV HOLDINGS, the food processing equipment group, is paying about £20m for three US ice-cream equipment companies in a series of deals which will extend its capacity to produce a wide range of ice-cream types.

APV Crepac, the British company's main operating subsidiary in the US, has reached agreement in principle to buy Clear Ice Cream, a maker of extrusion systems used in ice-cream manufacture.

APV is also negotiating the acquisition of Douglas Machine Corporation, which makes wrapping and travelling equipment, and Viteline, a manufacturer of frozen confection machinery, from FMC.

These purchases are the first by APV since it fought off a £22m takeover bid from Siebe, the safety products and engineering group, last June.

SE quote for US gas group

By Max Wilkinson

Coastal Corporation, a US gas transmission and production group, is to seek listing on the London Stock Exchange just before the £5bn flotation of British Gas.

It will seek a listing on December 1 and hopes that dealings will start on December 4, just four days before dealings are due to start in British Gas shares.

Coastal, which will be the first US gas transmission company to seek a London listing, says that it was not particularly interested by the timing of the British Gas offer, and had been considering ways of broadening its share base for some years.

Unlike British Gas shares, which are likely to be offered on a prospective yield of 6 1/2 to 7 per cent, the yield on Coastal stock has been only about 4 per cent. Its emphasis will be on its past record of fast growth in the competitive US gas markets which have now been opened up by deregulation measures.

PWS puts its case to Heath

The Fielding/Heath/PWS bid saga entered its final stage with the usual last minute exhortations, assertions, denials and counter denials associated with a bitterly contested bid.

A further circular from insurance broker PWS, which, under chief executive Mr Ronnie Ben-Zur is making a hostile bid for rival insurance broker C. E. Heath, reiterates the reasons why Heath's shareholders should reject the defence merger between Heath and another insurance broker, Fielding Insurance—effectively a reverse takeover—and accept PWS's final and revised offer for Heath.

The document from PWS compares prospects of each combined company, in particular that PWS can add £2.2m profits to the grouping, against £5m from Fielding.

Heath's share price shed 7p to 480p, confirming the market's view that the Heath/Fielding merger will go through, while PWS shed 2p to 280p in line with the general weakness in the insurance broking sector.

McCorquodale buy-out final offer raised to £164m

BY DAVID GOODHART

THE McCorquodale management buy-out team, competing with Norton Opax for control of its company, has increased its offer a final time under pressure from Mr Robert Maxwell who holds a 22 per cent stake.

It is now offering 315p a share, up from 310p which values the company at £164m. The final offer also bows to Mr Maxwell's request for an equity stake in the buy-out if the Norton offer of 310p a share in cash and 30p in cash—falls on Friday.

In addition Pru-Bache, advisers to the buy-out, have stated for the first time that, in the event of Norton failing, its own offer will need 75 per cent acceptances to go unconditional. Both Mr Maxwell and Samuel Montagu, which holds a 15 per cent McCorquodale stake on behalf of Norton

Opax, have agreed to accept the buy-out offer in the event of Norton failing.

Samuel Montagu had threatened to refuse to accept the buy-out offer if Norton failed which would have made it difficult for the buy-out to take McCorquodale private.

However, Mr Clive Chalk of Samuel Montagu said last night that the concession had been easy to make because the situation would not arise. He stressed the fact that Mr Maxwell has committed his final 2.9 per cent stake—in addition to the already-pledged 19.1 per cent—to Norton.

Mr Maxwell said that he had secured undertakings from Samuel Montagu not to frustrate the buy-out offer and now wanted the 68 per cent of uncommitted shareholders to decide the issue.

The extra finance for the

increased offer is coming in part from the reduced cost of the financing group. Standard Chartered Bank has also agreed to increase its loan from £70m to £81.5m.

The Electra Cantover Direct Investment Plan has increased from £34m to £38m its equity investment. However, it may face a cut in its stake arising from the option held by Mr Maxwell—and subsequently all other McCorquodale shareholders—of taking some equity in the buy-out.

All accepting shareholders have an opportunity to take shares in McCorquodale up to a maximum of £11.8m, subject to Theover Panel approval of the deal with Mr Maxwell. He had agreed to subscribe for at least £2.5m of the equity and has an option to subscribe up to £6.5m.

See Lex

Boardroom shake-up at MSC

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

Manchester Ship Canal Company, which is resisting a long and apparently deadlocked takeover bid by Highbury, yesterday made sweeping boardroom changes, appointing Mr Nicholas Berry as chairman and Sir Peter Lazarus, former Permanent Secretary of the Department of Transport, one of three new directors.

Mr Donald Redford, who was chairman up to yesterday's board meeting, has been appointed to the non-executive post of president of the company.

Mr Berry said there was no question of Mr Redford having been sacked. He had brought forward his planned retirement by about six weeks.

However, Mr Redford's vigorous and uncompromising style has had its critics among shareholders, particularly after the MSC's last year, when his treatment of small shareholders questioning the board's response to Highbury was very brusque.

This made him look as though he was trying to see off the then potential bid by the Lancashire property developer and owner of Highbury, Mr John Whitaker, rather than safeguard the interests of the shareholders as a whole.

Meanwhile, Highbury claimed yesterday that it now has 56.1

per cent of the MSC's 5m shares and 42.5 per cent of the company's traceable votes. The voting structure is tapered to favour smaller shareholders.

Mr Berry immediately disputed the voting percentage, but admitted that the key word in Highbury's statement was "traceable." About 6 per cent of votes, mainly of small shareholders, have not been traced.

Highbury says it would therefore control any general meeting of the company the moment it achieves 47.1 per cent of the total votes and proxies.

It believes this to be an easily realisable objective: both sides could start trying to "unbundle" their holdings into smaller packets held by nominees so as to maximise voting power.

Highbury believes it would eventually get a majority at a general meeting just by doing this.

However, Mr Berry said that general rules agreed by both sides with the Takeover Panel stipulated that Highbury must have more than half of all the votes, whether traced or not.

In effect, this means that Highbury needs 53 per cent of the traceable votes, far above the 47.1 per cent it claims of victory.

Mr Martin Hill, Highbury's managing director, said yesterday that it now has 56.1

per cent of the MSC's 5m shares and 42.5 per cent of the company's traceable votes. The voting structure is tapered to favour smaller shareholders.

Mr Berry, who is a director of the Daily Telegraph, joined the MSC board last year with Mr Will Hopper, former Conservative Euro-MP for Greater Manchester and now chairman of the Freeport of the controlled Salford Trust in the City.

Mr Berry controls a quarter of the shares through the holdings of Harrap, of which he is chairman, and has a personal block of 700,000. Dr Isidor Klausner, Harrap's vice-chairman, joined the MSC board yesterday, as did Mr Graham Elliott, a partner in a Manchester firm of chartered accountants.

As chairman, Mr Berry will also have joint control of 244,000 shares which the board holds in trust. He shares this with Mr Graham Stringer, Labour leader of Manchester City Council, which has 20 shares, but a £5m debenture and a statutory right to one more seat on the board than the shareholders' directors.

At the heart of the dispute is MSC's green-field Barton Dock estate, which Mr Whitaker wants to transform into a shopping complex. MSC claimed last week it had been offered £70m for the site when developed—as against Highbury's total bid value of £37m.

MSC is an unusual company because it is the last in the private sector with statutory obligations. These relate to navigation and drainage of the Mersey basin.

The presence on the board of Sir Peter Lazarus, with his widespread Government and Whitehall contacts, was therefore being viewed as possibly crucial for any negotiations that might now take place.

Plessey

half year results

"firmly in line with plan"

Sir John Clark, Chairman

- Operating profit up by 21.5%
- Pre-tax profit up by 24.3%
- Earnings per share up by 37.4%

1986-87 half year results

An extract from The Plessey Company's unaudited consolidated accounts.

	26 weeks ended 26 Sept. 1986 £m	26 weeks ended 27 Sept. 1985 £m
Turnover	687.0	656.7
Operating profit	79.8	65.7
Profit before taxation	87.4	70.3
Earnings per share (Before extraordinary items)	7.49p	5.45p

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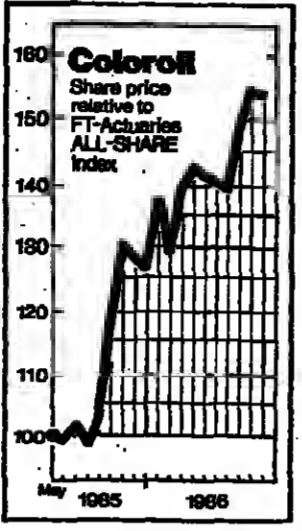
UK COMPANY NEWS

David Goodhart on the 'young company most likely to' Turning point for Coloroll

COLOROLL GROUP, the gifted youth of the British home fashion market, has become used to having praise heaped upon it.



Mr John Ashcroft, chairman and chief executive of Coloroll



performance began, and the production of full management accounts each month was introduced.

Addressing the workforce at an "Open Day" meeting after the six-week shake-up, Mr Ashcroft summed up the changes as "cutting the crap". An immediate 250,000 has been cut out of overheads through axing 50 staff — mainly office workers — and closing the directors' bar and dining room.

Not everyone is happy, of course. When Mr Bill Bowers, the former chairman, finally stepped down in September he regretted the passing of a family style of management. He clearly found his new masters just a touch ruthless.

The workforce, too, admired Mr Ashcroft's directness but many were upset by the 50 redundancies after they thought they had been told at the Open Day that there would be none.

However, managers like Mr Tony Convey, the production director, have found the new regime liberating. He was part of what Philip Green describes as a "sub-culture" of good senior managers below board level.

These managers should now have far better information to serve their existing markets as well as the new markets opened up by ceramic input into the home fashion "packages".

Retailers like Marks and Spencer, Boots, Littlewoods and Sainsbury will soon be able to sell packages including giftware, wallcoverings, table linen, dinnerware and bedding.

Over a six-week period in the summer Coloroll set about installing its own very different management disciplines designed to achieve the minimum performance criterion of 10 per cent return on sales, 25 per cent return on capital, 20 per cent annual e.p.a. growth, 10 per cent annual increase in dividend and 30 to 40 per cent gearing.

At the end of the six weeks clearer lines of responsibility and accountability had been established, Monday morning section managers were invited to discuss all aspects of per-

home fashion goods. He noticed that several retailers were putting together packages (wallpaper, bed covers and curtains) but buying from different manufacturers and then paying a designer to blend them together.

As at least one major retailer has now agreed, it is simpler to buy from one manufacturer/designer/Coloroll. Its appealing designs have something in common with Laura Ashley. In fact Laura Ashley has tried and failed to force Coloroll to change its logo, which it claimed was too similar to its own.

Although Coloroll is now best known for these Yuppie "packages" — proudly displayed at its new shop in Regent Street — the company has also now become, in John Ashcroft's phrase, "one of the mug mugs of the western world".

Following its two recent ceramics acquisitions of Biltons and Staffordshire Potteries — Coloroll has the largest UK market share of the earthenware sector at 28 per cent.

These acquisitions underline Coloroll's second main assumption — that its undoubted competence in design, marketing and financial control can profitably be grafted on to many less well run companies in its "home fashion" patch.

Coloroll's post-acquisition strategy at Staffs appears to be a model of its kind. Staffs was by no means poorly managed and has one of the best ceramic production units in Europe.

The company has consistently made money out of money, but made itself vulnerable to take-

Pineapple sees return to profit this year

Pineapple Group, formerly Pineapple Dance Studios, reduced its losses before tax from a re-stated £190,000 to £232m in the year to July 31 1988. And the directors expected the group would return to profits in the present year.

Second US shareholder for Boosey & Hawkes

Boosey & Hawkes, the music publisher and instrument manufacturer, has acquired a second large US shareholder in the shape of Allen & Company, a privately owned Wall Street investment firm.

AFP to take 55% stake in Gestetner

Gestetner Holdings, the duplicator and office investment group, has agreed to give management control to an Australian investment company in return for an initial £14m cash injection.

MAI finds buyer for large part of LCAH

MAI, the financial services and media group, has found a buyer for a substantial proportion of the outdoor poster business of London & Continental Advertising Holdings.

Without US-High Flyers might be grounded

High standards of cleanliness, maintenance and safety in a 24-hour, 7 day a week business such as airports, require dedicated and professional service systems.

Share Drug advances 27%

Share Drug Stores, the USM quoted drug store retailer, yesterday announced a 27 per cent increase in 1988-89 profits and at the same time said it intended to seek a full listing in due course.

Company Notices

NOTICE OF PREPAYMENT AND SELECTION OF CURRENCY OF PAYMENT. European Investment Bank. 100,000 EUROPEAN COMPOSITE UNITS.

SOCIETE GENERALE \$ US 200,000,000 SUBORDINATED FLOATING RATE NOTES DUE 1994. For the six months, November 7, 1986 to May 6, 1987, the rate of interest has been fixed at 6 3/16% P.A.

REPUBLIC OF SOUTH AFRICA US\$25,000,000 7 1/2% 1972/1987. The US\$1,000,000 instalment due for redemption on December 11, 1986 has been partly met by surplus to the nominal value of US\$285,000.

Art Galleries. COLMANER 14, Bond Street, W1. 01-7340. MASTER PAINTINGS, 10-13, 10-13, 10-13.

NOTICE TO HOLDERS OF SETAN COMPANY LIMITED 3.25 PER CENT CONVERTIBLE BONDS. Payment to holders of (A) and (B) of the Bonds dated 20th June, 1985.

NOTICE TO BONDHOLDERS OF SEIKISU HOUSE, LTD. ¥15,000,000,000 2 1/2 PER CENT CONVERTIBLE BONDS DUE 1995 (the Bonds).

Clubs. AVE has notified the others because of a policy of air for money.

Advertisement for BET (British Electronic Travel) featuring a 'Departures' board and text: 'Without US-High Flyers might be grounded. High standards of cleanliness, maintenance and safety in a 24-hour, 7 day a week business such as airports, require dedicated and professional service systems.'

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UK COMPANY NEWS

Alice Rawsthorn on the USM debut of Halls Homes and Gardens

Clearing the path for growth

A NEW issue on the Unlisted Securities Market tends to conjure imagery of paper millionaires and people's businesses. Yet Halls Homes and Gardens, which will go public later this month, is made of more prosaic stuff, its business being the manufacture of garden sheds and greenhouses.

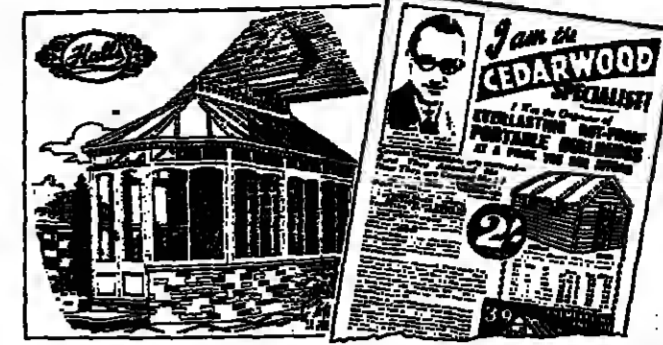
Halls has been manufacturing garden buildings since the 1930s when, as the consumer products division of the Austin Hall Group, it sold "everlasting, rot-proof portable buildings" from £1/8s for "two shillings down."

In the early 1970s Halls responded to the soaring price of cedar wood—with which it manufactured its garden sheds—by diversifying into aluminium greenhouses. By 1976 greenhouses provided the bulk of its turnover. Since then conservatories have emerged as a new source of profits.

Austin Hall was acquired by Pentos, then an acquisitive industrial holding company in 1974. Pentos needed to realise cash in the early 1980s and, in 1982, Halls' managers, led by the current chairman and managing director, Mr Clive Gregory, were given the opportunity to stage a management buy-out.

A buy-out package was assembled, with Citicorp as lead investor, providing £3.5m to purchase the business, £1.5m of which was to be deferred for 18 months.

The first priority was to sell off surplus stocks. Under



Pentos the company had begun to diversify, unsuccessfully, into the marketing of general garden equipment. At the time of the buy-out it was left with stocks worth roughly £2m, which would take two years to clear.

The second priority was to broaden Halls' product base. By the early 1980s the garden buildings market had matured and the emergence of the DIY "sheds" as retail distributors had sharpened price competitiveness.

As a result Halls has been forced to keep the price of its cheapest shed below £100 for a decade. The only scope for growth lies in securing distribution gains and by poaching market share from its competitors.

Halls has introduced new products and overhauled its designs. But the crux of its problems lay in marketing. From the late 1970s onwards it had changed the focus away

from distribution through garden centres, towards the High Street multiples and DIY sheds. The garden centres became, as Mr Gregory put it, "rather uncomfortable" about this and Halls lost business from them.

The solution has been to introduce distinctive products for garden centres, with different point-of-sale material. Latterly it has also differentiated point-of-sale material for individual retail customers and, to a lesser extent, different product designs.

Since the buy-out Halls' share of the £45m garden buildings market has risen, according to Mr Gregory, from 24 to 30 per cent. The company anticipates further gains this year having expanded its retail distribution.

Halls has also entered a new and more fertile product field, conservatories. Whereas the garden building market is

mature, conservatories are in their nascence. The market is thought to be worth £40m a year, but market penetration is only 4 per cent.

The first Halls conservatory was a modest affair, a "superior" lead-to-greenhouse" as Mr Gregory called it. Since then the range of designs has been widened and the company has invested £900,000 in a high-tech painting plant. It has now introduced the "Victorian" conservatory, designed in traditional style and made from wood with a far higher price and corresponding margins.

Conservatories provided sales of £3.2m—and much of the profits growth—in 1985, compared with £3.9m for garden buildings and £1.5m for other products. Both profits and turnover have risen since the buy-out, from £1,000 on £2m in 1981 to £896,000 on £13.7m last year. In its prospectus Halls will forecast pre-tax profits of £1m for the current year.

Halls plans to go public through a placing of shares sponsored by Schroder's Securities. It will issue 30 per cent of its equity to raise £3m, some £1.65m of which will be ploughed back into the company to reduce the borrowings incurred by the buy-out.

The need to reduce these borrowings has prompted the flotation. Once the debt burden is reduced Halls plans to nurture its nascent markets overseas and in the commercial sphere, selling to architects and builders.

C. E. Heath Shareholders E.G.M. to approve the Fielding Insurance Merger

Proxies must arrive at C. E. Heath by 10.00 a.m. on Wednesday 19th November, 1986. Telephone Hugh Field at Barings (01-283 8833) who will arrange for your proxy to be collected.

This advertisement has been approved by a duly appointed committee of the Directors of C.E. Heath Public Limited Company.

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Ian Farnsworth
Senior International Executive
UK Region
National Westminster Tower
25 Old Broad Street
London EC2N 1HQ
Tel No: 01-920 1781 Telex: 885361

APPOINTMENTS

Chairman designate of Terresearch

Mr Ken W. Williams has joined the board of TERRESEARCH Taylor Woodrow's foundation engineering subsidiary, and Mr John Hissam, has been appointed manager of the company's bored piling and diaphragm walling activities. Due to increased responsibilities elsewhere in the group, Mr Roy Broadhead, will relinquish the chairmanship of Terresearch on January 1, and Mr Williams will assume this role.

Mr Colin Littlewood has been appointed a director of BULL THOMPSON & ASSOCIATES, a Loper subsidiary. He was with Hoggett Bowers.

LAWRENCE GRAHAM has admitted Mr Paul Walker and Mr John Verrill to the partnership. Mr Walker was an assistant director in the corporate finance department of J. Henry Schroder Wagg & Co. Mr Verrill specialises in the oil sector and insolvency work.

Mr Martin G. Hallas has been appointed finance director and company secretary of ELEY, a subsidiary of IML. He was finance director of IML Corvetus International.

At SHEARSON LEHMAN METALS Mr Ian Patterson, formerly with Dubai Aluminium, will become aluminium dealer. Mr Barry Marshall, vice president, in charge of aluminium trading, will be taking over the

new responsibility for managing day-to-day LMS trading activities in London. Mr Barry Marshall, Mr Michael Turek, Mr Wolfgang Becker and Mr Kazunari Sugimoto have been appointed overseas directors.

HODGSON LANDAU BRANDS has appointed Mr P. J. Frost as managing partner. He is a partner at Hodgson Impey, the UK member firm, and will be based in London.

Mr Rod O'Donoghue has joined the INCHCAPE board as finance director. He was previously finance director of Pritchard Services Group.

Mr Frank Jackson has been appointed director of finance of KING EDWARD'S HOSPITAL FUND and part-time fellow in public finance at King's Fund College from February 1. He succeeds Mr Frank Hill in the former post. King Edward's Hospital Fund is an independent foundation dedicated to improving standards of health care and its management, and to the support of NHS and voluntary hospitals and related services, particularly in London.

Mr James McLeod is to become an associate director of ROCKFORD LAND, part of the Rockport Group, from December 1. He is a development director at Trafalgar House Developments.

Postponed to May 1988 - Vis: The Exhibition with a close look at the industry of the future



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Industrial interaction is animating the economic atmosphere around the world, putting more emphasis on the supply industry's role in an industrial system which embodies a growing quantity and quality of innovations, and the remarkable potential of this sector. VIS ITALIA aims to become Italy's most important exhibition of this sector, to favour a better understanding of the market and discover the wide variety of channels which the market offers.

For this reason, and in reply to the many operators who requested an appointment at world level, VIS ITALIA, originally scheduled for November 19-22, 1986 as a European show, has been postponed to 1988 in order to allow the necessary expansion and investigation which will transform this exhibition into an event of international importance.

18-21 MAY 1986

PARMA (Italy) FAIR GROUND



New Issue This advertisement appears on a matter of record only November 17, 1986

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Offering Price: 100%

Dresdner Bank Aktiengesellschaft

Daiwa Europe (Deutschland) GmbH

CSFB-Effektenbank

Banca del Gottardo

Bank of Tokyo (Deutschland) Aktiengesellschaft

Banque Paribas Capital Markets GmbH

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

EBC Amro Bank Limited

Generale Bank

Industribank von Japan (Deutschland) Aktiengesellschaft

Morgan Guaranty GmbH

Nomura Europe GmbH

J. Henry Schroder Wagg & Co. Limited

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

Yamaichi International (Deutschland) GmbH

LONDON RECENT ISSUES

Table of stock prices for various companies, including Anglo-Continental, Anglo-Continental, Anglo-Continental, etc.

Table of fixed interest stocks, including Anglo-Continental, Anglo-Continental, Anglo-Continental, etc.

Table of 'RIGHTS' OFFERS, including Anglo-Continental, Anglo-Continental, Anglo-Continental, etc.

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts and their details, including names like Abbey Unit Trust, Anglo-Continental, etc.

FT UNIT TRUST INFORMATION SERVICE

Large table listing unit trust information, including names like Anglo-Continental, Anglo-Continental, Anglo-Continental, etc.

JOTTER PAD advertisement with a grid and promotional text: 'If you wish to purchase this space for your company message please call Daniel Russell, 01-248 8000, Ext. 4181 or your usual Financial Times Representative.'

F.T. CROSSWORD PUZZLE NO. 6,180

Crossword puzzle grid with numbers 1 through 28.

Crossword puzzle clues and solutions, including 'ACROSS' and 'DOWN' sections with numbered clues.

Vertical text on the left margin, including 'Gardens', 'a close e future', '8-21 MAY 1986', 'WMA GROCERS', '7, 1986'.

AUTHORISED UNIT TRUST & INSURANCES

34

Windsor Trust Managers Ltd
10 Grosvenor Gardens, W1C 2ED
City of Westminster Assurance Co Ltd
10 Grosvenor Gardens, W1C 2ED

INSURANCES

AA Friendly Society
10 Grosvenor Gardens, W1C 2ED
Abney Life Assurance Co Ltd
10 Grosvenor Gardens, W1C 2ED
Acton Life Assurance Co Ltd
10 Grosvenor Gardens, W1C 2ED

City of Westminster Assurance Co Ltd
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INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds, including columns for fund names, descriptions, and numerical values.

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Money Market Trust Funds

Table listing Money Market Trust Funds with columns for fund names and values.

Money Market Bank Accounts

Table listing Money Market Bank Accounts with columns for bank names and values.

OFFSHORE AND OVERSEAS

Table listing Offshore and Overseas funds with columns for fund names and values.

TRADITIONAL OPTIONS

Table listing Traditional Options with columns for option names and values.

Notes and disclaimers regarding the data presented in the tables.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound improve

THE DOLLAR improved a little in nervous, but quiet foreign exchange trading. Dealers were rather cautious about the implications of statements from US and Japanese officials about the respective values of the dollar and the yen, but not the dollar and the yen, but not the dollar and the yen...

but rose to DM 2.8750 from DM 2.8625, to SF 2.3520 from SF 2.3370, to FF 16.3250 from FF 16.3000, and to Y232.50 from Y230.75.

Y230.75. The dollar closed at DM 2.8750 compared with DM 2.8100 on Friday.

JAPANESE YEN—Trading range against the dollar in 1986 is 282.70 to 312.35. October average 298.28. Exchange rate index 295.1 against 296.9 six months ago.

The yen lost ground to the dollar in quiet, but not soed trading. Mr. Kihichi Mizuwa, Japanese Finance Minister, said the yen is still too strong for the Japanese economy. A senior official at the Bank of Japan was reported as saying the yen is not too low but would have to remain relatively strong to reduce Japan's balance of payment surplus.

Prices rose slightly on the London International Financial Futures Exchange yesterday, reacting to hopes of easier credit policy by the US Federal Reserve after renewed signs of weakness in the US economy.

Opex's aim to return to fixed oil prices and a target of \$18 a barrel helped support sterling, and this in turn added confidence to sterling dominated interest rate contracts on Liffe.

December long-term gilt futures opened at 108.12 and after touching 108.15, closed at 108.08, compared with 108.04 on Friday.

Three-month sterling deposit futures for December closed near the day's high at 88.90, against 88.74 previously, in spite of the lack of movement in interest rates on the London money market, where dealers remain sceptical about the prospects for an early cut in bank base rates.

FINANCIAL FUTURES

Credit hopes boost US bonds

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EMMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Unit, % change from previous, % change from 1986 start, % change from 1985 start.

POUND SPOT—FORWARD AGAINST THE POUND

Table with columns: Date, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a., One year, % p.a.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Table with columns: Date, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a., One year, % p.a.

CURRENCY RATES

Table with columns: Currency, Rate, % change, % change from 1986 start, % change from 1985 start.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change, % change from 1986 start, % change from 1985 start.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change, % change from 1986 start, % change from 1985 start.

CURRENCY FUTURES

Table with columns: Currency, Term, Rate, % change, % change from 1986 start, % change from 1985 start.

STERLING INDEX

Table with columns: Date, Index, % change, % change from 1986 start, % change from 1985 start.

STAMPAER AND PORKS 500 INDEX

Table with columns: Date, Index, % change, % change from 1986 start, % change from 1985 start.

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Table with columns: Date, Index, % change, % change from 1986 start, % change from 1985 start.

OTHER CURRENCIES

Table with columns: Currency, Rate, % change, % change from 1986 start, % change from 1985 start.

FT LONDON INTERBANK FIXING

Table with columns: Currency, Rate, % change, % change from 1986 start, % change from 1985 start.

MONEY RATES

Table with columns: Currency, Term, Rate, % change, % change from 1986 start, % change from 1985 start.

LONDON MONEY RATES

Table with columns: Currency, Term, Rate, % change, % change from 1986 start, % change from 1985 start.

NEW YORK MONEY RATES

Table with columns: Currency, Term, Rate, % change, % change from 1986 start, % change from 1985 start.

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UK clearing bank base lending rate 11 per cent since October 15

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Cambridge Futures Charts London Commodity Charts and Wolff Charts have merged. And that means a more comprehensive service covering all of the actively traded futures markets.

KfW DM Bonds Prime Quality Fully backed by the German Federal Republic High Liquidity DM 9.9 billion in circulation

BEAT DJI BY 350% \$1 million has grown to over \$33 million with Income & Profits Reinvestment 1973-1986 after commissions without leverage or market timing.

WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on November 17, 1986. In some cases rate is nominal. Market rates are the average of buying and selling rates, except where they are shown to be otherwise.

Table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING, COUNTRY, CURRENCY, VALUE OF £ STERLING, COUNTRY, CURRENCY, VALUE OF £ STERLING.

Abbreviations: (A) approximate rate, no direct quotation available; (B) free rate; (C) based on U.S. dollar parities and going sterling-dollar rates; (D) limited rates; (E) basic rates; (F) buying rates; (G) bankers' rates; (H) commercial rates; (I) forward rates; (J) forward rates; (K) forward rates; (L) forward rates; (M) forward rates; (N) forward rates; (O) forward rates; (P) forward rates; (Q) forward rates; (R) forward rates; (S) forward rates; (T) forward rates; (U) forward rates; (V) forward rates; (W) forward rates; (X) forward rates; (Y) forward rates; (Z) forward rates.

LONDON SHARE SERVICE

ENGINEERING-Continued

Table of share prices for various engineering companies, including firms like BHP, British Steel, and various industrial groups.

INDUSTRIALS-Continued

Table of share prices for various industrial companies, including firms like ICI, British Petroleum, and various manufacturing groups.

DRAPERY & STORES-Cont.

Table of share prices for drapery and retail stores, including firms like Debenhams, Marks & Spencer, and various department stores.

ELECTRICALS

Table of share prices for electrical companies, including firms like British Electric, General Electric, and various electrical engineering firms.

BUILDING, TIMBER, ROADS-Cont.

Table of share prices for building, timber, and road construction companies, including firms like Bovis Lend Lease, Wimpey, and various construction groups.

CHEMICALS, PLASTICS

Table of share prices for chemical and plastics companies, including firms like ICI, British Chemicals, and various chemical manufacturing firms.

AMERICANS-Cont.

Table of share prices for American companies listed on the London Stock Exchange, including firms like IBM, General Motors, and various US corporations.

BRITISH FUNDS

Table of share prices for various British investment funds, including equity funds, bond funds, and balanced funds.

AMERICANS

Table of share prices for American companies, including firms like IBM, General Motors, and various US corporations.

Handwritten scribble or signature at the bottom left corner.

Prices at 3pm, November 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change.

Continued on Page 43

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, November 17

NYSE Composite Prices table with columns for stock symbols, prices, and changes. Includes sub-sections for 'Continued from Page 42' and 'Over-the-Counter'.

AMEX Composite Prices table with columns for stock symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Over-the-Counter table with columns for stock symbols, prices, and changes.

Advertisement for HELSINKI and parts of ESPOO with contact information for Peter Sorensen.

Continued on Page 41

